

FACT BOOK 2010

2010年3月期 For the Fiscal Year Ended March 31, 2010



■ お問い合わせ先 Contact ■

経営企画本部 IR・広報室 IR & Public Relations Office

電話 TEL 045-506-7538

ファックス FAX 045-506-7085

ホームページ URL (日本語)

<https://ssl.chiyoda-corp.com/contact/index.php>

(English)

<https://ssl.chiyoda-corp.com/contact/en/index.php>

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■ プロフィール Profile ■

Reliability No.1 Your Partner for Success

千代田化工建設は1948年の設立以来、石油や天然ガスなどのエネルギー、石油化学・化学分野、医薬品、一般産業設備などの分野で、国の内外を問わず、数々のプラントを建設してまいりました。一方、1972年には、社会の持続的発展を目指した、産業の発展と自然調和を提唱する小冊子「21世紀への遺産」を発行し、エンジニアリング会社として、エネルギーと環境問題解決の視点からのエンジニアリングと技術開発に挑戦することを宣言しています。

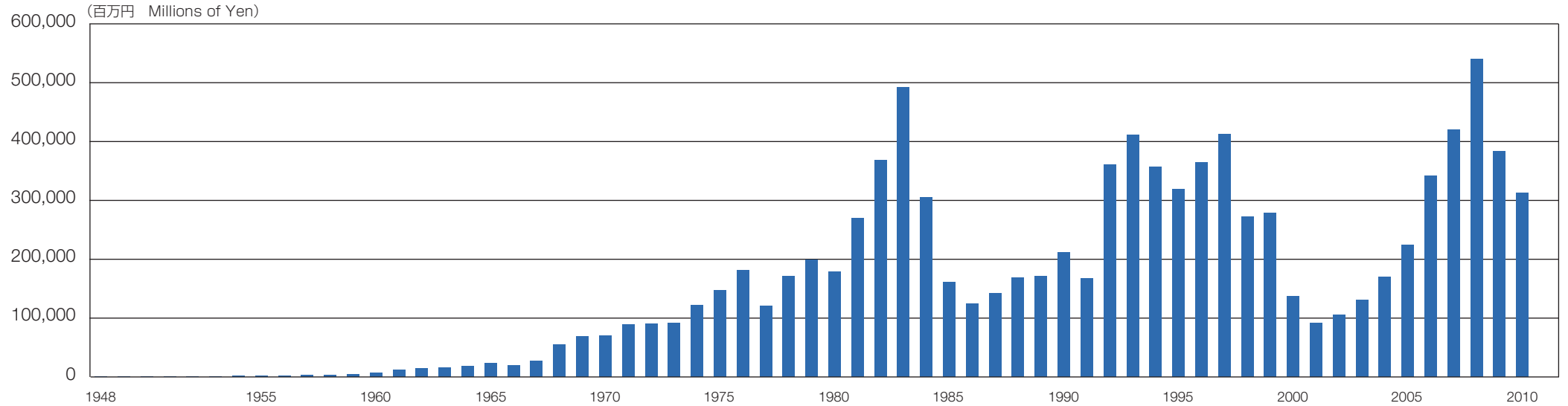
当社グループは、60余年の技術経験と上述の冊子に掲げている精神を礎に、お客様、株主の皆様から、その技術的側面のみならず、人材、経営の側面でも高い信頼を頂けるように、経営ヴィジョンを「Reliability No.1（信頼性第一）」と掲げ、企業ステータスを揺るぎのないものとするべく、グループ全役員が一つとなってこの経営ヴィジョンの確立に向けて力強く前進しており、いまや、高い技術優位性そして競争優位性を有する世界有数のエンジニアリング企業としての評価を頂いております。

Reliability No.1 Your Partner for Success

Since its establishment in 1948, Chiyoda Corporation has constructed numerous plants in Japan and around the world in fields including oil, gas and other energy resources; petrochemicals and chemicals; pharmaceuticals; and general industry. In 1972, Chiyoda published a pamphlet entitled “Legacy for the Twenty-first Century” that propounded sustainable social development by harmonizing nature and industrial development. It declared Chiyoda’s intention as an engineering company to provide solutions to both energy and environmental issues through engineering and technological development.

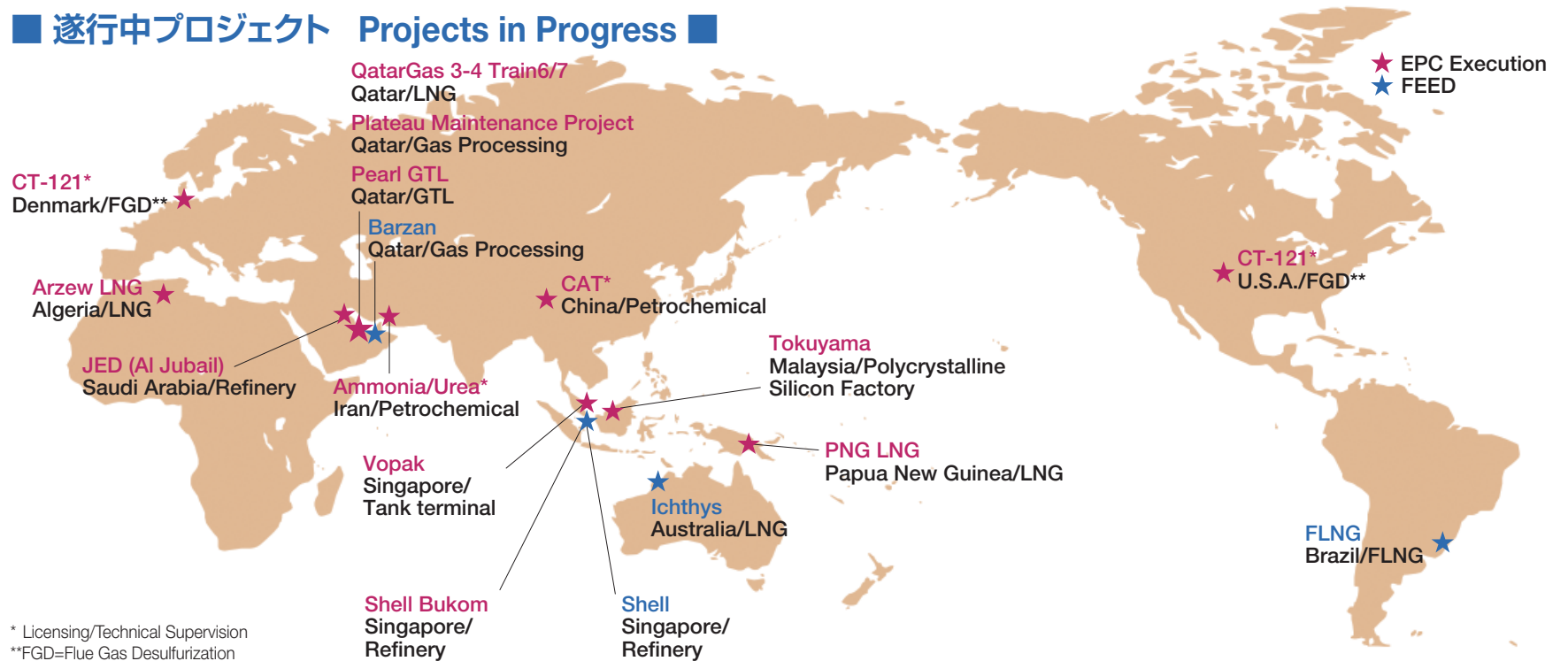
Building on this declaration and more than 60 years of experience, the Chiyoda Group has worked under its “Reliability No. 1” management vision to earn the trust of clients and shareholders not only in terms of technology, but also in terms of human resources and management. To establish a solid corporate standing, all Group employees are working in concert to implement this management vision. As a result, the Group has achieved a reputation as one of the world’s most technologically advanced and competitive engineering companies.

■ 完成工事高推移 Revenues Movement ■



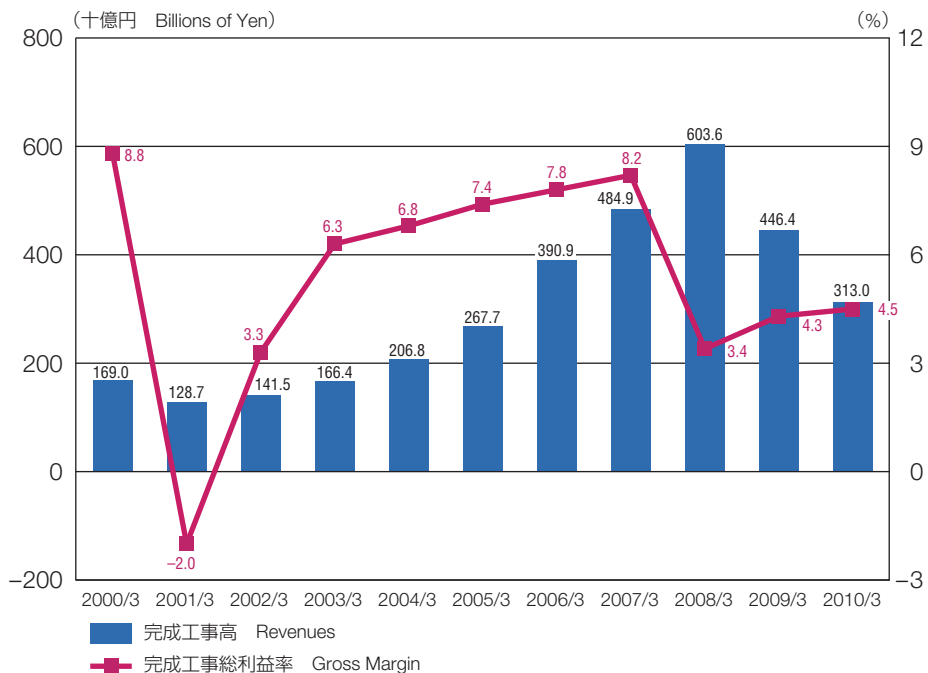
上記の数値は単体ベース。Above figures are on a non-consolidated basis.

■ 遂行中プロジェクト Projects in Progress ■

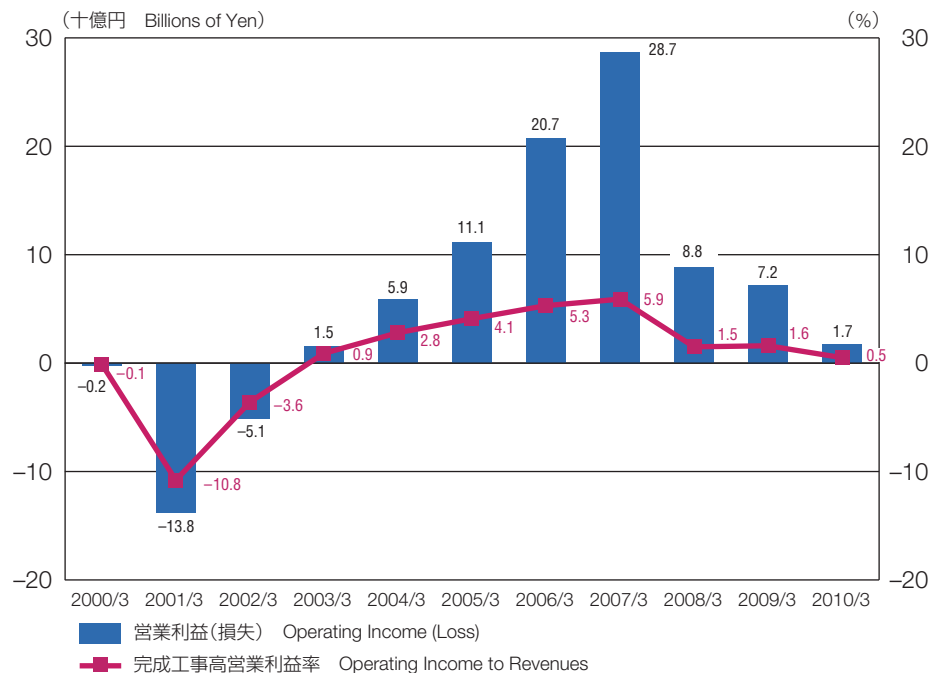


■ 連結財務ハイライト Consolidated Financial Highlights ■

■ 完成工事高及び完成工事総利益率 Revenues and Gross Margin



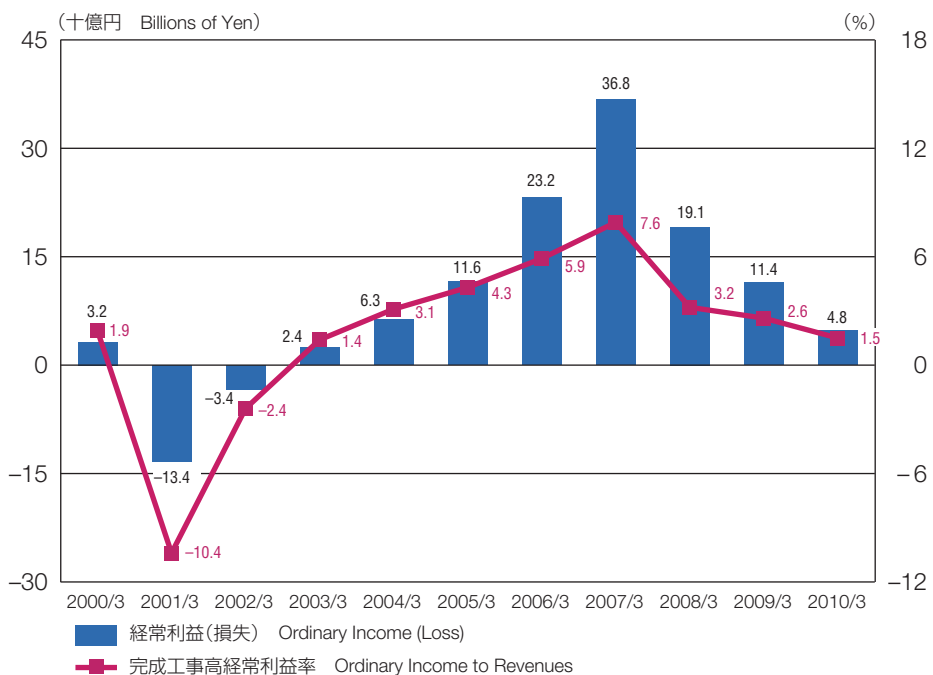
■ 営業利益(損失)及び完成工事高営業利益率 Operating Income (Loss) and Operating Income to Revenues



	(十億円 Billions of Yen)										
	2000/3	2001/3	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
完成工事高 Revenues	169.0	128.7	141.5	166.4	206.8	267.7	390.9	484.9	603.6	446.4	313.0
完成工事総利益率 (%) Gross Margin (%)	8.8	-2.0	3.3	6.3	6.8	7.4	7.8	8.2	3.4	4.3	4.5
営業利益(損失) Operating Income (Loss)	-0.2	-13.8	-5.1	1.5	5.9	11.1	20.7	28.7	8.8	7.2	1.7
完成工事高営業利益率 (%) Operating Income to Revenues (%)	-0.1	-10.8	-3.6	0.9	2.8	4.1	5.3	5.9	1.5	1.6	0.5

