

FACT BOOK 2007

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For the Year Ended March 31, 2007



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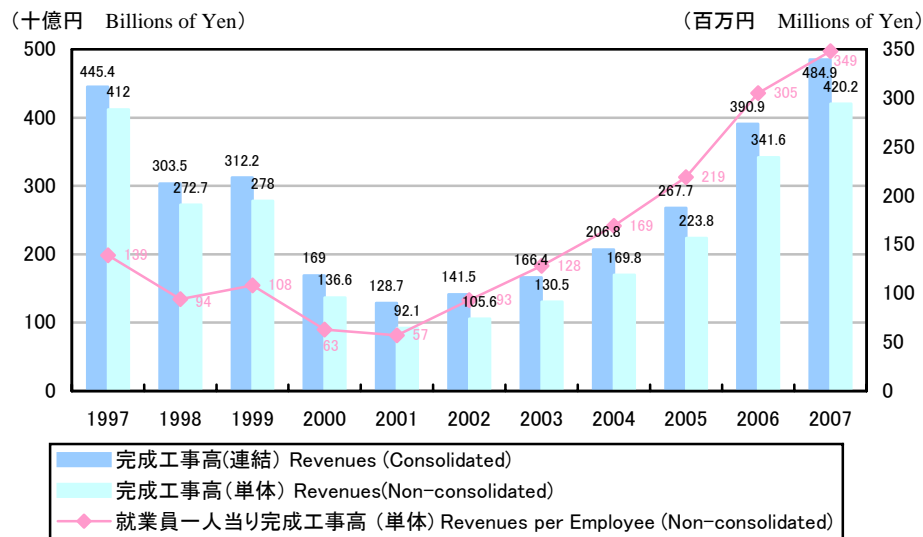
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主要経営データ Major Financial Data

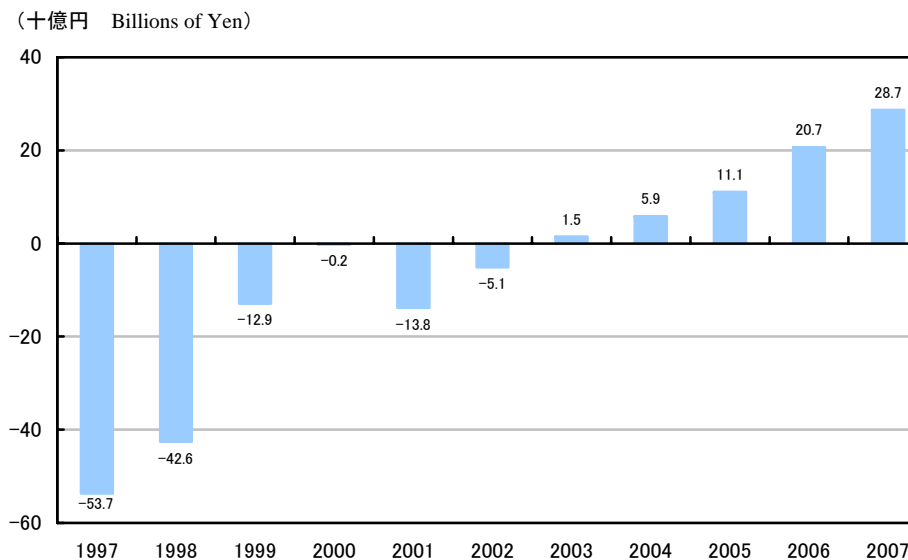
完成工事高（連結・単体）及び従業員一人当り完成工事高（単体）

Revenues (Consolidated/Non-consolidated) and Revenues per Employee (Non-consolidated)



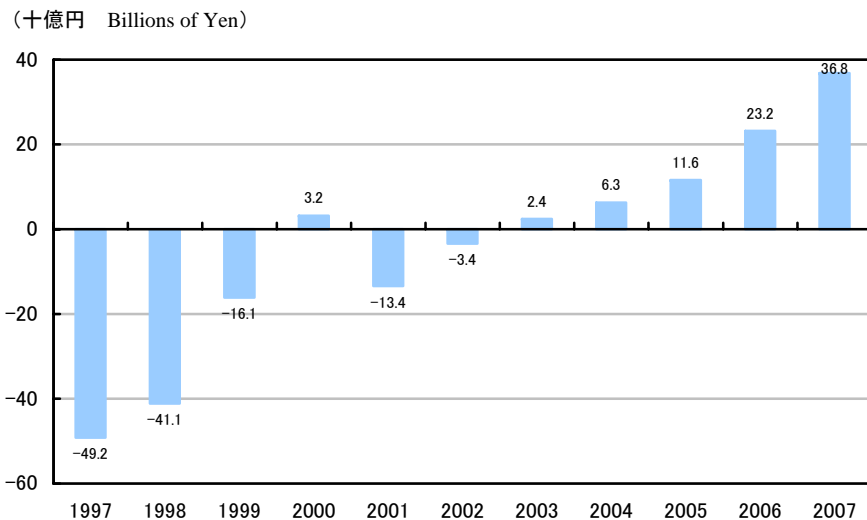
営業利益（損失）

Operating Income (Loss)