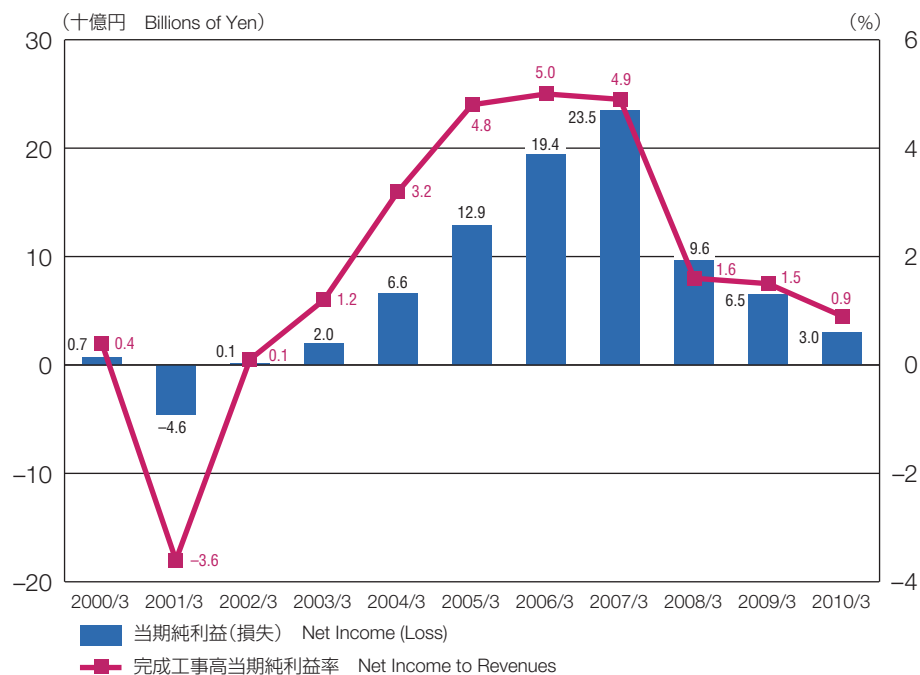
■ 経常利益(損失)及び完成工事高経常利益率

Ordinary Income (Loss) and Ordinary Income to Revenues



■ 当期純利益(損失)及び完成工事高当期純利益率

Net Income (Loss) and Net Income to Revenues



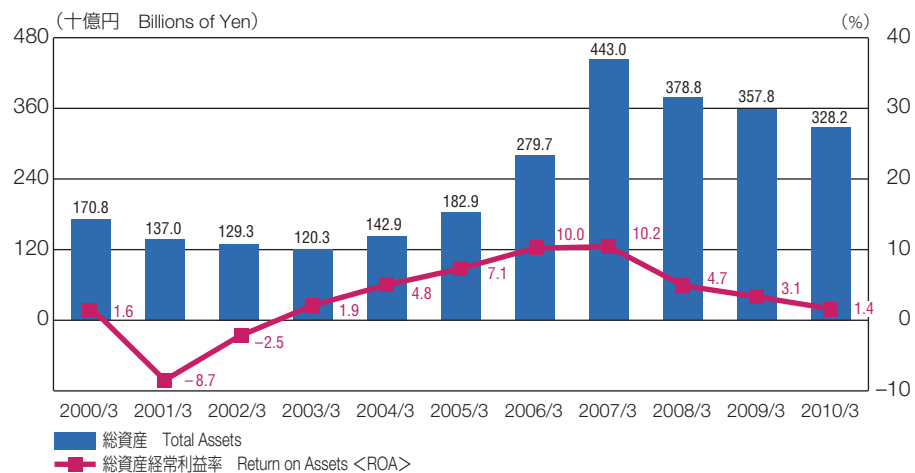
	(十億円 Billions of Yen)										
	2000/3	2001/3	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
経常利益(損失)	3.2	-13.4	-3.4	2.4	6.3	11.6	23.2	36.8	19.1	11.4	4.8
Ordinary Income (Loss)											
完成工事高経常利益率(%)	1.9	-10.4	-2.4	1.4	3.1	4.3	5.9	7.6	3.2	2.6	1.5
Ordinary Income to Revenues (%)											
当期純利益(損失)	0.7	-4.6	0.1	2.0	6.6	12.9	19.4	23.5	9.6	6.5	3.0
Net Income (Loss)											
完成工事高当期純利益率(%)	0.4	-3.6	0.1	1.2	3.2	4.8	5.0	4.9	1.6	1.5	0.9
Net Income to Revenues (%)											

■ 連結経営指標 Consolidated Financial Indicators/Ratios ■

■ 効率性・安全性 Efficiency/Stability

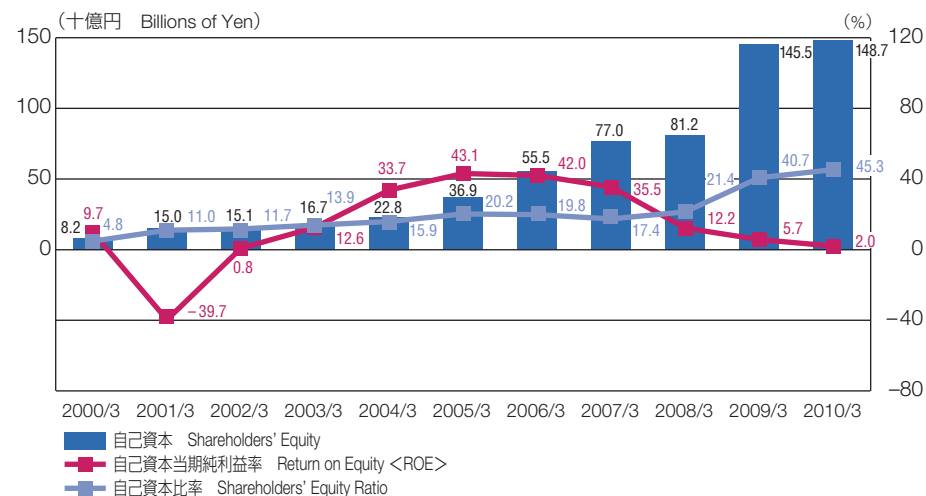
■ 総資産及び総資産経常利益率

Total Assets and Return on Assets <ROA>



■ 自己資本、自己資本当期純利益率及び自己資本比率

Shareholders' Equity, Return on Equity <ROE> and Shareholders' Equity Ratio



	2000/3	2001/3	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
総資産 Total Assets	170.8	137.0	129.3	120.3	142.9	182.9	279.7	443.0	378.8	357.8	328.2
総資産経常利益率 (%) Return on Assets <ROA> (%)	1.6	-8.7	-2.5	1.9	4.8	7.1	10.0	10.2	4.7	3.1	1.4
自己資本 Shareholders' Equity	8.2	15.0	15.1	16.7	22.8	36.9	55.5	77.0	81.2	145.5	148.7
自己資本当期純利益率* (%) Return on Equity <ROE> (%)	9.7	-39.7	0.8	12.6	33.7	43.1	42.0	35.5	12.2	5.7	2.0
自己資本比率* (%) Shareholders' Equity Ratio (%)	4.8	11.0	11.7	13.9	15.9	20.2	19.8	17.4	21.4	40.7	45.3

* 2006年以前の自己資本及び自己資本比率については、従来の株主資本及び株主資本比率を表示しております。Shareholders' equity and the shareholders' equity ratio of fiscal years prior to FY2006 are calculated on the basis of the former accounting standards.

総資産経常利益率 (ROA) = 経常利益 ÷ 期首・期末平均総資産 × 100 (%)

Return on Assets <ROA> = Operating Income / Average Total Assets × 100 (%)

自己資本当期純利益率 (ROE) = 当期純利益 ÷ 期首・期末平均自己資本 × 100 (%)

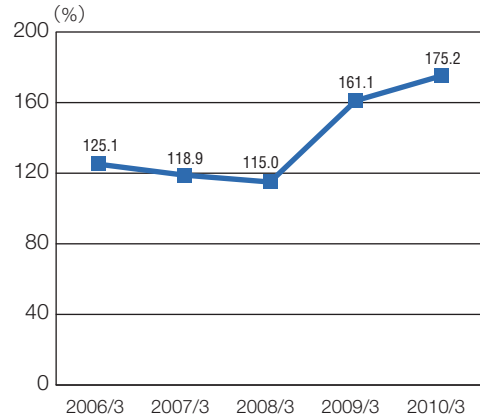
Return on Equity <ROE> = Net Income / Average Shareholders' Equity × 100 (%)

自己資本比率 = 自己資本 ÷ 総資産 × 100 (%)

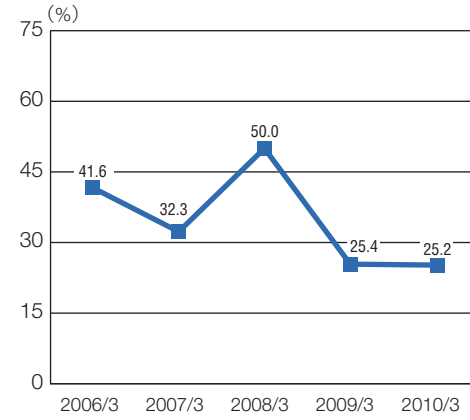
Shareholders' Equity Ratio = Shareholders' Equity / Total Assets × 100 (%)

■ 安全性 Stability

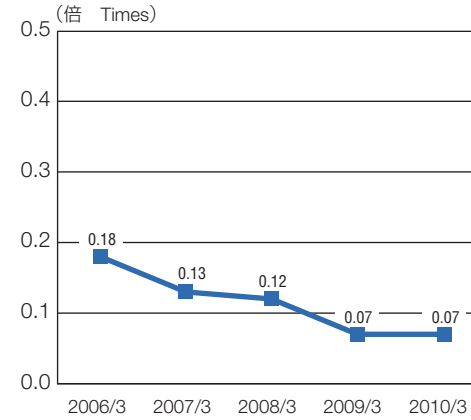
■ 流動比率
Current Ratio



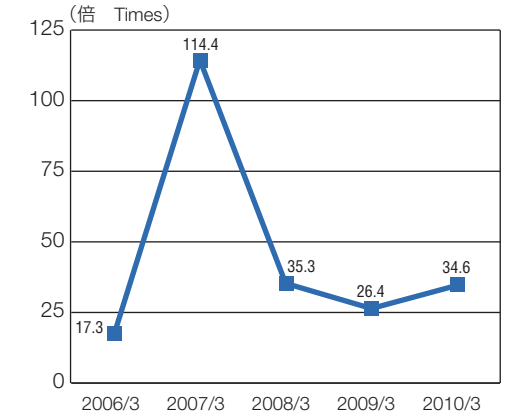
■ 固定比率
Fixed Ratio



■ 負債純資産倍率
Debt Equity Ratio <DER>



■ インタレスト・カバレッジ・レシオ
Interest Coverage Ratio



	2000/3	2001/3	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
流動比率 (%)											
Current Ratio (%)	86.4	102.1	101.4	108.4	115.0	115.9	125.1	118.9	115.0	161.1	175.2
固定比率 (%)											
Fixed Ratio (%)	550.7	179.5	178.8	140.2	98.0	56.6	41.6	32.3	50.0	25.4	25.2
負債純資産倍率 (倍)											
Debt Equity Ratio <DER> (Times)	10.26	2.48	1.86	1.12	0.46	0.28	0.18	0.13	0.12	0.07	0.07
インタレスト・カバレッジ・レシオ (倍)											
Interest Coverage Ratio (Times)	-11.0	-10.6	17.5	11.7	42.4	1.6	17.3	114.4	35.3	26.4	34.6

流動比率 = 流動資産 ÷ 流動負債 × 100 (%)

Current Ratio = Current Assets / Current Liabilities × 100 (%)

固定比率 = 固定資産 ÷ 自己資本 × 100 (%)

Non-Current Ratio = Non-Current Assets / Shareholders' Equity × 100 (%)

負債純資産倍率 = 有利子負債 ÷ 自己資本

Debt/Equity Ratio = Interest-Bearing Debt / Shareholders' Equity

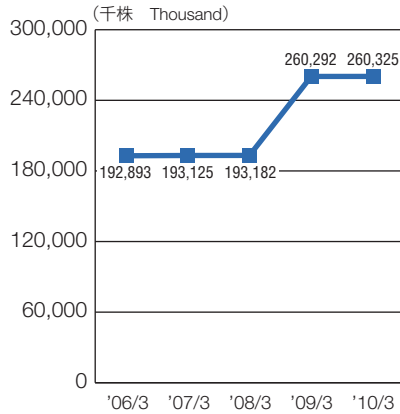
インタレスト・カバレッジ・レシオ = 営業活動によるキャッシュ・フロー ÷ 支払利息

Interest Coverage Ratio = Net Cash Provided by (Used in) Operating Activities / Interest Expenses

■ 投資指標 Investment Trust

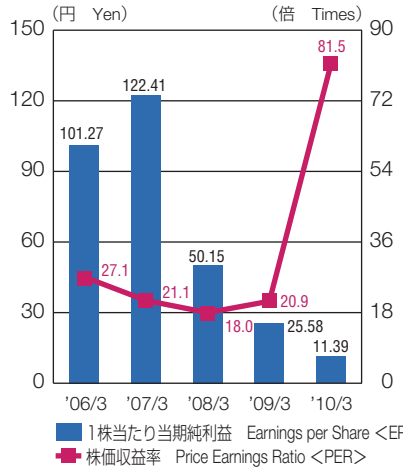
■ 発行済株式総数

Number of Shares Outstanding



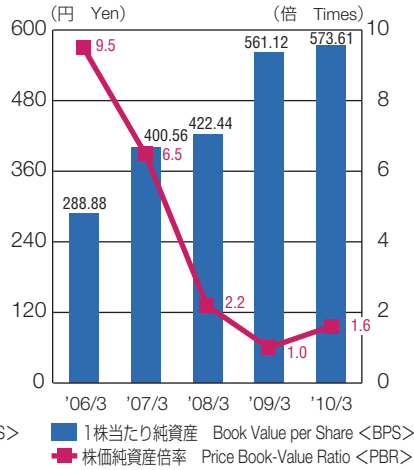
■ 1株当たり当期純利益及び株価収益率

Earnings per Share <EPS> and Price Earnings Ratio <PER>



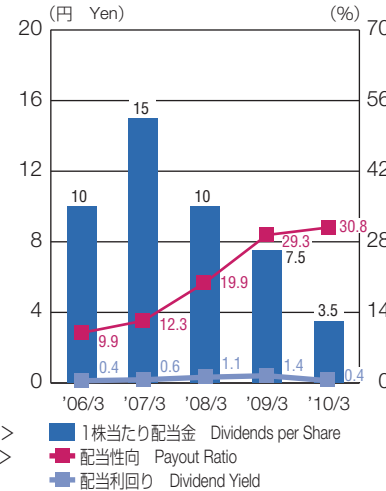
■ 1株当たり純資産及び株価純資産倍率

Book Value per Share <BPS> and Price Book-Value Ratio <PBR>



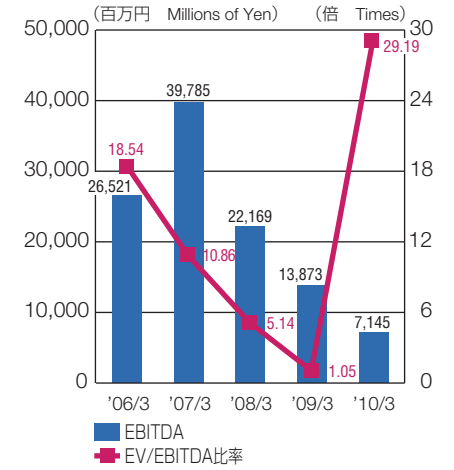
■ 1株当たり配当金・配当性向及び配当利回り

Dividends per Share, Payout Ratio and Dividend Yield



■ EBITDA・EV/EBITDA比率

EBITDA・EV/EBITDA



	2000/3	2001/3	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
発行済株式総数 (千株) Number of Shares Outstanding (Thousand)	248,357	185,428	185,428	185,428	185,428	191,360	192,893	193,125	193,182	260,292	260,325
1株当たり当期純利益 (円) Earnings per Share (Yen) <EPS>	2.81	-19.60	0.65	10.79	35.91	68.62	101.27	122.41	50.15	25.58	11.39
株価収益率 (倍) Price Earnings Ratio (Times) <PER>	56.9	-13.3	320.0	30.0	20.9	16.3	27.1	21.1	18.0	20.9	81.5
1株当たり純資産 (円) Book Value per Share (Yen) <BPS>	32.94	81.04	81.47	90.01	123.04	193.22	288.88	400.56	422.44	561.12	573.61
株価純資産倍率 (倍) Price Book-Value Ratio (Times) <PBR>	4.9	3.2	2.6	3.6	6.1	5.8	9.5	6.5	2.2	1.0	1.6
1株当たり配当金 (円) Dividends per Share (Yen)	—	—	—	—	—	6	10	15	10	7.5	3.5
配当性向 (%) Payout Ratio (%)	—	—	—	—	—	8.7	9.9	12.3	19.9	29.3	30.8
配当利回り (%) Dividend Yield (%)	—	—	—	—	—	0.5	0.4	0.6	1.1	1.4	0.4
EBITDA (百万円) EBITDA (Millions of Yen)	9,777	10,884	4,937	5,854	9,125	14,483	26,521	39,785	22,169	13,873	7,145
EV/EBITDA比率 (倍) EV/EBITDA (Times)	9.10	4.76	5.32	7.28	11.84	12.54	18.54	10.86	5.14	1.05	29.19