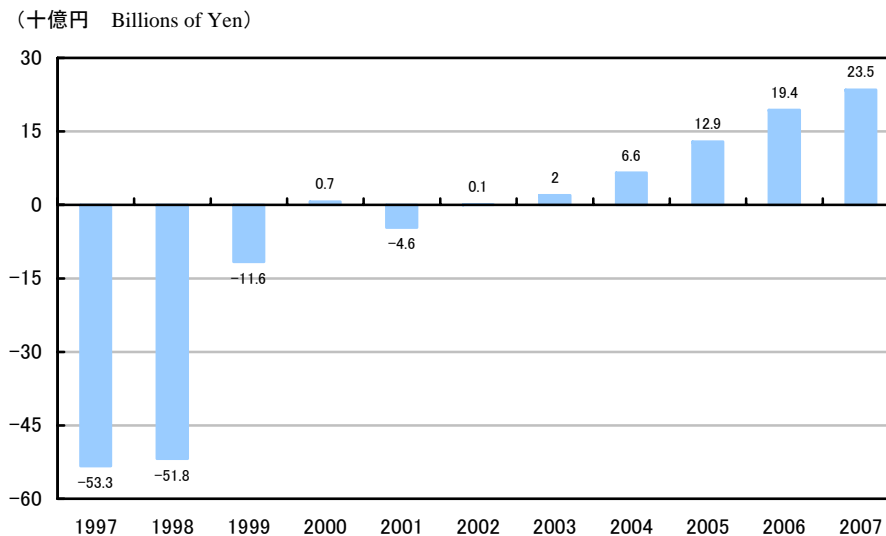
経常利益（損失）

Ordinary Income (Loss)



当期純利益（損失）

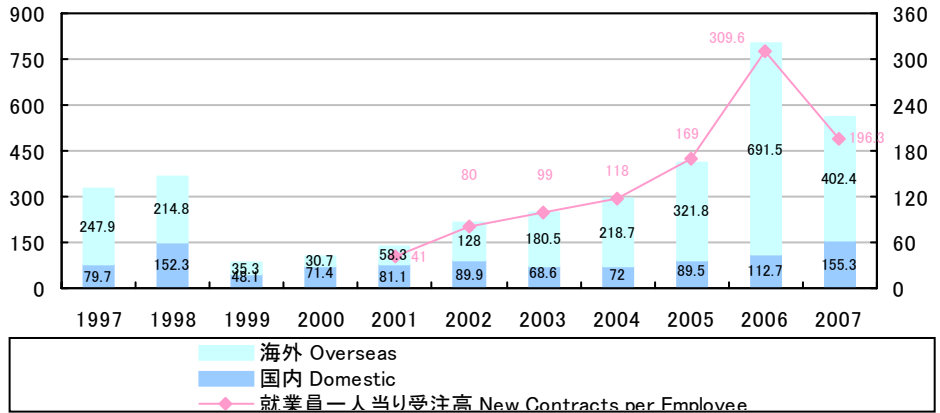
Net Income (Loss)



受注高及び従業員一人当り受注高 New contracts and New Contracts per Employee

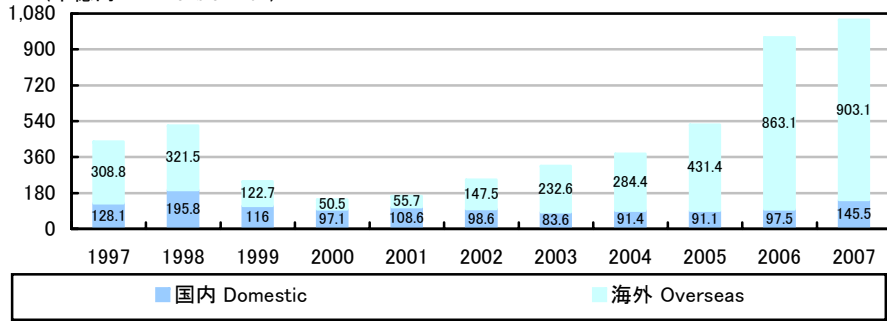
(十億円 Billions of Yen)

(百万円 Millions of Yen)



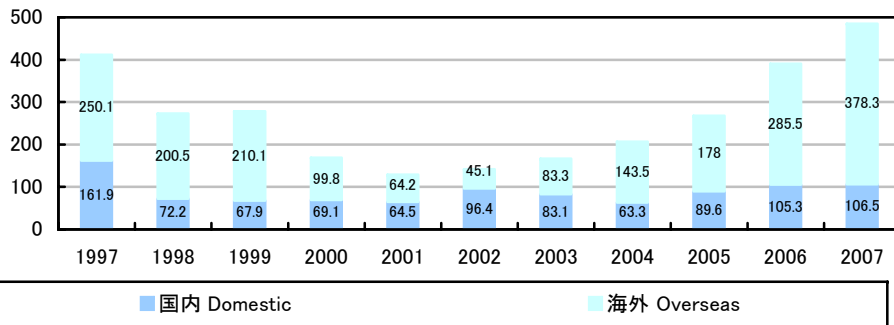
受注残高 Backlog of Contracts

(十億円 Billions of Yen)