1株当たり当期純利益 = 当期純利益 ÷ 期中平均発行済株式総数
Earnings per Share <EPS> = Net Income / Average Shares Issued and Outstanding

PER = 株価 ÷ 1株当たり当期純利益
Price-to-Earnings Ratio <PER> = Stock Prices / Earnings per Share <EPS>

1株当たり純資産 = 期末純資産 ÷ 期末発行済株式総数
Book Value per Share <BPS> = Shareholders' Equity at the End of Year / Shares Issued and Outstanding

PBR = 株価 ÷ 1株当たり純資産額
Price Book-Value Ratio <PBR> = Market Price per Share / Earnings per Share <EPS>

配当性向 = 配当金支払額 ÷ 当期純利益 × 100
Payout Ratio = Dividends per Share / Earnings per Share <EPS>

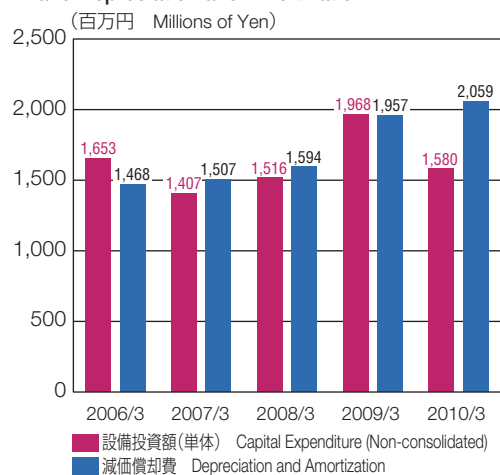
配当利回り = 1株当たりの年間配当金 ÷ 株価 × 100
Dividend Yield = Dividends per Share / Stock Prices × 100

EBITDA = 税金等調整前当期純利益 + 特別損失 + 支払利息 + 減価償却費
EBITDA = Income Before Income Taxes + Extraordinary Loss + Interest Expenses + Depreciation and Amortization

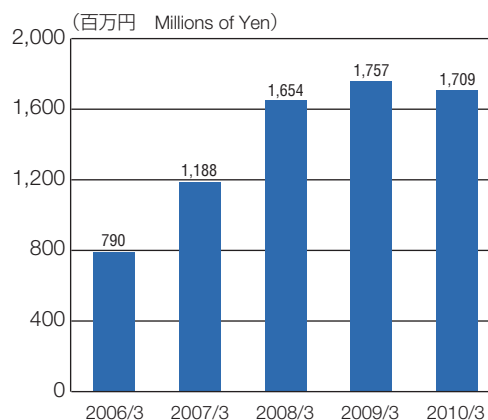
EV = 有利子負債 - 現金及び預金 + 時価総額 (株価 × 発行済株式総数)
EV = Interest-Bearing Debt - Cash and Deposits + Total Market Value

■ その他 Other Data

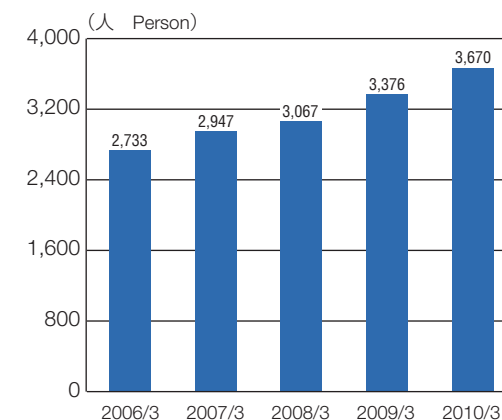
■ 設備投資額(単体)及び減価償却費
Capital Expenditure (Non-consolidated)
and Depreciation and Amortization



■ 研究開発費(単体)
R&D Expenses (Non-consolidated)



■ 従業員数
Employees



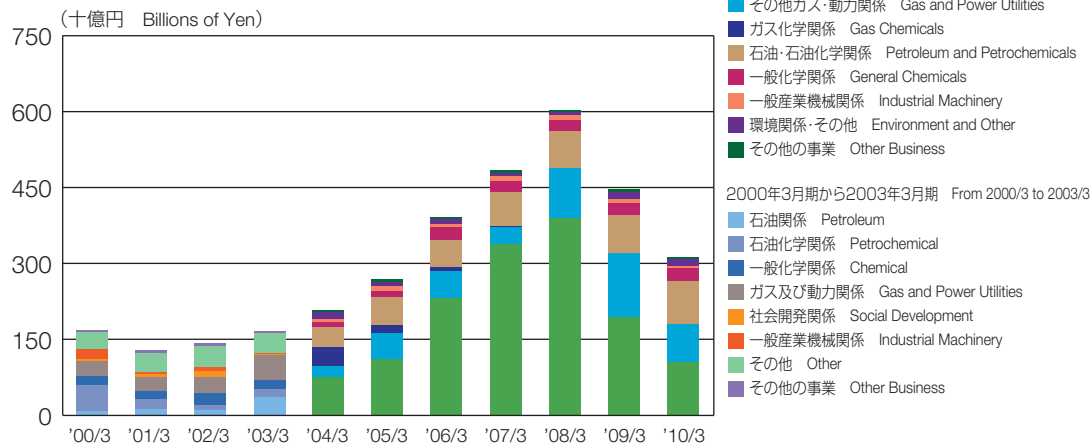
	(百万円 Millions of Yen)										
	2000/3	2001/3	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
設備投資額(単体) Capital Expenditure (Non-consolidated)	6,514	951	1,536	1,388	1,378	1,595	1,653	1,407	1,516	1,968	1,580
減価償却費 Depreciation and Amortization	2,319	1,799	1,025	1,225	1,205	1,284	1,468	1,507	1,594	1,957	2,059
研究開発費(単体) R&D Expenses (Non-consolidated)	1,040	398	387	473	615	693	790	1,188	1,654	1,757	1,709
従業員数(人)* Employees (Person)	3,956	2,916	2,535	2,508	2,400	2,462	2,733	2,947	3,067	3,376	3,670

* 臨時従業員を含まない、当社就業人員数。

■ 連結セグメント情報 Segment Information (Consolidated) ■

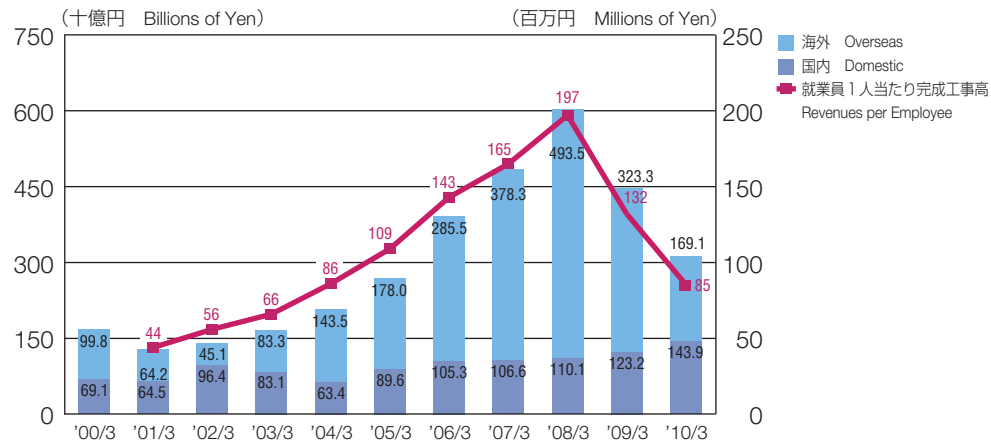
■ 完成工事高（分野別・地域別） Revenues (Business Segment and Geographical Segment)

■ 分野別完成工事高 Revenues by Industry



LNGプラント関係、その他ガス・動力関係とガス及び動力関係の%を記載しています。
Percentage shares of LNG Plant, Gas and Power Utilities (New), and Gas and Power Utilities (Old) are stated.

■ 地域別完成工事高及び従業員1人当たり完成工事高 Revenues by Region and Revenues per Employee



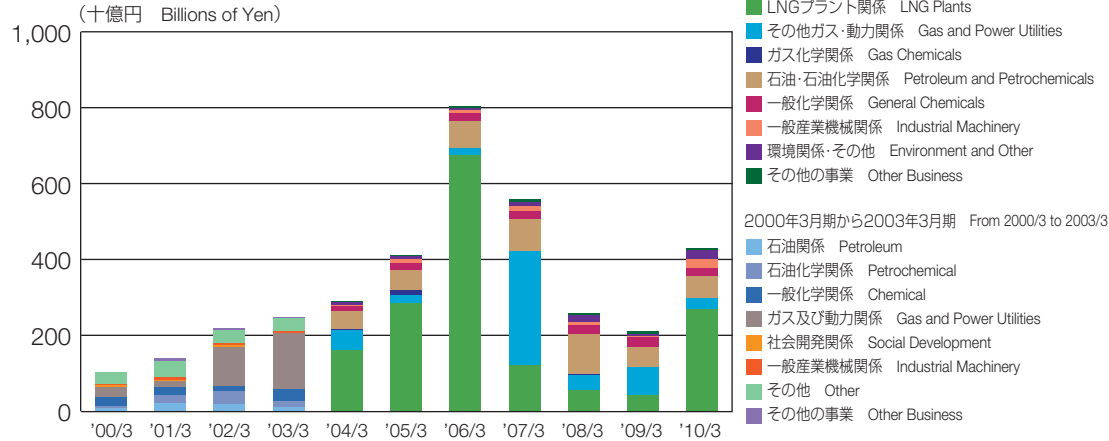
(百万円 Millions of Yen, %)

	2000/3		2001/3		2002/3		2003/3		2004/3		2005/3		2006/3		2007/3		2008/3		2009/3		2010/3	
合計 Total	168,962	100.0	128,665	100.0	141,505	100.0	166,367	100.0	206,816	100.0	267,655	100.0	390,875	100.0	484,895	100.0	603,559	100.0	446,438	100.0	312,985	100.0
分野別 Business Segment																						
エンジニアリング事業 Engineering Business	—	—	—	—	—	—	—	—	203,252	98.3	263,536	98.5	386,153	98.8	478,110	98.6	598,034	99.1	440,713	98.7	307,558	98.3
LNGプラント関係 LNG Plants	—	—	—	—	—	—	—	—	75,641	36.6	110,844	41.4	230,227	58.9	337,927	69.7	389,340	64.5	192,769	43.2	105,424	33.7
その他ガス・動力関係 Gas and Power Utilities	—	—	—	—	—	—	—	—	20,683	10.0	51,662	19.3	54,278	13.9	33,646	6.9	98,505	16.3	127,007	28.4	74,457	23.8
ガス化学関係 Gas Chemicals	—	—	—	—	—	—	—	—	38,250	18.5	14,678	5.5	7,952	2.0	1,419	0.3	948	0.2	467	0.1	428	0.2
石油・石油化学関係 Petroleum and Petrochemicals	—	—	—	—	—	—	—	—	38,338	18.5	57,018	21.3	53,733	13.8	68,210	14.1	71,991	11.9	74,131	16.6	83,879	26.8
一般化学関係 General Chemicals	—	—	—	—	—	—	—	—	10,657	5.2	10,570	4.0	24,298	6.2	20,918	4.3	22,696	3.8	24,232	5.4	26,061	8.3
一般産業機械関係 Industrial Machinery	—	—	—	—	—	—	—	—	5,782	2.8	11,221	4.2	7,602	1.9	10,172	2.1	8,581	1.4	9,216	2.1	4,055	1.3
環境関係・その他 Environment and Other	—	—	—	—	—	—	—	—	13,898	6.7	7,540	2.8	8,061	2.1	5,815	1.2	5,970	1.0	12,889	2.9	13,251	4.2
その他の事業 Other Business	—	—	—	—	—	—	—	—	3,564	1.7	4,119	1.5	4,721	1.2	6,785	1.4	5,525	0.9	5,724	1.3	5,427	1.7
エンジニアリング事業 Engineering Business	163,444	96.7	122,441	95.2	136,708	96.6	161,511	97.1	—	—	—	—	—	—	—	—	—	—	—	—	—	—
石油関係 Petroleum	7,145	4.2	10,628	8.3	8,693	6.1	34,496	20.7	—	—	—	—	—	—	—	—	—	—	—	—	—	—
石油化学関係 Petrochemical	53,268	31.5	19,865	15.4	11,189	7.9	16,236	9.9	—	—	—	—	—	—	—	—	—	—	—	—	—	—
一般化学関係 Chemical	17,534	10.4	16,012	12.4	23,988	17.0	19,589	11.8	—	—	—	—	—	—	—	—	—	—	—	—	—	—
ガス及び動力関係 Gas and Power Utilities	28,186	16.7	27,852	21.7	29,893	21.1	47,972	28.8	—	—	—	—	—	—	—	—	—	—	—	—	—	—
社会開発関係 Social Development	4,761	2.8	7,731	6.0	12,230	8.6	2,011	1.2	—	—	—	—	—	—	—	—	—	—	—	—	—	—
一般産業機械関係 Industrial Machinery	19,431	11.5	2,187	1.7	9,187	6.5	1,719	1.0	—	—	—	—	—	—	—	—	—	—	—	—	—	—
その他 Other	33,117	19.6	38,163	29.7	41,524	29.4	39,486	23.7	—	—	—	—	—	—	—	—	—	—	—	—	—	—
その他の事業 Other Business	5,518	3.3	6,223	4.8	4,797	3.4	4,855	2.9	—	—	—	—	—	—	—	—	—	—	—	—	—	—
地域別 Geographical Segment																						
海外 Overseas	99,843	59.1	64,157	49.9	45,083	31.9	83,313	50.1	143,462	69.4	178,043	66.5	285,545	73.1	378,345	78.0	493,486	81.8	323,282	72.4	169,107	54.0
国内 Domestic	69,119	40.9	64,507	50.1	96,422	68.1	83,053	49.9	63,353	30.6	89,612	33.5	105,329	26.9	106,550	22.0	110,073	18.2	123,156	27.6	143,878	46.0

■ 受注高（分野別・地域別） New Contracts (Business Segment and Geographical Segment)

■ 分野別受注高

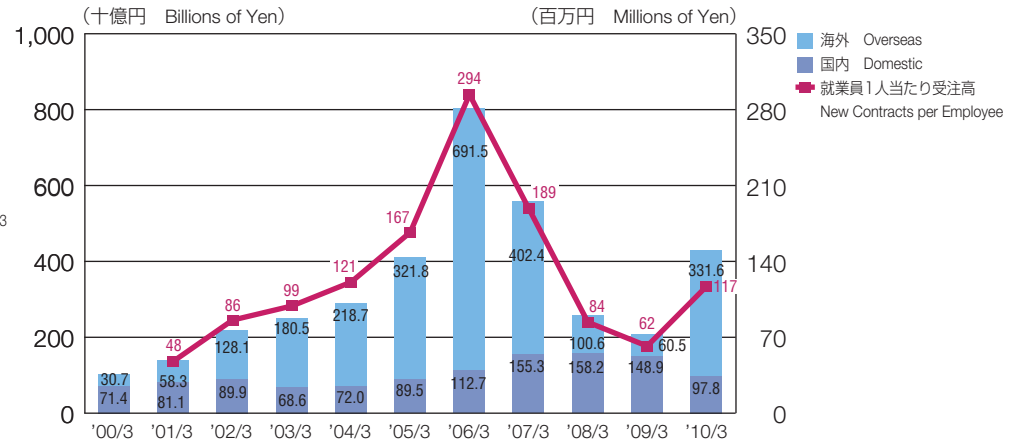
New Contracts by Industry



LNGプラント関係、その他ガス・動力関係とガス及び動力関係の%を記載しています。
Percentage shares of LNG Plant, Gas and Power Utilities (New), and Gas and Power Utilities (Old) are stated.