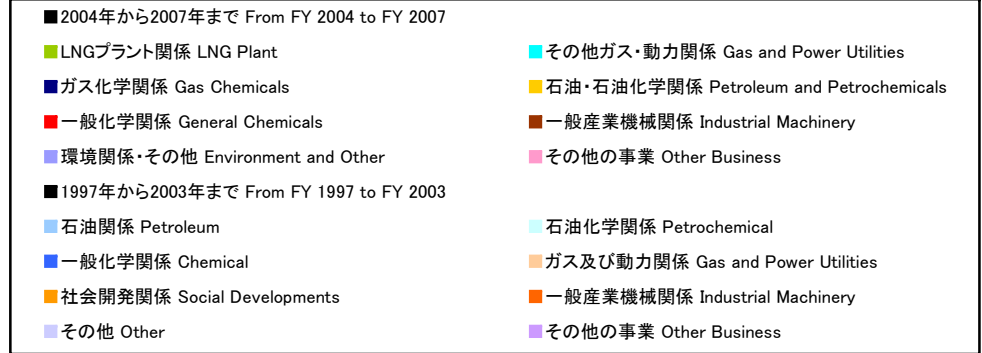
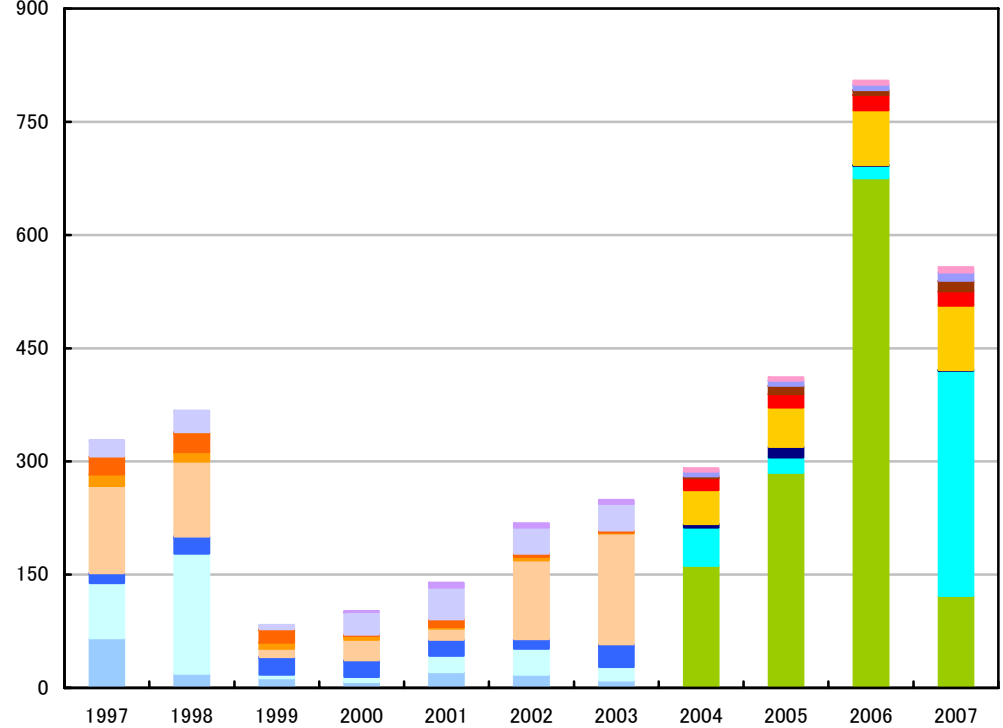
完成工事高 Revenues

(十億円 Billions of Yen)



分野別受注高 New Contracts by Industry

(十億円 Billions of Yen)