■ 地域別受注高及び従業員1人当たり受注高

New Contracts by Region and New Contracts per Employee



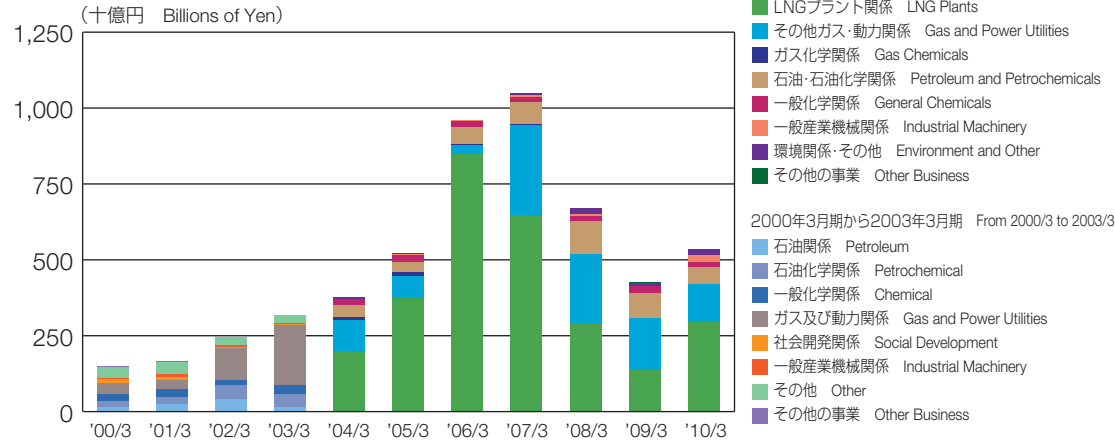
(百万円 Millions of Yen, %)

	2000/3		2001/3		2002/3		2003/3		2004/3		2005/3		2006/3		2007/3		2008/3		2009/3		2010/3	
合計 Total	102,033	100.0	139,412	100.0	217,997	100.0	249,093	100.0	290,658	100.0	411,292	100.0	804,231	100.0	557,707	100.0	258,754	100.0	209,422	100.0	429,393	100.0
分野別 Business Segment																						
エンジニアリング事業 Engineering Business	—	—	—	—	—	—	—	—	287,094	98.8	407,173	99.0	799,509	99.4	550,922	98.8	253,143	97.8	203,379	97.1	424,344	98.8
LNGプラント関係 LNG Plants	—	—	—	—	—	—	—	—	161,852	55.7	285,055	69.3	675,208	83.9	122,045	21.9	54,522	21.1	42,845	20.5	267,970	62.4
その他ガス・動力関係 Gas and Power Utilities	—	—	—	—	—	—	—	—	50,943	17.5	20,539	5.0	16,848	2.1	298,751	53.5	41,009	15.8	72,160	34.5	30,403	7.1
ガス化学関係 Gas Chemicals	—	—	—	—	—	—	—	—	4,526	1.5	13,884	3.4	515	0.1	521	0.1	306	0.1	240	0.1	167	0.0
石油・石油化学関係 Petroleum and Petrochemicals	—	—	—	—	—	—	—	—	45,042	15.5	52,227	12.7	73,328	9.1	85,251	15.3	107,188	41.4	53,445	25.5	56,140	13.1
一般化学関係 General Chemicals	—	—	—	—	—	—	—	—	15,665	5.4	17,756	4.3	19,990	2.5	19,377	3.5	22,157	8.6	25,522	12.2	21,680	5.1
一般産業機械関係 Industrial Machinery	—	—	—	—	—	—	—	—	2,503	0.9	11,270	2.7	6,483	0.8	13,881	2.5	10,380	4.0	4,032	1.9	24,169	5.6
環境関係・その他 Environment and Other	—	—	—	—	—	—	—	—	6,559	2.3	6,439	1.6	7,134	0.9	11,091	2.0	17,577	6.8	5,133	2.4	23,812	5.5
その他の事業 Other Business	—	—	—	—	—	—	—	—	3,564	1.2	4,119	1.0	4,721	0.6	6,785	1.2	5,611	2.2	6,043	2.9	5,048	1.2
エンジニアリング事業 Engineering Business	101,668	99.6	133,171	95.5	213,337	97.9	244,238	98.1	—	—	—	—	—	—	—	—	—	—	—	—	—	—
石油関係 Petroleum	7,603	7.5	20,737	14.9	18,099	8.3	9,732	4.0	—	—	—	—	—	—	—	—	—	—	—	—	—	—
石油化学関係 Petrochemical	6,841	6.7	21,764	15.6	33,959	15.6	18,236	7.3	—	—	—	—	—	—	—	—	—	—	—	—	—	—
一般化学関係 Chemical	22,227	21.8	20,865	15.0	13,405	6.2	30,426	12.2	—	—	—	—	—	—	—	—	—	—	—	—	—	—
ガス及び動力関係 Gas and Power Utilities	27,370	26.8	15,391	11.0	103,935	47.7	147,049	59.0	—	—	—	—	—	—	—	—	—	—	—	—	—	—
社会開発関係 Social Development	5,046	4.9	2,242	1.6	4,843	2.2	1,155	0.5	—	—	—	—	—	—	—	—	—	—	—	—	—	—
一般産業機械関係 Industrial Machinery	2,158	2.1	10,226	7.3	3,953	1.8	2,750	1.1	—	—	—	—	—	—	—	—	—	—	—	—	—	—
その他 Other	30,419	29.8	41,944	30.1	35,140	16.1	34,885	14.0	—	—	—	—	—	—	—	—	—	—	—	—	—	—
その他の事業 Other Business	365	0.4	6,241	4.5	4,660	2.1	4,855	1.9	—	—	—	—	—	—	—	—	—	—	—	—	—	—
地域別 Geographical Segment																						
海外 Overseas	30,654	30.0	58,300	41.8	128,069	58.7	180,488	72.4	218,678	75.2	321,796	78.2	691,510	86.0	402,409	72.2	100,567	38.9	60,486	28.9	331,577	77.2
国内 Domestic	71,379	70.0	81,112	58.2	89,928	41.3	68,605	27.6	71,979	24.8	89,496	21.8	112,720	14.0	155,297	27.8	158,187	61.1	148,936	71.1	97,815	22.8

■ 受注残高 (分野別・地域別) Backlog of Contracts (Business Segment and Geographical Segment)

■ 分野別受注残高

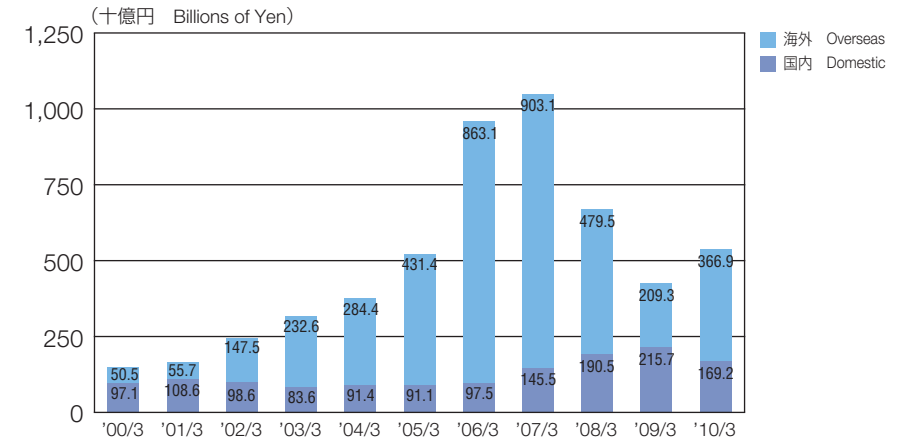
Backlog by Industry



LNGプラント関係、その他ガス・動力関係とガス及び動力関係の%を記載しています。
Percentage shares of LNG Plant, Gas and Power Utilities (New), and Gas and Power Utilities (Old) are stated.

■ 地域別受注残高

Backlog of Contracts by Region



(百万円 Millions of Yen. %)

	2000/3		2001/3		2002/3		2003/3		2004/3		2005/3		2006/3		2007/3		2008/3		2009/3		2010/3	
合計 Total	147,627	100.0	164,250	100.0	246,137	100.0	316,167	100.0	375,854	100.0	522,444	100.0	960,538	100.0	1,048,679	100.0	670,050	100.0	425,043	100.0	536,150	100.0
分野別 Business Segment																						
エンジニアリング事業 Engineering Business	—	—	—	—	—	—	—	—	375,854	100.0	522,444	100.0	960,538	100.0	1,048,679	100.0	669,964	100.0	424,170	99.8	535,655	99.9
LNGプラント関係 LNG Plants	—	—	—	—	—	—	—	—	200,604	53.4	378,270	72.4	846,922	88.2	646,332	61.6	290,599	43.4	137,214	32.3	296,265	55.3
その他ガス・動力関係 Gas and Power Utilities	—	—	—	—	—	—	—	—	99,143	26.4	68,433	13.1	32,072	3.3	297,016	28.3	226,651	33.8	168,936	39.8	123,075	22.9
ガス化学関係 Gas Chemicals	—	—	—	—	—	—	—	—	10,589	2.8	9,961	1.9	2,606	0.3	1,714	0.2	1,072	0.1	845	0.2	584	0.1
石油・石油化学関係 Petroleum and Petrochemicals	—	—	—	—	—	—	—	—	40,643	10.8	35,090	6.7	55,624	5.8	73,104	7.0	108,333	16.2	83,458	19.6	55,703	10.4
一般化学関係 General Chemicals	—	—	—	—	—	—	—	—	17,367	4.6	24,295	4.7	19,477	2.0	17,769	1.7	17,227	2.6	20,862	4.9	16,551	3.1
一般産業機械関係 Industrial Machinery	—	—	—	—	—	—	—	—	2,819	0.8	2,858	0.5	1,738	0.2	5,413	0.5	7,212	1.1	1,788	0.4	21,850	4.1
環境関係・その他 Environment and Other	—	—	—	—	—	—	—	—	4,686	1.2	3,534	0.7	2,098	0.2	7,327	0.7	18,866	2.8	11,064	2.6	21,624	4.0
その他の事業 Other Business	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	86	0.0	873	0.2	494	0.1
エンジニアリング事業 Engineering Business	147,053	99.6	164,189	100.0	246,137	100.0	316,167	100.0	—	—	—	—	—	—	—	—	—	—	—	—	—	—
石油関係 Petroleum	14,100	9.6	24,573	15.0	42,439	17.2	14,315	4.5	—	—	—	—	—	—	—	—	—	—	—	—	—	—
石油化学関係 Petrochemical	19,144	13.0	21,034	12.8	44,181	18.0	43,945	13.9	—	—	—	—	—	—	—	—	—	—	—	—	—	—
一般化学関係 Chemical	23,137	15.6	26,518	16.1	15,870	6.4	26,503	8.4	—	—	—	—	—	—	—	—	—	—	—	—	—	—
ガス及び動力関係 Gas and Power Utilities	36,859	25.0	32,599	19.9	106,590	43.3	199,549	63.1	—	—	—	—	—	—	—	—	—	—	—	—	—	—
社会開発関係 Social Development	14,527	9.8	8,974	5.5	3,417	1.4	2,521	0.8	—	—	—	—	—	—	—	—	—	—	—	—	—	—
一般産業機械関係 Industrial Machinery	1,930	1.3	9,385	5.7	4,050	1.7	5,073	1.6	—	—	—	—	—	—	—	—	—	—	—	—	—	—
その他 Other	37,351	25.3	41,102	25.0	29,587	12.0	24,259	7.7	—	—	—	—	—	—	—	—	—	—	—	—	—	—
その他の事業 Other Business	574	0.4	60	0.0	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
地域別 Geographical Segment																						
海外 Overseas	50,531	34.2	55,669	33.9	147,499	59.9	232,562	73.6	284,441	75.7	431,352	82.6	863,054	89.9	903,136	86.1	479,541	71.6	209,303	49.2	366,918	68.4
国内 Domestic	97,096	65.8	108,580	66.1	98,638	40.1	83,604	26.4	91,412	24.3	91,092	17.4	97,484	10.1	145,542	13.9	190,508	28.4	215,740	50.8	169,232	31.6

■ 主要プロジェクト Major Projects ■

	Client	Project	Location
2000/3	P.T. Badak NGL	LNG Plant (DCS Retrofit)	Indonesia
	PERTAMINA/BP Amoco Arco	LNG Plant (FEED)	Indonesia
	Abu Dhabi Gas Liquefaction Company, Ltd.	LP & BOG Capture Maximization (FEED)	U.A.E.
	Ras Laffan Liquefied Natural Gas Co., Ltd.	LNG Plant Expansion (FEED)	Qatar
	BF Goodrich Company	Specialty Chemicals Plant (FEED)	Singapore
	SAL Petrochemical (Zhanjiagang) Co., Ltd.	Polystyrene Plant	China
	Mitsubishi Gas Chemical Company, Inc.	Expansion of Chemical Plant	Japan
	Teijin Polycarbonate Singapore Pte. Ltd.	Polycarbonate Plant No. 2	Singapore
	Tokyo Electric Power Company	LNG Facility	Japan
	Tokyo Electric Power Company	LPG Facility	Japan
	BP Ningbo Huadong LPG Co., Ltd.	LPG Underground Storage Terminal	China
	Nippon Shinyaku Co., Ltd.	Finishing Plant	Japan
	Bayer Yakuhin, Ltd.	Chemistry Building	Japan
	Banyu Pharmaceutical Co., Ltd.	Bulk Pharmaceutical Plant & Research Building	Japan
	Konica Corporation	Enhancing the TAC Film Products Plant	Japan
	Jyogashima Suisan Co., Ltd.	Seafood Processing Factory	Japan
	Fuji Coca-Cola Bottling Co., Ltd.	Office & Storehouse	Japan
	Kobe Steel, Ltd.	Flue Gas Desulfurization Plant	Japan
	AM General Corporation	Program Management (Body, Paint, G/A Shops)	U.S.A.
	2001/3	Pertamina/bp	LNG Plant (FEED)
Shell Global Solutions International B.V. (Shell-GSI)		LNG Plant (Project Specification)	Russia
Shell Global Solutions International B.V. (Shell-GSI)		LNG Plant (Project Specification)	Oman
Union Fenosa Gas S.A.		LNG Plant (FEED)	Egypt
Thai Olefins Co., Ltd.		Ethylene Plant	Thailand
Petróleos de Venezuela S.A. (PDVSA)		Refinery Modernization	Venezuela
China National Blue Star Chemical Cleaning Corp.		Bisphenol A Plant	China
—		Petrochemical Plant	China
—		Petrochemical Plant	China
Saudi Fertilizer Company		Debottlenecking of Urea Plant (Basic Engineering)	Saudi Arabia
New Energy & Industrial Technology Development Organization/ Myanmar Petrochemical Enterprise		Fertilizer Plant (Revamp)	Myanmar
Taiyo Oil Co., Ltd.		Deep Hydrodesulfurization Plant	Japan
Koa Oil Co., Ltd.		Sulphur Recovery Unit (SRU), Hydrogen Production Unit (HPU), Catalyst Flue Gas Desulfurization Unit (Cat, FGO)	Japan
Japan LPG Storage Co., Ltd.		LPG Storage Terminal	Japan
Mitsubishi Chemical Corp.		Bisphenol A Plant	Japan
Fuji Oil Co., Ltd.		Chocolate Factory	Japan
Shin-Higashi Nihon Sugar Manufacturing Corp.		Sugar Factory Revamping	Japan
Central Glass Co., Ltd.		Bulk Pharmaceutical Plant	Japan
Meiji Seika Kaisha, Ltd.		Laboratory	Japan
Konica Corp.		TAC Film Products Plant	Japan
Konica Corp.		Medical Film Plant	Japan
Kosei Kigyo		Co-generation Plant with Heavy Duty Oil	Japan
Nippon Mitsubishi Oil Corp.		Installation of Discharger for Coal Storage Terminal	Japan
Asahi Glass Company		Laboratory	Japan
Teijin Limited		Health Care Products Factory (Expansion)	Japan

	Client	Project	Location
2002/3	Ras Laffan Liquefied Natural Gas Co., Ltd. (II)	LNG Plant (Train-3)	Qatar
	Qatar Liquefied Gas Co., Ltd.	LNG Plant (Debottlenecking)	Qatar
	Tung Ting Gas Corporation	LNG Receiving Terminal (Preliminary work)	Taiwan
	Ras Laffan Liquefied Natural Gas Co., Ltd.	NGL Plant (FEED)	Qatar
	Pertamina	LNG Plant (Train-1, FEED)	Indonesia
	Abu Dhabi Gas Liquefaction Co., Ltd. (ADGAS)	LPG Plant (FEED)	U.A.E.
	Jubail United Petrochemical Company	Ethylene Plant	Saudi Arabia
	Petrochemical Industries Development Management Company (PIDMCO)	Fertilizer Plant	Iran
	The Dow Chemical (Zhangjiagang) Co., Ltd.	Converted Epoxy Resin Plant	China
	Qatar Petroleum	Common Cooling Water System	Qatar
2003/3	Taiyo Oil Co., Ltd.	Crude Distillation Unit (Revamp)	Japan
	Nippon Petroleum Refining Co., Ltd. (Former Tohoku Oil Co., Ltd.)	Advanced Energy Savings Program	Japan
	Nippon Petroleum Refining Co., Ltd. (Former Koa Oil Co., Ltd.)	Revamp for Ultra Deep Desulfurization	Japan
	New Tokyo International Airport Authority (NAA)	Jet Fuel Supply Center (No. 2)	Japan
	Electric Power Development Co., Ltd.	Fly Ash Recovery Facility	Japan
	Ajinomoto Pharma Co., Ltd.	Pharmaceutical Factory	Japan
	Pharmacia K.K.	Drug Wrapping Factory (Revamp)	Japan
	Toyo Roki Mfg Co., LTD.	Manufacturing Factory	Japan
	Eisai Co., Ltd.	Research Laboratory	Japan
	Ras Laffan Liquefied Natural Gas Co., Ltd. (II)	LNG Plant (Train-4)	Qatar
	Qalhat LNG S.A.O.G.	LNG Plant (Qalhat Train)	Oman
	Exxon Mobil Middle East Gas Marketing Ltd.	Gas Pre-Treating Plant, NGL Recovery Plant, Fractionation Plant	Qatar
	International Methanol Company	Methanol Plant & Utility/Offsite	Saudi Arabia
	CNOOC and Shell Petrochemicals Co., Ltd.	SM/PO and MPG/Polyols Plant	China
	Guizhou Crystal Organic Chemical Group Co., Ltd.	Acetic Acid Plant (Licensing & Process Design Package)	China
	Nippon Petroleum Refining Co., Ltd.	Crude Distillation Unit (Revamp)	Japan
	Mitsubishi Gas Chemical Co., Inc.	Specialty Chemical Plant (Rehabilitation)	Japan
	Japan LPG Storage Co., Ltd.	LPG Storage Terminal	Japan
	Eisai Co., Ltd.	Bulk Pharmaceutical Plant	Japan
	2004/3	Sakhalin Energy Investment Company Ltd.	LNG Plant/Crude Oil Export Facilities
Ras Laffan Liquefied Natural Gas Co., Ltd (II)		LNG Plant (Additional Work)	Qatar
Exxon Mobil Middle East Gas Marketing Ltd.		Gas Processing Plant (Additional Work)	Qatar
Japan LPG Storage Co., Ltd.		LPG Storage Terminal	Japan
Mitsubishi Pharma Corporation		Pharmaceutical Laboratory	Japan
Nantong SKT New Material Co., Ltd.		Polyvinylidene Chloride Plant	China
Mitsubishi Rayon Polymer Nantong Co., Ltd.		PMMA Sheets Plant	China
Nippon Petroleum Refining Co., Ltd.		Hydrodesulfurization Plant	Japan
Seibu Oil Co., Ltd.		Ultra Low Sulfur Gasoline Project	Japan
Showa Yokkaichi Sekiyu Co., Ltd.		Ultra Low Sulfur Gasoline Project	Japan
2005/3	Ras Laffan Liquefied Natural Gas Co., Ltd. (II)	LNG Plant (Train-5)	Qatar
	Qatar Liquefied Gas Co., Ltd. (II)	LNG Plant (Train-4/5)	Qatar
	Petrochemical Industries Development Management Company (PIDMCO)	Fertilizer Plant	Iran
	Jubail United Petrochemical Company	Ethylene Plant (Expansion)	Saudi Arabia
	Mitsubishi Chemical Corporation	Ethylene Cracker	Japan
	Seibu Oil Co., Ltd.	Mixed Xylene Plant	Japan
	Eisai Co., Ltd.	Synthesizing Plant for Clinical Trial	Japan
	Nippon Steel Chemical Co., Ltd.	Circuit Board Materials Plant	Japan

	Client	Project	Location	
2006/3	Ras Laffan Liquefied Natural Gas Co., Ltd. (3)	LNG Plant (Train-6/7)	Qatar	
	Qatar Liquefied Gas Co., Ltd. (II)	LNG Plant (Train-4/5)	Qatar	
	Qatar Gas (3) & (4)	LNG Plant (Train-6/7)	Qatar	
	Southern Company Services, Inc	Licensing of Flue Gas Desulfurization Technology	U.S.A.	
	Black & Veatch Corporation	Licensing of Flue Gas Desulfurization Technology	U.S.A.	
	Kashima Aromatics Co., Ltd.	Aromatics Complex	Japan	
	Taiyo Oil Co., Ltd.	BTX Facility	Japan	
	Kashima Oil Co., Ltd	Topper Energy-Saving Operation	Japan	
	Idemitsu Kosan Co., Ltd.	Re-operation of LNR Plant	Japan	
	Toa Oil Co., Ltd.	Regulatory Maintenance	Japan	
2007/3	Asahi Kasei Pharma Corporation	Integration of Drug Formulation Plant	Japan	
	Exxon Mobil Middle East Gas Marketing Ltd.	Gas Processing Plant	Qatar	
	Qatar Shell GTL Ltd.	Feed Gas Preparation Works of GTL Project	Qatar	
	Vopak Terminals Singapore Ltd.	Integrated Tank Terminal (Phase 2)	Singapore	
	Seibu Oil Co., Ltd.	CCR Unit	Japan	
	Fuji Oil Co., Ltd.	Naphtha Hydrodesulphurization Plant	Japan	
	Eisai Co., Ltd.	Pharmaceutical Plant	Japan	
	Hisamitsu Pharmaceutical Co., Inc.	Pharmaceutical Plant	Japan	
	Maruho Co., Ltd.	Pharmaceutical Plant (Chiyoda Techno Ace Co., Ltd.)	Japan	
	Chubu Electric Power Co., Ltd	LNG Receiving Terminal	Japan	
2008/3	Mizushima LNG Co., Ltd	LNG Receiving Terminal (Expansion)	Japan	
	Fuji Oil Co., Ltd.	Thermal Cracking Unit (Expansion)	Japan	
	Vopak Terminals Singapore Ltd.	Tank Terminal (Phase 4)	Singapore	
	Thai MMA Co., Ltd.	Acrylic Sheet Plant	Thailand	
	Shell Eastern Petroleum Pte Ltd.	Long Residue Catalytic Cracking Unit Revamp Project	Singapore	
	Eisai Co., Ltd.	Pharmaceutical Plant (Expansion)	Japan	
	Maruho Pharmaceutical Co., Ltd.	Pharmaceutical Plant (Chiyoda TechnoAce Co., Ltd.)	Japan	
	Taiyo Oil Co., Ltd	RFCC Complex	Japan	
	2009/3	INPEX CORPORATION	LNG Receiving Terminal	Japan
		Sonatrach	LNG Plant	Algeria
Nichi-Iko Pharmaceutical Co., Ltd		Pharmaceutical Plant (Chiyoda TechnoAce Co., Ltd)	Japan	
Dong Energy A/S		Licensing of Flue Gas Desulfurization Technology	Denmark	
2010/3	Saudi Aramco Total Refining and Petrochemical Co.	Coker Unit	Saudi Arabia	
	Esso Highlands Ltd.	LNG Plant	Papua New Guinea	
	Qatar Liquefied Gas Co., Ltd.	Gas Processing Plant	Qatar	

沿革 History

会計 年度末 Fiscal Year End	資本金 Capital (百万円) Millions of Yen	受注高(海外向け) New Orders (Overseas) (百万円) Millions of Yen	完工高 Construction Revenue (百万円) Millions of Yen	税引き前利益 Profit before Tax (百万円) Millions of Yen	従業員(単体) Employees (Non- Consolidated) (人 Person)	記事 Brief History	
1948.9	1	38	(—)	11	41	会社設立、本店を新橋におく。 Establishment of the Company/ Headquarters located in Shimbashi	
1949.9	3	48	(—)	12	53	初めて石油精製装置(興亜石油熱分解装置)受注。〔G.H.Q.太平洋岸製油所再開許可〕 Won the first order for a cracking plant of Koa Oil Company (Permission to restart a refinery of G.H.Q. Pacific Ocean coastline)	
1950.9	10	320	(—)	173	151	川崎市扇町に旧川崎工場設置。 Establishment of fabrication shop in Ohgi-machi, Kawasaki	
1951.9	10	301	(—)	583	194	神田鎌倉河岸に本店移転。 Headquarters moved to Kandakamakura from Shimbashi	
1952.9	10	681	(—)	340	252	製鉄所・化成品工場受注。 Won a series of orders for ironworks and chemical plants	
1953.9	30	1,255	(—)	941	297	大阪事務所設置。 Establishment of Osaka office	
1954.9	60	1,337	(—)	1,507	337	鶴見工場新設。 Foundation of the Tsurumi Factory	
1955.9	60	1,168	(—)	1,341	371	丸の内東京ビルに本店移転。塩ビプラント受注。 Headquarters moved to Marunouchi from Shimbashi/ Received orders for vinyl chloride monomer plants	
1956.9	60	3,124	(—)	1,444	487	プロジェクト・チーム制採用。〔石油化学第1期計画始まる。〕 Adoption of a project team system (First-Stage of Petrochemical Complex Construction Plan began)	
1957.9	150	3,659	(—)	3,049	688	玉置明善常務、社長に就任。株式を第2部市場に公開。 Mr. Akiyoshi Tamaki (Actual Founder) became President/ Listed on the Second Section of the Tokyo Stock Exchange	
1958.9	150	2,601	(11)	3,271	899	千代田式フローティング・ルーフ・タンク施工開始。 Started construction of Chiyoda-proprietary Floating Roof Tanks	
1959.9	300	4,416	(40)	4,583	1,095	グラス・ルーツ・リファイナリー(水島)建設。〔石油化学第2期計画始まる。〕 Got an order of Grass-roots refinery in Mizushima (Second-Stage of Petrochemical Complex Construction Plan started)	
1960.9	600	10,996	(702)	6,852	1,370	川崎工場稼働開始。技術総合研究所設置。高分子原料開発研究組合設立。 Kawasaki Factory started its operations/ Established Kawasaki R&D Center/ Research Association of Polymer Development	
1961.9	1,200	16,925	(54)	12,369	1,598	株式を第1部市場に上場。 Moved up to the First Section of the Tokyo Stock Exchange	
1962.9	1,800	13,903	(617)	14,002	1,940	電子計算機 IBM 1620 導入。〔石油業法制定。〕 Introduction of mainframe computer, IBM 1620 (Establishment of the petroleum industry law)	
1963.9	2,700	16,535	(144)	15,254	2,067	赤坂千代田ビルに本店移転。 Headquarters moved to Akasaka from Marunouchi	
1964.9	2,700	21,770	(0)	18,806	2,133	ESSO社直轄工事受注。 Got the first order from ESSO	
1965.9	2,700	24,267	(1,440)	23,001	2,279	ソ連向け塩ビプラント受注。 Received an order for a vinyl chloride plant in the Soviet Union	
1966.9	2,700	31,760	(15,912)	19,300	2,308	サウジアラビア向けジェッダ製油所受注。電子計算機 IBM 360導入。 Got an order of Jeddah Refinery in Saudi Arabia/ Introduction of new mainframe computers, IBM 360	
1967.9	2,700	55,885	(12,858)	27,587	2,348	年1回に決算変更。 Began annual accounts	
1968.9	2,700	84,200	(6,984)	54,813	2,371	鶴見へ本店移転。大型プロジェクト開発に参加。 Headquarters moved to Tsurumi/ Joined in lots of big project developments	
1969.9	2,700	75,195	(15,077)	69,160	2,499	プロッタ(自動製図機)導入。 Introduction of plotters (automatic drafting machine)	
1970.9	2,700	101,488	(32,695)	70,378	2,927	受注高1,000億円の大台突破。 Orders exceeded ¥100 billion	
1971.9	2,700	107,348	(16,085)	88,605	2,874	環境対策強化。シンガポールに関係会社設立。週休2日制採用。 Encouragement of environment preservation/ Established Chiyoda Singapore (Pte) Ltd/ Adoption of five-day work week	
1972.9	2,700	103,028	(54,461)	90,881	2,608	2,938	千代田サブレッド101排煙脱硫装置連続受注。環境宣言書「21世紀への遺産」発行。 Got a series of orders for Chiyoda THOROUGHbred 101 flue gas desulfurization plants/ Issued "Heritage towards the 21st century" (Environmental Declaration)
1973.9	3,200	129,995	(39,824)	92,080	2,064	3,056	ロンドン事務所設置。米国に関係会社法人設立。一割無償増資。ベクトルとアプダビLNGプラント初受注。 Established London Representative Office/ Established Chiyoda International Corp in U.S./ 10% Stock Dividend/ First awards LNG plant with Bechtel in Abu Dhabi
1974.9	3,520	251,269	(32,490)	121,989	557	3,112	マレーシアに関係会社設立。 Established Chiyoda Malaysia Sdn. Bhd.
1975.9	3,520	202,108	(142,501)	146,612	1,209	3,089	サウジアラビアに関係会社設立。 Established Chiyoda Petrostar Ltd. in Saudi Arabia
1976.9	3,520	192,871	(185,147)	181,517	1,959	3,085	サウジアラビア向け製油所拡張プロジェクト受注。 Got orders for refinery-expansion projects in Saudi Arabia
1977.9	3,520	205,487	(177,927)	120,634	1,340	3,110	ナイジェリア向けグラスルーツ製油所プロジェクト受注。 Won an order for a grass-roots refinery project in Nigeria
1978.9	3,520	120,854	(9,537)	171,785	3,564	3,148	第三者割当増資。二割無償増資。 Allocation of new shares to a third party/ 20% stock dividend

数字は連結ベースです(従業員を除く)。

Above figures and brief histories are on a consolidated basis (excluding employees).