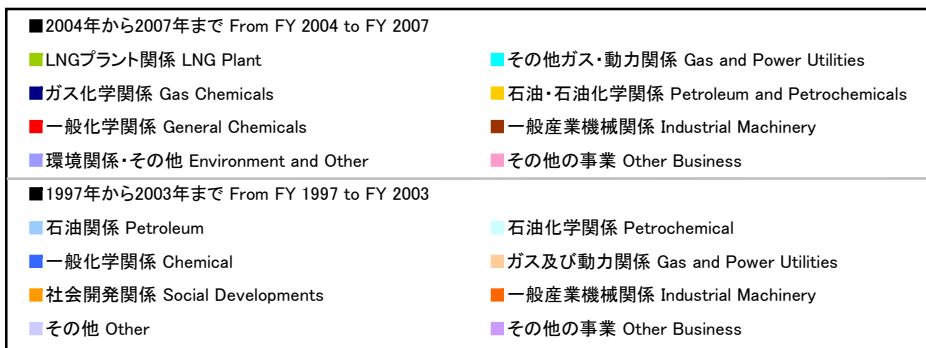
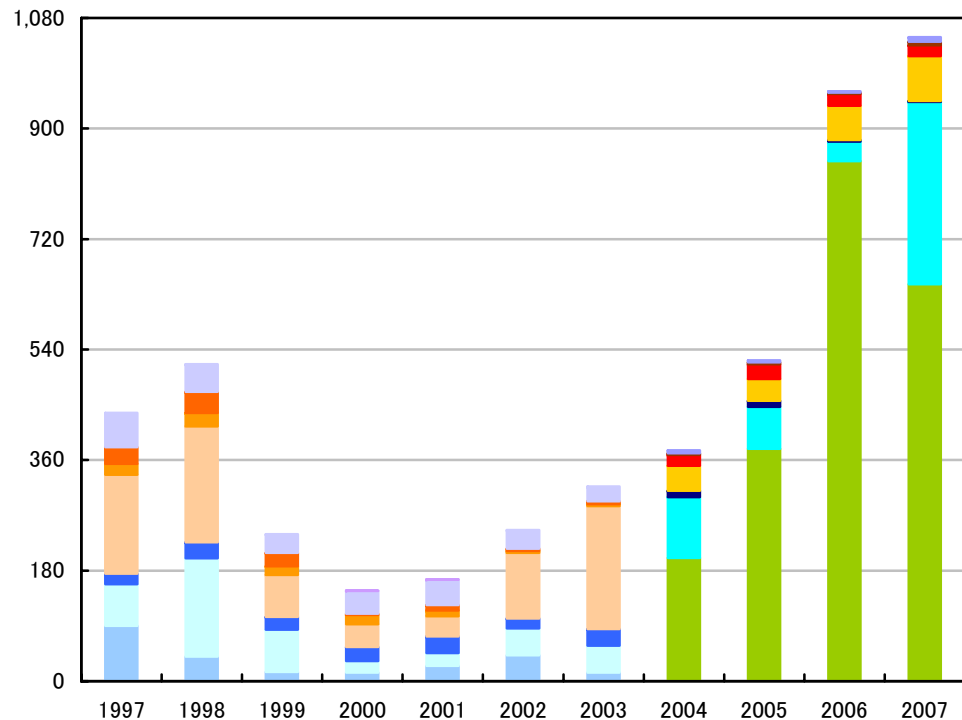
*1997年から1999年の数字は単体の数字となっております。 Figures from 1997 to 1999 are non-consolidated basis.

LNGプラント関係、その他ガス・動力関係とガス及び動力関係の%を記載しています。

Percentage shares of LNG Plant, Gas and Power Utilities (New), and Gas and Power Utilities (Old) are stated.

分野別受注残高 Backlog of New Contracts by Industry

(十億円 Billions of Yen)



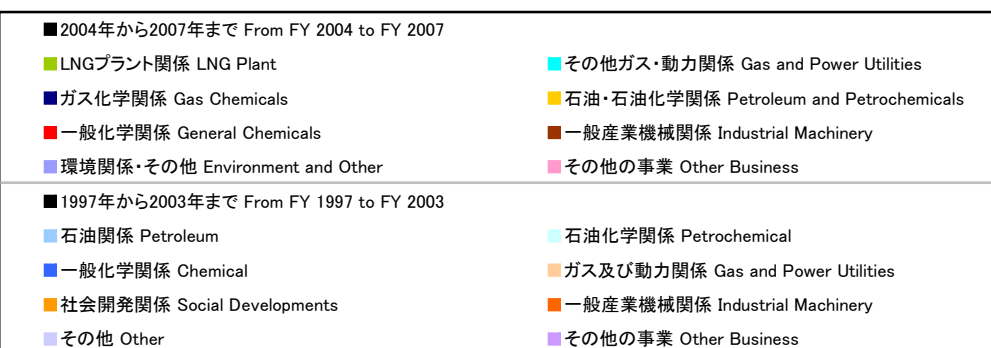
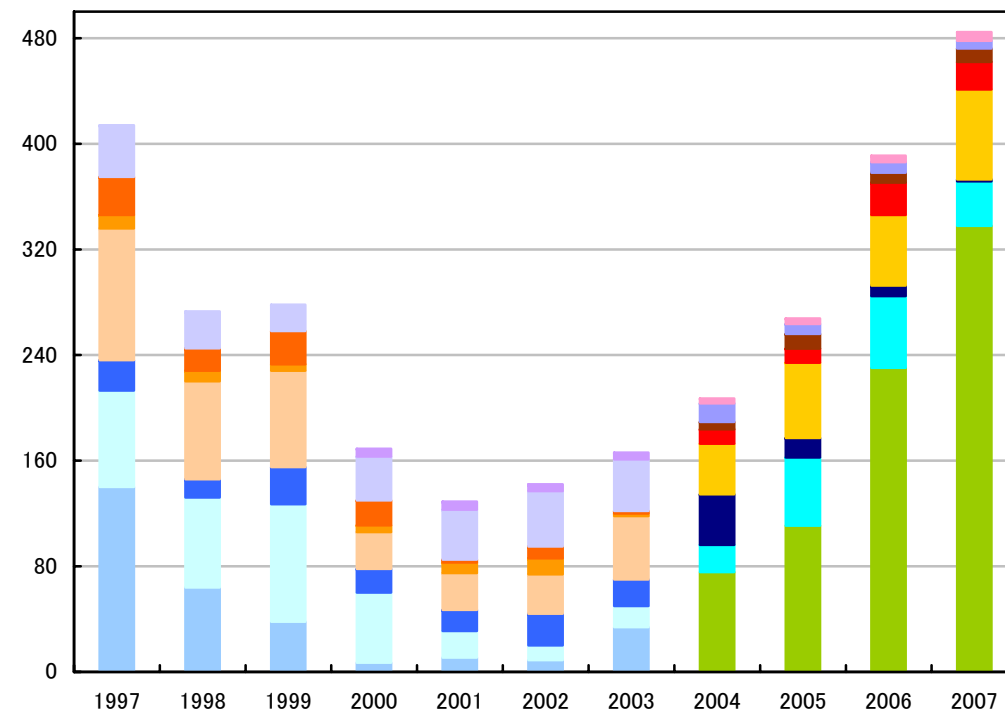
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Percentage shares of LNG Plant, Gas and Power Utilities (New), and Gas and Power Utilities (Old) are stated.

分野別完成工事高 Revenues by Industry

(十億円 Billions of Yen)



*1997年から1999年の数字は単体の数字となっております。 Figures from 1997 to 1999 are non-consolidated basis.

LNGプラント関係、その他ガス・動力関係とガス及び動力関係の%を記載しています。

Percentage shares of LNG Plant, Gas and Power Utilities (New), and Gas and Power Utilities (Old) are stated.

連結貸借対照表 Consolidated Balance Sheets

(百万円 Millions of Yen)

会計年度 Fiscal Year	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
<資産の部 Assets>											
流動資産 Current Assets	313,065	228,044	174,190	124,863	110,058	102,302	96,929	120,556	162,011	256,623	418,037
現金及び預金 Cash and Time Deposits	40,141	40,048	49,130	34,746	33,872	40,451	36,112	41,613	42,384	47,033	77,177
受取手形及び完成工事未収入金 Notes and Accounts Receivable -trade	150,097	85,445	46,783	27,753	32,232	27,580	25,374	24,612	37,649	46,976	38,659
有価証券 Marketable Securities	70,289	46,453	40,277	25,321	1,770	-	-	-	-	-	-
未成工事支出金 Cost of revenues in Process	38,742	43,167	28,767	29,652	32,868	23,909	21,105	18,918	24,977	17,923	27,656
繰延税金資産 Deferred Tax Assets	-	-	-	231	146	129	194	2,086	3,803	1,750	5,884
ジョイントベンチャー持分資産 Jointly Controlled Asset of Joint Venture	-	-	-	-	-	8,222	8,672	28,413	49,953	131,336	256,060
その他棚卸資産 Other Inventories	123	-	-	-	-	-	-	-	-	-	-
その他流動資産 Other Current Assets	14,362	13,342	10,683	7,342	9,316	2,376	6,098	5,343	3,749	11,769	12,640
貸倒引当金 Allowance for Doubtful Accounts	(691)	(413)	(1,452)	(182)	(148)	(367)	(628)	(431)	(506)	(167)	(40)
固定資産 Fixed Assets	54,152	51,816	50,399	45,052	26,958	27,011	23,367	22,303	20,881	23,097	24,915
有形固定資産 Property, Plant and Equipment	27,763	26,370	14,583	12,906	7,494	7,541	7,067	6,922	6,783	7,085	7,464
建物及び構築物 Buildings and Structures	30,815	31,491	11,021	10,078	6,608	6,730	6,675	6,352	6,302	6,453	6,615
機械装置及び運搬具 Machinery and Equipment	-	-	5,415	4,781	2,236	1,220	959	870	685	817	1,162
機械装置 Machinery	6,836	5,872	-	-	-	-	-	-	-	-	-
車両運搬具 Equipment	940	723	-	-	-	-	-	-	-	-	-
工具器具及び備品 Tools, Furniture and Fixtures	12,959	12,845	11,926	10,485	6,600	5,423	5,177	5,269	5,352	5,248	5,543
土地 Land	7,330	6,883	4,088	3,937	2,703	2,691	2,526	2,526	1,955	1,852	1,835
建設仮勘定 Construction Suspense Account	271	37	10	25	0	-	-	1	3	-	-
減価償却累計額 Accumulated Depreciation	(31,390)	(31,482)	(17,879)	(16,401)	(10,654)	(8,523)	(8,273)	(8,098)	(7,514)	(7,286)	(7,691)
無形固定資産 Intangible Fixed Assets	310	417	273	2,046	1,641	2,247	2,317	2,607	2,844	3,168	3,352
投資その他の資産 Investments and Other Assets	26,079	25,027	35,542	30,100	17,821	17,222	13,983	12,773	11,254	12,844	14,097
投資有価証券 Investment Securities	10,246	8,496	7,004	6,817	5,714	4,563	4,206	4,325	4,322	5,701	8,740
長期貸付金 Long-term Loans	8,537	4,308	4,036	4,292	26	37	631	701	643	533	-
長期未収入金 Long-term Accounts Receivable	-	-	17,136	16,735	4,771	6,265	5,793	5,127	3,711	662	-
長期滞留債権等 Long-term Receivables	-	13,400	7,057	1,160	10,233	10,125	5,650	4,133	3,003	-	-
繰延税金資産 Deferred Tax Assets	-	-	-	22	91	101	82	82	112	4,157	2,056
その他投資等 Other Investments	10,001	6,594	8,132	4,774	4,260	2,992	2,367	2,220	2,208	3,522	3,841
貸倒引当金 Allowance for Doubtful Accounts	(2,621)	(7,157)	(5,842)	(2,319)	(7,276)	(6,864)	(4,485)	(3,554)	(2,485)	(1,469)	(539)
投資損失引当金 Allowance for Capital Loss on Investments	(84)	(615)	(1,982)	(1,384)	-	-	(263)	(263)	(263)	(263)	-
為替換算調整勘定 Foreign Currency Translation Adjustments	693	272	-	917	-	-	-	-	-	-	-
資産合計 Total Assets	367,911	280,133	224,590	170,833	137,017	129,314	120,297	142,859	182,893	279,721	442,952
営業資産三勘定 Operating Assets	188,839	128,612	75,550	57,405	65,100	51,489	46,480	43,530	62,626	64,899	66,315
営業資産三勘定 = 受取手形 + 完成工事未収入金 + 未成工事支出金 Operating Assets = Notes Receivable + Accounts Receivable + Cost of Consolidation in Progress											