会計 年度末 Fiscal Year End	資本金 Capital (百万円) Millions of Yen)	受注高(海外向け) New Orders (Overseas) (百万円) Millions of Yen)	完工高 Construction Revenue (百万円) Millions of Yen)	税引き前利益 Profit before Tax (百万円) Millions of Yen)	従業員 Employees (人 Person)	記事 Brief History
1979.9	4,884	105,334 (29,117)	199,138	4,821	3,229	エネルギー備蓄関係プロジェクトの受注相次ぐ。 Won a series of orders for crude oil stockpiling projects
1980.9	4,884	347,681 (285,510)	179,401	8,462	3,294	イギリスに關係会社設立。二割無償増資。 Established Chiyoda International Limited in U.K./ 20% Stock Dividend
1981.9	6,400	345,223 (165,427)	269,810	8,298	3,384	二割無償増資。 20% Stock Dividend
1982.9	7,680	374,864 (301,389)	368,077	16,076	3,463	インドネシアア룬向け LNG プロジェクト工事受注。 Won an order for Arun LNG project in Indonesia
1983.9	7,680	288,578 (234,770)	492,427	52,841	3,526	スイス・フラン建転換社債発行(84/10)。ナイジェリアに關係会社設立。 Issued Sfr Convertible Bond (Oct. 1984)/ Established Chiyoda Nigeria Limited
1984.9	8,243	151,448 (86,131)	305,293	46,177	3,572	アクト運動開始(84/9)。CT-121排煙脱硫装置の技術輸出。 Launched the ACT campaign/Technology export of CT-121 Fuel Gas Desulfurization Process
1985.9	10,013	251,797 (173,729)	160,946	19,987	3,578	二割無償増資(85/11)。 20% Stock Dividend (Nov. 1985)
1986.9	10,013	175,583 (90,271)	123,876	1,429	3,545	情報センタービル(現子安本館ビル)完成。千代田テクノエース(株)、千代田情報サービス(株)設立。 Completed the Information Center/ Established Chiyoda Techno Ace Co., Ltd. and Chiyoda Information Service Co., Ltd. (Present: IT Engineering)
1987.9	10,013	166,943 (88,195)	142,493	956	3,218	CI推進運動の実施。 Practiced CI fostering campaign
1988.9	11,196	212,875 (114,186)	169,004	-9,320	2,798	現英文社名に変更。 Changed its English name from Chiyoda Chemical Engineering and Construction to Chiyoda Corporation
1989.9	14,753	256,423 (82,493)	171,296	-6,081	2,689	事業の多角化を積極的に推進。 Positively pushed its business to diversify widely
1990.9	14,753	545,219 (378,722)	212,149	3,853	2,710	タイに關係会社設立。インドネシアに關係会社設立。台湾に設計会社設立。 Established Chiyoda Thailand Limited, PT. Chiyoda International Indonesia, and an engineering company in Taiwan
1991.3	14,753	244,899 (144,183)	167,792	2,828	2,660	授權資本枠を6億株に変更。自社技術による軽油深度脱硫装置初号機納入。 The number of authorized capital was changed to 600 million/ The first installation of Chiyoda proprietary gas-oil deep desulfurization plant
1992.3	14,753	346,341 (169,718)	360,935	6,168	2,763	アブダビ向け LNG プラント増設プロジェクト受注。 Got an order for LNG plant in Abu Dhabi
1993.3	14,753	281,586 (95,433)	411,639	10,878	2,817	台湾向け BPA プラント(自社開発プロセス)受注。 Won an order for a Chiyoda proprietary BPA plant in Taiwan
1994.3	14,753	443,802 (313,245)	356,400	11,726	2,909	カタール向け グラスルーツ LNG プロジェクト受注。 Won an order for a grass-roots LNG project in Qatar
1995.3	14,753	358,345 (197,840)	319,064	8,691	2,952	インド、フィリピンに設計關係会社設立。 Established Low Cost Engineering Centers (LCEs) in India and the Philippines
1996.3	14,753	274,698 (123,345)	364,280	4,025	2,960	Engineer's Spirit 100 運動の実施。 Engineer's Spirit 100 campaign
1997.3	14,753	327,600 (247,850)	411,976	-47,433	2,954	オマーン向け グラスルーツ LNG プロジェクト受注。 Got an order for a grass-roots LNG project in Oman
1998.3	14,753	367,177 (214,797)	272,674	-53,320	2,825	Exxon 向け エチレンプラント受注。サウジアラビア向け EG プラント受注。ミャンマー向け 銅精錬プラント受注。 Achieved orders for an ethylene plant for Exxon Singapore, an EG plant in Saudi Arabia, and a copper smelter in Myanmar
1999.3	20,385	83,462 (35,347)	278,009	-11,126	2,334	第三者割当増資の実施。KBR が出資会社を通じて資本参加(99/3)。 Allocation of new shares to a third party/ KBR acquired capital of Chiyoda Corporation through investing company (Mar.1999)
2000.3	20,385	102,033 (30,654)	168,962	1,553	3,956	「地球環境大賞」米国 PMI「International Project of the Year」受賞。 Received two Awards, "the Grand Prize for the Global Environment Award" from the Japan Industrial Journal and "International Project of the Year" from PMI
2001.3	12,027	139,412 (58,300)	128,665	-3,357	2,916	新再建計画発表。減資・増資を実施し、債務免除を受ける。ISO14001 認証取得。 Issued New Restructuring Plan/ Capital reduction and increase, and was admitted debt exemption/ Gained ISO14001
2002.3	12,027	217,997 (128,069)	141,505	1,860	2,535	関社長就任。カタール向け RasGas LNG 増設受注。 Mr. Seki became President and CEO/ Won an order of RasGas onshore LNG expansion in Qatar
2003.3	12,027	249,093 (180,488)	166,367	2,508	2,508	千代田アドバンスド・ソリューションズ社設立。オマーン向け カルハット LNG プロジェクト受注。ガス・ヴァリューチェーン本格展開。 Established Chiyoda Advanced Solutions Corporation/ Got an order for Qalhat LNG project in Oman/ Started pushing Gas Value Chain business
2004.3	12,027	290,658 (218,678)	206,816	5,370	2,400	サハリン II LNG プロジェクト受注。国内プロジェクトで年間無事故・無災害を達成。 Got an order for Sakhalin II LNG Project/ Achieved zero accident and disaster for this fiscal year by domestic projects
2005.3	12,721	411,292 (321,796)	267,655	12,049	2,462	新再建計画を1年半前倒しで達成。世界最大規模カタールガス II LNG プロジェクト受注。 Achieved New Restructuring Plan in earlier than one and a half-year/ Got an order for Qatar Gas II LNG Project of the world's largest scale
2006.3	12,901	804,231 (691,510)	390,875	21,906	2,733	カタールで世界最大規模の LNG プラント4基受注。史上最高の受注高・受注残高を記録。 Order received for 4 more LNG plants in Qatar, all with the highest output in the world/ New contract and backlog of contracts reach all-time highs
2007.3	12,928	557,707 (402,409)	484,895	37,935	2,947	カタールで世界最大級のガス処理プラント及び世界最大級 GTL プロジェクトを受注。受注残高は通期1兆円超の高水準。 Orders received for the world's largest level Gas processing plant and GTL plant/ Backlog continues to exceed ¥1 trillion throughout the year
2008.3	12,934	258,754 (100,567)	603,559	18,991	3,067	久保田社長就任。創業60周年迎える。カタールの大型工事最盛期を迎え、史上最大の完成工事高達成。 Takashi Kubota assumes the position of president and CEO / Celebrated its 60 year in business/ Construction reached its peak in Qatar, and achieved its record revenues.
2009.3	43,392	209,422 (60,486)	446,438	9,651	3,376	寒冷地ロシア初のサハリン2 LNG プラント及び世界最大年産780万tの LNG プラント；カタールガス2Train4完成。 Completed Russia's first LNG plant in Sakhalin / Completed the world-largest LNG plant (7.8 million ton per annum), the first one out of 6, in Qatar.
2010.3	43,396	429,393 (331,577)	312,985	4,714	3,670	ブラジルに關係会社設立。カタールで年産780万tの LNG プラント3系列完成。 Established Chiyoda do Brasil Representações Ltda. in Brazil/ Completed LNG plants (3 trains x 7.8 million ton per annum) in Qatar.

■ 連結貸借対照表 Consolidated Balance Sheets ■

(百万円 Millions of Yen)

	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
<資産の部 Assets>						
流動資産 Current Assets	162,011	256,623	418,037	338,207	320,848	290,719
現金及び預金 Cash and Cash Equivalents and Time Deposits	42,384	47,033	77,177	60,484	38,747	43,002
受取手形及び完成工事未収入金 Notes and Accounts Receivable—trade	37,649	46,976	38,659	36,368	50,651	51,318
有価証券 Marketable Securities	—	—	—	10,500	96,841	96,841
未成工事支出金 Cost of Construction Contracts in Process	24,977	17,923	27,656	16,801	16,920	7,283
繰延税金資産 Deferred Tax Assets	3,803	1,750	5,884	5,336	9,872	15,523
ジョイントベンチャー持分資産 Jointly Controlled Assets of Joint Venture	49,953	131,336	256,060	192,683	100,426	69,917
その他流動資産 Other Current Assets	3,749	11,769	12,640	16,037	7,392	6,834
貸倒引当金 Allowance for Doubtful Accounts	(506)	(167)	(40)	(5)	(3)	(2)
固定資産 Fixed Assets	20,881	23,097	24,915	40,612	36,968	37,454
有形固定資産 Property, Plant and Equipment	6,783	7,085	7,464	23,072	22,001	21,450
建物及び構築物 Buildings and Structures	6,302	6,453	6,615	14,893	14,752	15,193
機械装置及び運搬具 Machinery and Equipment	685	817	1,162	1,261	870	592
工具器具及び備品 Tools, Furniture and Fixtures	5,352	5,248	5,543	5,467	5,010	5,157
土地 Land	1,955	1,852	1,835	11,935	11,953	11,938
建設仮勘定 Construction Suspense Account	3	—	—	0	1	48
減価償却累計額 Accumulated Depreciation	(7,514)	(7,286)	(7,691)	(10,483)	(10,586)	(11,481)
無形固定資産 Intangible Fixed Assets	2,844	3,168	3,352	4,714	4,921	5,142
投資その他の資産 Investments and Other Assets	11,254	12,844	14,097	12,824	10,045	10,861
投資有価証券 Investment Securities	4,322	5,701	8,740	9,302	6,955	7,855
長期貸付金 Long-term Loans	643	533	—	—	—	—
長期未収入金 Long-term Accounts Receivable	3,711	662	—	—	—	—
長期滞留債権等 Long-term Receivables	3,003	—	—	—	—	—
繰延税金資産 Deferred Tax Assets	112	4,157	2,056	1,649	1,348	1,745
その他投資等 Other Investments	2,208	3,522	3,841	2,362	2,074	1,594
貸倒引当金 Allowance for Doubtful Accounts	(2,485)	(1,469)	(539)	(490)	(333)	(333)
投資損失引当金 Allowance for Capital Loss on Investments	(263)	(263)	—	—	—	—
資産合計 Total Assets	182,893	279,721	442,952	378,819	357,816	328,174
営業資産三勘定 Operating Assets*	62,626	64,899	66,315	53,169	67,571	58,601

* 営業資産三勘定 = 受取手形 + 完成工事未収入金 + 未成工事支出金 Operating Assets=Notes and Accounts Receivable—trade+Cost of Construction Contracts in Process

	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
<負債の部 Liabilities>						
流動負債 Current Liabilities	139,781	205,192	351,444	293,986	199,218	165,960
支払手形及び工事未払金 Notes and Accounts Payable—trade	74,414	85,901	86,813	74,037	77,020	89,523
短期借入金 Short-term Loans	10,101	46	96	10,039	18	4
未払法人税等 Income Taxes Payable	664	3,989	13,070	1,408	5,457	4,675
繰延税金負債 Deferred Tax Liabilities	—	1	—	—	—	—
未成工事受入金 Advance Receipts on Construction Contracts	44,384	101,979	231,818	185,022	91,661	48,168
完成工事補償引当金 Indemnity Allowance for Completed Construction	759	1,870	1,581	2,098	3,801	4,486
受注工事損失引当金 Allowance for Contingent Loss	—	146	10	4,044	4,302	4,427
賞与引当金 Accrued Bonuses	2,814	3,856	5,096	4,196	3,557	3,252
その他流動負債 Other Current Liabilities	6,642	7,400	12,957	13,137	13,398	11,421
固定負債 Non-current Liabilities	5,894	18,698	14,093	3,196	12,681	12,960
長期借入金 Long-term Debt	214	10,168	10,067	22	10,004	10,000
繰延税金負債 Deferred Tax Liabilities	1	0	—	—	—	—
退職給付引当金 Liability for Retirement Benefits under a New Accounting Standards	5,167	7,962	1,789	1,690	1,606	2,105
役員退職慰労引当金 Liability for Retirement Benefit to Directors	425	430	486	536	681	200
PCB処理引当金 Liability for PCB Disposal	—	—	—	—	—	123
その他固定負債 Other Non-current Liabilities	85	136	1,748	947	388	532
負債合計 Total Liabilities	145,675	223,890	365,537	297,182	211,899	178,921
少数株主持分 Minority Interests	345	322	—	—	—	—
<資本の部 Shareholders' Equity>						
資本金 Common Stock	12,721	12,901	—	—	—	—
資本剰余金 Additional Paid-in Capital	6,506	6,684	—	—	—	—
利益剰余金 Retained Earnings	18,622	36,877	—	—	—	—
その他有価証券評価差額金 Unrealized Gain on Available-for-sale Securities	31	44	—	—	—	—
為替換算調整勘定 Foreign Currency Translation Adjustments	(759)	(323)	—	—	—	—
自己株式 Treasury Stock	(250)	(676)	—	—	—	—
資本合計 Total Shareholders' Equity	36,873	55,508	—	—	—	—
負債、少数株主持分及び資本合計 Total Liabilities, Minority Interests and Shareholders' Equity	182,893	279,721	—	—	—	—
<純資産の部 Net Assets>						
株主資本 Shareholders' Equity						
資本金 Common Stock	—	—	12,928	12,934	43,392	43,396
資本剰余金 Additional Paid-in Capital	—	—	6,711	6,718	37,108	37,112
利益剰余金 Retained Earnings	—	—	58,398	65,155	69,730	70,759
自己株式 Treasury Stock	—	—	(905)	(1,059)	(1,105)	(1,215)
株主資本合計 Total Shareholders' Equity	—	—	77,133	83,748	149,126	150,053
評価・換算差額等 Valuation and Translation Adjustments						
その他有価証券評価差額金 Unrealized Gain (Loss) on Available-for-sale Securities	—	—	247	(847)	(775)	102
繰延ヘッジ損益 Deferred Loss on Hedge Transactions	—	—	(408)	(1,667)	(1,368)	(156)
為替換算調整勘定 Foreign Currency Translation Adjustments	—	—	49	(6)	(1,469)	(1,315)
評価・換算差額等合計 Total Valuation and Exchange Rate Adjustments	—	—	(110)	(2,521)	(3,613)	(1,369)
少数株主持分 Minority Interests	—	—	392	410	404	569
純資産合計 Total Net Assets	—	—	77,414	81,637	145,917	149,253
負債純資産合計 Total Liabilities and Net Assets	—	—	442,952	378,819	357,816	328,174
営業負債三勘定 Operating Liabilities*	118,798	187,880	318,631	259,060	168,682	137,691
有利子負債 Interest-bearing Debt**	10,315	10,214	10,163	10,061	10,022	10,004