会計年度 Fiscal Year	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
<負債の部 Liabilities>											
流動負債 Current Liabilities	292,120	257,668	197,132	144,456	107,818	100,915	89,404	104,836	139,781	205,192	351,444
支払手形及び工事未払金 Notes and Accounts Payable-trade	120,462	75,869	59,663	36,596	42,038	40,343	46,511	52,888	74,414	85,901	86,813
短期借入金 Short-term Loans	117,926	113,569	84,993	71,398	25,951	17,456	8,202	101	10,101	46	96
1年以内償還予定新株引受権付社債 Bonds Payable with Stock Rights Due within One Year	-	-	-	-	-	-	-	-	-	-	-
未払法人税等 Income Taxes Payable	218	228	210	301	668	488	294	194	664	3,989	13,070
未払事業税等 Accrued Enterprises Taxes	167	150	-	-	-	-	-	-	-	-	-
繰延税金負債 Deferred Tax Liabilities	-	-	-	10	24	17	-	-	-	1	-
未成工事受入金 Advance Receipts on Construction Contracts	38,495	54,931	38,887	27,322	30,635	33,713	25,172	37,061	44,384	101,979	231,818
完成工事補償引当金 Indemnity Allowance for Completed Construction	2,192	1,271	1,492	712	882	834	694	1,079	759	1,870	1,581
受注工事損失引当金 Allowance for Contingent Loss	-	-	-	-	-	-	-	-	-	146	10
賞与引当金 Accrued Bonuses	3,686	2,833	2,589	1,496	1,439	1,217	1,375	1,548	2,814	3,856	5,096
偶発損失引当金 Allowance for Contingency Loss	-	-	-	-	-	-	800	200	-	-	-
子会社支援引当金 Allowance for Financial Support to Subsidiaries	-	1,481	2,996	1,000	-	-	-	-	-	-	-
持分法適用に伴う投資損失引当金 Allowance for Investment Loss of Associated Companies	-	1,631	-	-	-	-	-	-	-	-	-
その他流動負債 Other Current Liabilities	8,971	5,701	6,298	5,617	6,177	6,845	6,354	11,762	6,642	7,400	12,957
固定負債 Non-Current Liabilities	17,790	16,265	20,532	17,793	13,738	12,803	13,724	14,912	5,894	18,698	14,093
長期借入金 Long-term Debt	8,401	7,569	13,517	12,544	11,345	10,672	10,422	10,316	214	10,168	10,067
繰延税金負債 Deferred Tax Liabilities	-	-	-	46	19	27	9	1	1	0	-
退職給与引当金 Liability for Retirement Benefits under a Previous Accounting Standards	7,749	7,314	6,073	4,731	-	-	-	-	-	-	-
退職給付引当金 Liability for Retirement Benefits under a New Accounting Standards	-	-	-	-	1,796	1,829	2,910	4,128	5,167	7,962	1,789
役員退職慰労引当金 Liability for Retirement Benefit to Directors	1,469	1,225	878	436	533	195	270	378	425	430	486
その他固定負債 Other Non-Current Liabilities	170	156	62	33	43	78	111	86	85	136	1,748
為替換算調整勘定 Foreign Currency Translation Adjustments	-	-	34	-	-	-	-	-	-	-	-
少数株主持分 Minority Interests	239	268	-	-	-	-	-	-	-	-	-
負債合計 Total Liabilities	310,150	274,202	217,698	162,250	121,556	113,718	103,129	119,748	145,675	223,890	365,537
少数株主持分 Minority Interests	-	-	683	401	437	492	499	344	345	322	-