* 営業負債三勘定=支払手形+工事未払金+未成工事受入金 Operating Liabilities=Notes and Accounts Payable—trade+Advance Receipts on Construction Contracts in Process

** 有利子負債=短期借入金+長期借入金 Interest-bearing Debt=Short-term Loans+Long-term Debt (incl. Subordinated Loan)

■ 連結損益計算書 Consolidated Statements of Income

	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
完成工事高 Revenues	267,655	390,875	484,895	603,559	446,438	312,985
完成工事原価 Cost of Revenues	247,905	360,322	445,158	583,035	427,461	298,766
完成工事総利益 Gross Profit	19,749	30,552	39,736	20,524	18,977	14,219
販売費及び一般管理費 SG&A Expenses	8,671	9,823	11,036	11,684	11,749	12,517
営業利益 Operating Income	11,077	20,729	28,700	8,839	7,227	1,702
営業外収益 Other Income	1,284	3,280	9,373	12,030	5,614	3,716
受取利息 Interest	723	2,638	8,442	10,373	4,454	1,044
受取配当金 Dividend Income	19	29	68	526	646	972
持分法による投資利益 Equity in Earnings of Associated Companies	152	193	375	435	137	144
為替差益 Foreign Exchange	—	—	—	—	—	1,214
不動産賃貸収入 Rent Income	247	269	259	242	247	140
その他営業外収益 Other	141	151	226	451	127	199
営業外費用 Total Other Expenses	775	848	1,275	1,748	1,392	581
支払利息 Interest Expense	304	302	310	404	340	249
不動産賃貸費用 Cost of Rent Income	149	148	138	176	152	93
為替差損 Foreign Exchange Loss	102	174	628	978	435	—
株式交付費 Stock issuance cost	—	—	—	—	271	—
その他営業外費用 Other	218	223	197	189	192	237
経常利益 Ordinary Income	11,587	23,161	36,797	19,121	11,449	4,837
特別利益 Extraordinary Gain	1,308	1,590	1,171	1,051	127	—
投資有価証券売却益 Gain on Sales of Marketable and Investment Securities	—	—	—	644	—	—
減損損失戻入益 Reversal of Impairment Loss	—	—	—	267	—	—
偶発損失引当金戻入額 Reversal of Allowance for Contingency Loss	200	—	—	—	—	—
貸倒引当金戻入額 Reversal of Allowance for Doubtful Accounts	1,073	1,367	742	71	127	—
投資損失引当金払戻額 Reversal of Allowance for Investment Loss	—	—	263	—	—	—
その他特別利益 Other	34	223	166	68	—	—

(百万円 Millions of Yen)

	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
特別損失 Total Extraordinary Loss	846	2,845	33	1,181	1,925	123
退職給付制度一部終了損 Loss on Partial Termination of Certain Retirement Benefit Plans	—	1,995	—	—	—	—
工事和解金 Settlement of Construction Contract	—	469	—	—	—	—
減損損失 Loss on Impairment	233	127	—	—	—	—
固定資産売却損 Loss on Sales of Fixed Assets	390	20	—	—	—	—
投資有価証券評価損 Loss on Valuation of Investment Securities	—	—	14	616	1,859	—
退職給付制度終了損 Loss on Termination of Certain Retirement Benefit Plans	—	—	—	485	—	—
固定資産除却損 Loss on Disposal of Fixed Assets	98	—	—	—	—	—
PCB処理引当金繰入額 Loss on Liability for PCB Disposal	—	—	—	—	—	123
その他特別損失 Other	124	233	18	79	65	—
税金等調整前当期純利益 Income before Income Taxes and Minority Interests	12,049	21,906	37,935	18,991	9,651	4,714
法人税、住民税及び事業税 Income Taxes Current	931	4,478	16,209	7,355	7,120	8,532
法人税等調整額 Income Taxes Deferred	(1,754)	(2,011)	(1,866)	1,967	(3,996)	(6,806)
法人税等合計 Total Income Taxes	(823)	2,467	14,342	9,323	3,123	1,726
少数株主利益 Minority Interests in Net Income	9	39	60	27	29	34
当期純利益 Net Income	12,863	19,400	23,531	9,640	6,498	2,953

連結キャッシュ・フロー計算書 Consolidated Statements of Cash Flows

(百万円 Millions of Yen)

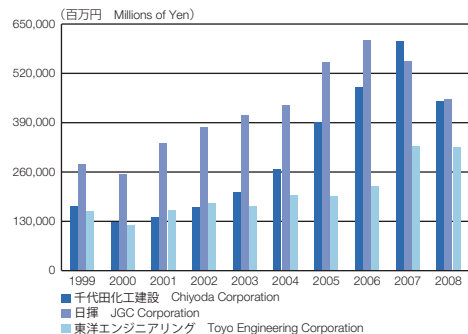
	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
営業活動によるキャッシュ・フロー Cash Flows from Operating Activities:						
税金等調整前当期純利益 Income before Income Taxes and Minority Interests	12,049	21,906	37,935	18,991	9,651	4,714
減価償却費 Depreciation and Amortization	1,284	1,468	1,507	1,593	1,957	2,059
連結調整定償却額 Amortization of Goodwill	—	68	—	—	—	—
減損損失 Loss on Impairment of Long-lived Assets	233	127	—	—	—	—
減損損失戻入益 Reversal of Impairment Loss	—	—	—	(267)	—	—
貸倒引当金の増(減)額 Reversal of Allowance for Doubtful Accounts—net	(993)	(1,354)	(1,056)	(77)	(158)	(6)
受取利息及び受取配当金 Interest and Dividend Income	(742)	(2,667)	(8,511)	(10,900)	(5,101)	(2,017)
支払利息 Interest Expense	304	302	310	404	340	249
為替差損(差益) Foreign Exchange Loss (Gain) (Net)	(66)	(236)	(73)	80	(26)	78
持分法による投資利益 Equity in Earnings of Associated Companies	(152)	(193)	(375)	(435)	(137)	(144)
投資有価証券売却損(益) Loss (Gain) on Sales of Investment in Securities	—	—	—	(644)	—	—
投資有価証券評価損 Loss on Revaluation of Investment Securities	—	—	—	616	1,859	—
退職給付制度終了損 Loss on Termination of Certain Retirement Benefit Plans	—	—	—	485	—	—
固定資産売却損(益) Loss (Gain) on Sales and Disposal of Property, Plant and Equipment	488	20	—	—	—	—
退職給付制度一部終了損 Loss on Partial Termination of a Defined Benefit Pension Plans	—	1,995	—	—	—	—
工事和解金 Project Settlement Money	—	469	—	—	—	—
売上債権の(増)減額 (Increase) Decrease in Trade Notes and Accounts Receivable	(13,064)	(9,100)	8,484	2,215	(13,859)	469
未成工事支出金の(増)減額 (Increase) Decrease in Costs of Construction Contracts in Process	(6,059)	7,095	(9,728)	10,854	171	9,692
仕入債務の増(減)額 Increase (Decrease) in Trade Notes and Accounts Payable	21,568	11,122	947	(12,740)	2,772	12,031
未成工事受入金の増(減)額 Increase (Decrease) in Advance Receipts on Construction Contracts	7,322	57,479	129,741	(46,788)	(93,209)	(43,592)
賞与引当金の増(減)額 Increase (Decrease) in Accrued Bonuses	1,265	1,039	1,240	(901)	(847)	(373)
退職給付引当金の減少額 Decrease in Reserve Retirement Benefits	—	—	(6,172)	(473)	(181)	865
退職給付引当金の増加額 Increase in Accrued Retirement Benefits	1,038	798	—	—	—	—
完成工事補償引当金の増(減)額 Provision for (Reversal of) Warranty Costs for Completed Works	(319)	1,103	(305)	522	1,754	678
偶発損失引当金の増加額 Increase in Allowance for Contingency Loss	(200)	—	—	—	—	—
受注工事損失引当金の増加額 Increase in Allowance for Contingent Loss	—	146	(136)	4,034	43	125
未収入金の増(減)額 Increase (Decrease) in Other Receivable	—	(7,624)	1,503	627	2,229	455
ジョイントベンチャー持分資産の増(減)額 (Increase) Decrease in Jointly Controlled Asset of Joint Venture	(21,540)	(81,382)	(124,724)	63,377	92,256	30,508
長期滞留債権等の増(減)額 Increase (Decrease) in Long-term Receivables	—	2,071	—	—	—	—
未払消費税の増(減)額 Increase (Decrease) in Consumption Taxes Payable	183	1,031	(1,707)	351	424	200
預り金の増(減)額 Increase (Decrease) in Deposits Received	(2,626)	(1,752)	3,918	183	(511)	1
未払確定拠出年金移換額の増(減)額 Increase (Decrease) on Amount Transferred for Accrued Defined Contribution Plan	—	—	2,444	(832)	(811)	(800)
その他 Other	469	2,230	7,232	4,195	9,477	(119)
小計 Subtotal	442	6,163	42,475	34,473	8,094	15,078
利息及び配当金の受取額 Interest and Dividends Received	754	321	335	1,026	1,347	1,323
利息の支払額 Interest Paid	(304)	(303)	(317)	(312)	(398)	(257)
工事和解金の支払額 Project Settlement Money Paid	—	—	(469)	—	—	—
法人税等の支払額 Income Taxes Paid	(408)	(944)	(6,492)	(20,912)	(72)	(7,531)
営業活動によるキャッシュ・フロー Net Cash Provided by Operating Activities	484	5,237	35,531	14,274	8,971	8,613

	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
投資活動によるキャッシュ・フロー Cash Flows from Investing Activities:						
定期預金の預入による支出 Payment for Time Deposits	(622)	—	—	(826)	—	(539)
定期預金の払戻による収入 Proceeds from Refunds of Fixed Deposits	542	703	31	68	888	539
有形固定資産の取得による支出 Purchase of Property, Plant and Equipment	(854)	(618)	(460)	(360)	(563)	(922)
有形固定資産の売却による収入 Proceeds from Sales of Property, Plant and Equipment	65	139	42	5	41	3
無形固定資産の取得による支出 Purchase of Intangible Fixed Assets	(1,037)	(1,236)	(1,319)	(1,256)	(1,156)	(942)
投資有価証券の取得による支出 Payments for Purchase of Investment Securities	(33)	(1,272)	(2,419)	(2,305)	(65)	(535)
投資有価証券の売却による収入 Proceeds from Sales of Investment Securities	222	148	32	839	—	—
連結子会社株式の取得による支出 Purchase of Investment in Consolidated Subsidiaries	—	(121)	—	(115)	(215)	(388)
短期貸付金純(増)減額 Net (Increase) Decrease in Short-term Loans	39	1	—	—	—	—
長期貸付による支出 Disbursements for Originating Long-term Loans	(20)	(33)	(15)	—	—	—
長期貸付金の回収による収入 Proceeds from Collections of Long-term Loans	689	3,340	609	35	—	51
その他 Other	1	0	40	0	(0)	10
投資活動によるキャッシュ・フロー Net Cash (Used in) Provided by Investing Activities	(1,006)	1,051	(3,458)	(3,917)	(1,072)	(2,722)
財務活動によるキャッシュ・フロー Cash Flows from Financing Activities:						
長期借入による収入 Proceeds from Long-term Debt	—	10,000	—	—	10,000	—
長期借入金の返済による支出 Repayments of Long-term Debt	(101)	(10,101)	(46)	(14,186)	(10,039)	(18)
株式の発行による収入 Proceeds from Issuance of Common Stock	1,382	357	54	13	60,577	7
配当金の支払額 Payment of Cash Dividends	—	(1,139)	(1,915)	(2,879)	(1,920)	(1,940)
少数株主への配当金の支払額 Cash Dividends Paid to Minority Shareholders	—	(36)	(54)	(12)	(10)	(7)
ファイナンス・リース債務の返済による支出 Repayment of liabilities for finance leases	—	—	—	—	(13)	(11)
その他 Other—Net	(110)	(417)	(229)	(154)	(46)	(109)
財務活動によるキャッシュ・フロー Net Cash Used in Financing Activities	1,169	(1,338)	(2,191)	(17,219)	58,548	(2,079)
現金及び現金同等物に係る換算差額 Foreign Currency Translation Adjustments on Cash and Cash Equivalents	100	333	357	(99)	(999)	152
現金及び現金同等物の増(減)額 Net Increase (Decrease) in Cash and Cash Equivalents	747	5,284	30,239	(6,962)	65,447	3,963
現金及び現金同等物の期首残高 Cash and Cash Equivalents at Beginning of Year	40,902	41,594	46,878	77,051	70,089	135,536
現金及び現金同等物の連結除外による減少額 Cash and Cash Equivalents of Exclusion of Consolidated Subsidiaries	(56)	—	(66)	—	—	290
現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of Year	41,594	46,878	77,051	70,089	135,536	139,790

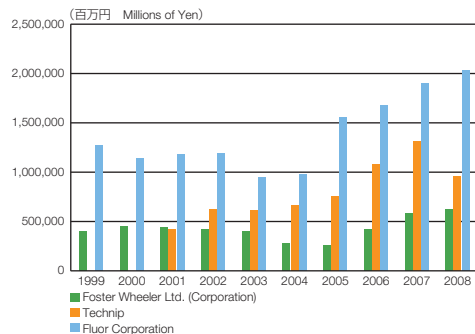
■ 他社比較 Comparison with Other Companies ■

■ 完成工事高 Revenues

国内 Japan

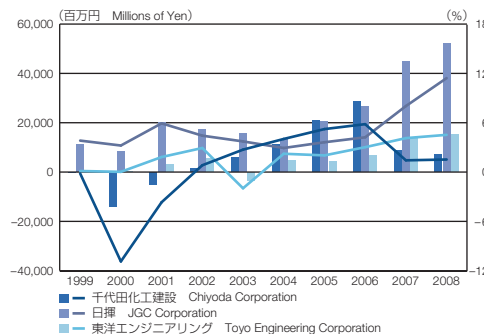


海外 Overseas

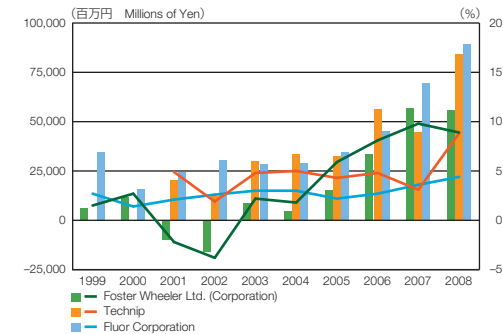


■ 営業利益(損失)／営業利益(損失)率 Operating Income (Loss)/Operating Income (Loss) to Revenues

国内 Japan



海外 Overseas



■ 完成工事高 Revenues

会計年度 Fiscal Year		1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
国内 Japan	千代田化工建設 Chiyoda Corporation	168,962	128,665	141,505	166,367	206,816	267,655	390,875	484,895	603,559	446,438
	日揮 JGC Corporation	280,620	253,723	335,246	378,063	409,961	435,197	550,301	608,529	551,062	450,911
	東洋エンジニアリング Toyo Engineering Corporation	155,812	119,066	158,962	179,167	170,529	197,945	195,583	223,843	327,413	326,248
海外 Overseas	Foster Wheeler Ltd. (Corporation)	395,983	446,533	437,455	421,949	398,932	277,336	259,748	416,295	582,991	623,946
	Technip	—	—	416,473	628,108	616,597	661,587	751,740	1,083,997	1,314,364	957,319
	Fluor Corporation	1,271,540	1,144,075	1,183,876	1,194,078	943,354	977,518	1,553,925	1,676,890	1,905,281	2,032,326

■ 営業利益(損失) Operating Income (Loss)

会計年度 Fiscal Year		1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
国内 Japan	千代田化工建設 Chiyoda Corporation	(153)	(13,834)	(5,146)	1,548	5,881	11,077	20,729	28,700	8,839	7,227
	日揮 JGC Corporation	11,023	8,346	19,968	17,080	15,486	13,220	20,389	26,413	44,896	52,003
	東洋エンジニアリング Toyo Engineering Corporation	279	146	2,960	5,423	(3,257)	4,539	4,195	6,889	13,741	15,167
海外 Overseas	Foster Wheeler Ltd. (Corporation)	6,105	11,945	(9,777)	(16,097)	8,840	4,871	15,307	33,643	56,856	55,688
	Technip	—	—	20,373	12,241	29,792	33,263	32,300	56,355	44,481	84,056
	Fluor Corporation	34,339	15,950	24,572	30,463	28,363	28,934	34,500	44,982	69,469	89,257

* 海外の3社については、米ドル開示であるため、各年度末の金額を円換算で算出した数字を記載しております。 Figures for the three overseas companies indicate those calculated into yen from the original figures in US dollars at the end of each fiscal year.

■ 営業利益(損失)率 Operating Income (Loss) to Revenues

会計年度 Fiscal Year		1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
国内 Japan	千代田化工建設 Chiyoda Corporation	-0.1	-10.8	-3.6	0.9	2.8	4.1	5.3	5.9	1.5	1.6
	日揮 JGC Corporation	3.9	3.3	6.0	4.5	3.8	3.0	3.7	4.3	8.1	11.5
	東洋エンジニアリング Toyo Engineering Corporation	0.2	0.1	1.9	3.0	-1.9	2.3	2.1	3.1	4.2	4.6
海外 Overseas	Foster Wheeler Ltd. (Corporation)	1.5	2.7	-2.2	-3.8	2.2	1.8	5.9	8.1	9.8	8.9
	Technip	—	—	4.9	1.9	4.8	5.0	4.3	4.8	3.1	8.8
	Fluor Corporation	2.7	1.4	2.1	2.6	3.0	3.0	2.2	2.7	3.6	4.4

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
1米ドル 1 US Dollar	102.4	114.7	131.9	119.9	107.1	104.2	118.0	119.1	114.1	91.0
1ユーロ 1 Euro	102.9	106.5	116.5	125.0	133.7	141.6	139.8	156.5	166.6	127.9

** Technipは、2005年からユーロでの開示となっております。 Technip has disclosed its results in only euros from FY2005.

会社情報 / 株式情報 Corporate Data/Stock Information

■会社概要 (平成22年3月31日現在)

設立	昭和23年1月20日
資本金	43,392,694,450円
主要な営業所及び事務所	本社 横浜 海外調達拠点 イタリア、韓国 海外営業拠点 中国、インドネシア、オランダ、カタール、シンガポール、アラブ首長国連邦 研究開発センター 横浜
従業員(在勤数)	単体従業員数 1,281名、連結従業員数 3,670名

■Corporate Profile (as of March 31, 2010)

Date of Incorporation	January 20, 1948
Paid-in Capital	43,392,694,450 Yen
Main Business Locations	Head Office Yokohama Overseas Procurement Centers Italy, Korea Overseas Offices China, Indonesia, the Netherlands, Qatar, Singapore, U.A.E. R&D Center Yokohama
Number of Employees	1,281 people (Non-consolidated), 3,670 people (Consolidated)

■役員 (平成22年4月1日現在)

代表取締役社長	久保田 隆
代表取締役副社長	菅野 洋一
代表取締役副社長	柴田 博至
代表取締役専務取締役	香田 圓
常務取締役	中島 純夫
常務取締役	横井 悟
常務取締役	小川 博
常務取締役	小保方 一夫
取締役	白木 清司
常勤監査役(社外監査役)	井田 浩史
常勤監査役	下野 涉
常勤監査役(社外監査役)	伊東 正則
監査役(社外監査役)	今出川 幸寛
常務執行役員	三枝 隆治
常務執行役員	小林 秀夫
常務執行役員	大沼 敏行
常務執行役員	三谷 学
執行役員	柿崎 剛
執行役員	山下 栄
執行役員	白川 公一
執行役員	上地 崇夫
執行役員	木村 克俊
執行役員	三浦 賢二郎
執行役員	腰塚 博美
執行役員	澁谷 省吾
執行役員	清水 良亮
執行役員	児島 雅彦

■Board of Directors (as of April 1, 2010)

President & CEO*	Takashi Kubota
Executive Vice President*	Yoichi Kanno
Executive Vice President*	Hiroshi Shibata
Senior Managing Director*	Madoka Koda
Managing Director	Sumio Nakashima
Managing Director	Satoru Yokoi
Managing Director	Hiroshi Ogawa
Managing Director	Kazuo Obokata
Director	Seiji Shiraki
Corporate Auditor**	Hiroshi Ida
Corporate Auditor	Wataru Shimono
Corporate Auditor**	Masanori Ito
Corporate Auditor**	Yukihiro Imadegawa
Senior Executive Officer	Takaharu Saegusa
Senior Executive Officer	Hideo Kobayashi
Senior Executive Officer	Toshiyuki Ohnuma
Senior Executive Officer	Manabu Mitani
Executive Officer	Tsuyoshi Kakizaki
Executive Officer	Eisaku Yamashita
Executive Officer	Koichi Shirakawa
Executive Officer	Takao Kamiji
Executive Officer	Katsutoshi Kimura
Executive Officer	Kenjiro Miura
Executive Officer	Hiromi Koshizuka
Executive Officer	Shogo Shibuya
Executive Officer	Ryosuke Shimizu
Executive Officer	Masahiro Kojima

* Representative Directors/Members of Executive Committee
** Outside Corporate Auditor

■主要なグループ企業 Major Subsidiaries & Affiliated Companies

(平成22年3月31日現在 as of March 31, 2010)

エンジニアリング事業 Engineering Business

▶工事遂行 Construction Execution

- 千代田工商株式会社(横浜市) Chiyoda Kosho Co., Ltd. (Yokohama)
- 千代田計装株式会社(横浜市) Chiyoda Keiso Co., Ltd. (Yokohama)
- 千代田テクノエース株式会社(横浜市) Chiyoda TechnoAce Co., Ltd. (Yokohama)

▶コンサルティング・人材派遣業 Consulting and Human Resources Placement Services

- 千代田ユーテック株式会社(横浜市) Chiyoda U-Tech Co., Ltd. (Yokohama)

▶先端エンジニアリング Advanced Engineering Consulting

- 千代田アドバンスド・ソリューションズ株式会社(横浜市) Chiyoda Advanced Solutions Corporation (Yokohama)
- ITエンジニアリング株式会社(横浜市) IT Engineering Limited (Yokohama)

▶海外設計拠点 Global Engineering Satellite (GES)

- Chiyoda Philippines Corporation (The Philippines)
- ◆L&T-Chiyoda Limited (India)

▶海外工事遂行拠点 Overseas Construction Execution Center

- Chiyoda Singapore (Pte) Limited (Singapore)
- PT. Chiyoda International Indonesia (Indonesia)
- Chiyoda (Thailand) Limited (Thailand)
- Chiyoda Malaysia Sdn. Bhd. (Malaysia)
- Chiyoda & Public Works Co., Ltd. (Myanmar)
- Chiyoda Almana Engineering LLC (Qatar)
- ◆Chiyoda Petrostar Ltd. (Saudi Arabia)

▶海外営業拠点 Overseas Offices

- Chiyoda International Corporation (U.S.A.)
- Chiyoda Oceania Pty Limited (Australia)
- Chiyoda do Brasil Representações Ltda. (Brazil)

その他の事業 Other Businesses

- アロー・ビジネス・コンサルティング株式会社(横浜市) Arrow Business Consulting Corporation (Yokohama)
- アローヘッド・インターナショナル株式会社(東京都港区) Arrowhead International Corporation (Tokyo)
- アローヒューマンリソース株式会社(横浜市) Arrow Human Resources Co., Ltd. (Yokohama)

●連結子会社 Consolidated Subsidiary ◆関連会社で持分法適用会社 Equity Method Investee

■株式の状況 (平成22年3月31日現在)

①発行可能株式総数	650,000,000株
株式の種類	普通株式 570,000,000株 優先株式 80,000,000株
②発行済株式総数	260,324,529株
③株主数	14,069名
④大株主	

株主名	当社への出資状況	
	持株数 (千株)	出資比率 (%)
三菱商事株式会社	86,931	33.39
日本マスタートラスト信託銀行株式会社(信託口)	16,857	6.47
株式会社三菱東京UFJ銀行	9,033	3.47
日本トラスティ・サービス信託銀行株式会社(信託口)	8,224	3.15
三菱UFJ信託銀行株式会社	8,032	3.08
ザバンク オブ ニューヨーク トリーティー		
ジヤステック アカウント	4,534	1.74
日本トラスティ・サービス信託銀行株式会社(信託口9)	3,851	1.47
JPモルガン証券株式会社	2,952	1.13
東京海上日動火災保険株式会社	2,760	1.06
明治安田生命保険相互会社	2,549	0.97

■Stock Information (as of March 31, 2010)

① Total Number of Authorized Shares:	650,000,000 shares
Common Stock	570,000,000 shares
Preferred Stock	80,000,000 shares
② Aggregate Number of Shares Issued:	260,324,529 shares
③ Number of Shareholders:	14,069 people
④ Principal Shareholders:	

Full Name or Title	Ratio of Number of Shares Owned to Aggregate Number of Shares Issued (%)	
	Number of Shares Owned (thousands of shares)	Ratio of Number of Shares Owned to Aggregate Number of Shares Issued (%)
Mitsubishi Corporation	86,931	33.39
The Master Trust of Japan, Ltd. (Trust Account)	16,857	6.47
The Bank of Tokyo-Mitsubishi UFJ, Ltd.	9,033	3.47
Japan Trustee Services Bank, Ltd. (Trust Account)	8,224	3.15
Mitsubishi UFJ Trust and Banking Corporation	8,032	3.08
The Bank of New York, Treaty JASDAEC Account	4,534	1.74
Japan Trustee Services Bank, Ltd. (Trust Account 9)	3,851	1.47
JP Morgan Securities Japan Co., Ltd.	2,952	1.13
Tokio Marine & Nichido Fire Insurance Co., Ltd.	2,760	1.06
Meiji Yasuda Life Insurance Co.	2,549	0.97

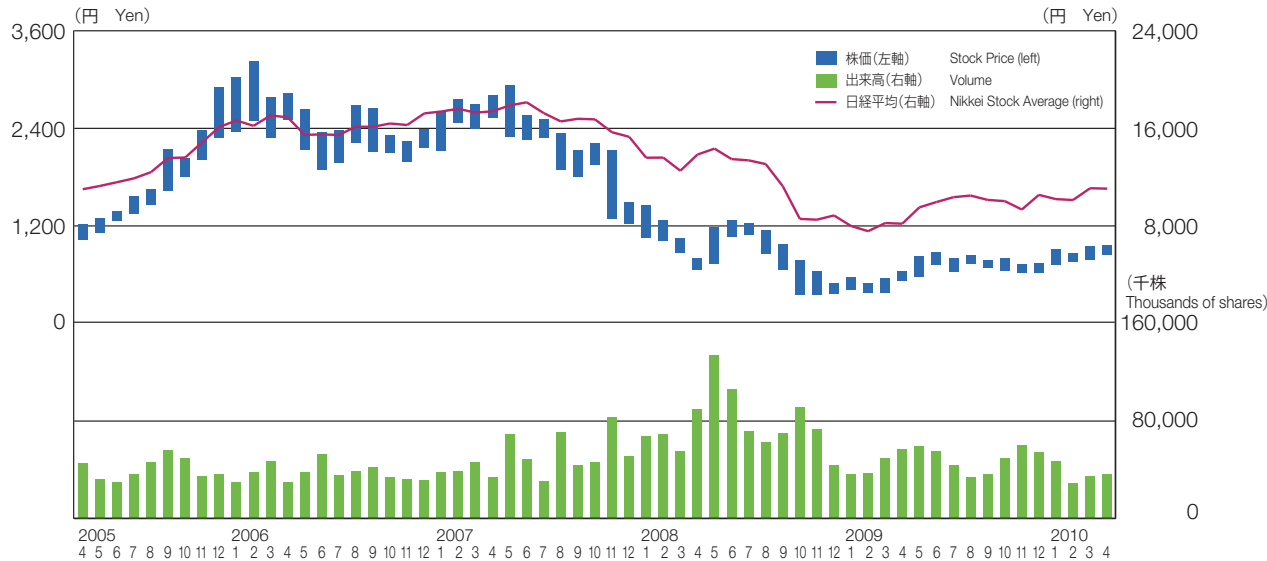
■ 株価および出来高推移 Stock Price Range and Volume

	2000/3	2001/3	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
株価 Stock Price											
高値 High (円 Yen)	286	270	423	348	769	1,207	3,220	2,835	2,930	1,274	946
安値 Low (円 Yen)	137	41	84	145	316	555	1,031	1,897	865	348	529
出来高 Trading Volume (千株 Thousand)	124,196	180,736	299,317	529,981	519,671	328,791	483,446	302,600	668,659	866,019	562,769

■ 所有者別所有株式数推移 Number of Shares by Shareholder Category

	2000/3	2001/3	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3	2009/3	2010/3
政府及び地方公共団体 Government and Municipalities	—	—	—	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
金融機関 Financial Institutions	30.89	35.65	26.62	33.54	31.57	28.97	30.06	29.24	25.37	23.38	26.48
証券会社 Securities Companies	0.95	1.37	1.26	0.72	1.03	1.67	2.38	3.35	4.33	1.85	2.69
その他の法人 Other Corporations	38.79	36.21	35.94	30.52	26.81	22.52	20.81	17.47	17.75	38.93	38.65
外国人等 Foreign Investors and Others	6.01	8.34	7.54	9.82	25.84	32.78	34.95	38.69	39.92	22.90	21.13
個人その他 Individuals and Others	23.36	18.43	28.94	25.40	14.75	14.12	11.80	11.25	12.63	12.94	11.04
計 Total	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00

■ 株価および出来高推移 Stock Price Movement



■ 所有者別所有株式数推移 Number of Shares by Shareholder Category