会計年度 Fiscal Year	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
<資本の部 Shareholders' Equity >											
資本金 Common Stock	-	-	-	-	-	-	12,027	12,027	12,721	12,901	-
資本剰余金 Additional Paid-in Capital	-	-	-	-	-	-	5,818	5,818	6,506	6,684	-
利益剰余金 Retained Earnings	-	-	-	-	-	-	(496)	5,800	18,622	36,877	-
その他有価証券評価差額金 Net Unrealized Loss on Available-for-sale Securities	-	-	-	-	-	-	10	26	31	44	-
為替換算調整勘定 Foreign Currency Translation Adjustments	-	-	-	-	-	-	(642)	(766)	(759)	(323)	-
自己株式 Treasury Stock	-	-	-	-	-	-	(48)	(140)	(250)	(676)	-
資本合計 Total Shareholders' Equity	-	-	-	-	-	-	16,669	22,766	36,873	55,508	-
資本金 Common Stock	14,753	14,753	20,385	20,385	12,027	12,027	-	-	-	-	-
資本準備金 Additional Paid-in Capital	18,022	18,022	23,654	23,654	29,473	5,818	-	-	-	-	-
利益準備金 Legal Reserve	2,894	2,902	-	-	-	-	-	-	-	-	-
その他の剰余金 Retained Earnings	22,092	-	-	-	-	-	-	-	-	-	-
欠損金 Accumulated Deficit	-	29,746	37,831	35,857	26,288	2,516	-	-	-	-	-
その他有価証券評価差額金 Net Unrealized Loss on Available-for-sale Securities	-	-	-	-	-	(1)	-	-	-	-	-
為替換算調整勘定 Foreign Currency Translation Adjustments	-	-	-	-	(178)	(219)	-	-	-	-	-
自己株式 Treasury Stock	(0)	(0)	(0)	(0)	(10)	(5)	-	-	-	-	-
資本合計 Total Shareholders' Equity	57,761	5,930	6,208	8,181	15,022	15,103	-	-	-	-	-
負債、少数株主持分及び資本合計 Liabilities, Minority Interests and Shareholders' Equity	367,911	280,133	224,590	170,833	137,017	129,314	120,297	142,859	182,893	279,721	-
<純資産の部 Equity >											
株主資本 Shareholders' Equity											
資本金 Common Stock	-	-	-	-	-	-	-	-	-	-	12,928
資本剰余金 Additional Paid-in Capital	-	-	-	-	-	-	-	-	-	-	6,711
利益剰余金 Retained Earnings	-	-	-	-	-	-	-	-	-	-	58,398
自己株式 Treasury Stock	-	-	-	-	-	-	-	-	-	-	(905)
株主資本合計 Total Shareholders' Equity	-	-	-	-	-	-	-	-	-	-	77,133
評価・換算差額等 Valuation and Translation Adjustments											
その他有価証券評価差額金 Net Unrealized Loss on Available-for-sale Securities	-	-	-	-	-	-	-	-	-	-	247
繰延ヘッジ損益 Deferred Hedge Gains and Losses	-	-	-	-	-	-	-	-	-	-	(408)
為替換算調整勘定 Foreign Currency Translation Adjustments	-	-	-	-	-	-	-	-	-	-	49
評価・換算差額等合計 Total Valuation and Translation Adjustments	-	-	-	-	-	-	-	-	-	-	(110)
少数株主持分 Minority Interests	-	-	-	-	-	-	-	-	-	-	392
純資産合計 Total Equity	-	-	-	-	-	-	-	-	-	-	77,414
負債純資産合計 Total Liabilities and Equity	-	-	-	-	-	-	-	-	-	-	442,952
営業負債三勘定 Operating Liabilities	158,957	130,800	98,550	63,918	72,673	74,056	71,683	89,949	118,798	187,880	318,631
有利子負債 Interest-bearing Debts	126,327	121,138	98,510	83,942	37,296	28,128	18,624	10,417	10,315	10,214	10,163
営業負債三勘定 = 支払手形 + 工事未払金 + 未成工事受入金 Operating Liabilities = Notes Payable + Accounts Payable + Advance Receipts on Construction Contracts											
有利子負債 = 短期借入金 + 長期借入金 Interest-bearing Debts = Short-term Loans + Long-term Debt (incl. Subordinated Loan)											

連結損益計算書 Consolidated Statements of Income

(百万円 Millions of Yen)

会計年度 Fiscal Year	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
完成工事高 Revenues	445,350	303,475	312,233	168,962	128,665	141,505	166,367	206,816	267,655	390,875	484,895
完成工事原価 Cost of Revenues	478,030	329,446	308,702	154,112	131,239	136,825	155,924	192,709	247,905	360,322	445,158
完成工事総利益(損失) Gross Profit (Loss)	(32,680)	(25,970)	3,531	14,850	(2,574)	4,679	10,443	14,106	19,749	30,552	39,736
販売費及び一般管理費 SG&A Expenses	21,056	16,658	16,479	15,003	11,259	9,826	8,894	8,225	8,671	9,823	11,036
営業利益(損失) Operating Income(Loss)	(53,736)	(42,628)	(12,948)	(153)	(13,834)	(5,146)	1,548	5,881	11,077	20,729	28,700
営業外収益 Other Income	6,094	5,350	3,411	7,377	4,955	2,765	1,751	1,176	1,284	3,280	9,373
受取利息 Interest	1,778	1,709	1,233	888	894	645	331	360	723	2,638	8,442
有価証券利息 Interest on Securities	37	6	-	-	-	-	-	-	-	-	-
受取配当金 Dividend Income	641	482	455	347	253	16	28	50	19	29	68
為替差益 Foreign Exchange Gain	3,143	2,742	316	-	672	870	-	294	-	-	-
有価証券売却益 Gain on Sales of Securities	-	-	-	4,649	-	-	-	-	-	-	-
投資有価証券売却益 Gain on Sales of Marketable and Investment Securities	-	-	-	-	-	436	-	-	-	-	-
連結調整勘定償却額 Amortization of Consolidation Account Adjustment	-	-	-	186	48	-	-	-	-	-	-
持分法による投資利益 Equity in Earnings of Associated Companies	-	-	710	791	2,829	526	1,000	155	152	193	375
不動産賃貸収入 Rent Income	-	-	-	-	-	-	205	146	247	269	259
その他営業外収益 Other-net	494	409	695	513	256	269	186	170	141	151	226
営業外費用 Other Expenses	1,564	3,785	6,537	4,007	4,478	984	906	710	775	848	1,275
支払利息 Interest Expense	-	-	1,935	1,555	1,561	844	528	374	304	302	310
支払利息割引料 Interest Expense	997	1,844	-	-	-	-	-	-	-	-	-
不動産賃貸費用 Cost of Rent Income	-	-	-	-	-	-	93	84	149	148	138
為替差損 Foreign Exchange Loss	-	-	-	414	-	-	178	-	102	174	628
有価証券売却損 Loss on Sales of Securities	-	1,799	3,232	-	-	-	-	-	-	-	-
有価証券評価損 Loss on Devaluation of Securities	-	-	989	1,629	-	-	-	-	-	-	-
投資有価証券売却損 Loss on Sales of Marketable and Investment Securities	-	-	-	-	2,295	-	-	-	-	-	-
社債利息 Bond Interest	267	-	-	-	-	-	-	-	-	-	-
その他営業外費用 Other	298	141	379	407	622	140	106	250	218	223	197
経常利益(損失) Ordinary Income(Loss)	(49,206)	(41,063)	(16,073)	3,216	(13,357)	(3,366)	2,393	6,348	11,587	23,161	36,797

会計年度 Fiscal Year	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
特別利益 Extraordinary Gain	201	1,490	14,810	2,687	20,881	6,436	1,708	1,198	1,308	1,590	1,171
償却債権取立益 Bad Debt Recovered	-	-	-	-	-	-	-	-	-	-	-
投資有価証券売却益 Gain on Sales of Marketable and Investment Securities	189	-	-	311	-	-	-	-	-	-	-
偶発損失引当金戻入額 Reversal of Allowance for Contingency Loss	-	-	-	-	-	-	-	600	200	-	-
貸倒引当金戻入額 Reversal of Allowance for Doubtful Accounts	-	-	-	-	-	-	1,167	485	1,073	1,367	742
投資損失引当金払戻額 Reversal of allowance for Investment Loss	-	-	-	-	-	-	-	-	-	-	263
子会社株式売却益 Gain on Sales of Investments in Subsidiaries	-	-	-	-	-	1,385	314	-	-	-	-
子会社清算分配金 Gain on Liquidation of Subsidiaries	-	-	-	385	-	-	-	-	-	-	-
前期損益修正益 Adjustments to Previous Period Earnings	-	-	-	-	-	-	184	-	-	-	-
債務免除益 Gain on Discharge of Liabilities	-	-	-	-	19,778	2,871	-	-	-	-	-
特別退職金未払取崩額 Reversal of Additional Retirement Benefits to Employees	-	-	-	-	-	964	-	-	-	-	-
技術資産譲渡益 Gain on Sale of Intellectual Property Rights	-	-	-	-	-	800	-	-	-	-	-
役員退職慰労引当金戻入額 Reversal of Liability for Retirement Benefits to Directors	-	-	-	-	-	383	-	-	-	-	-
子会社支援引当金戻入額 Reversal of Allowance for Financial Support to Subsidiaries	-	-	-	1,474	1,000	-	-	-	-	-	-
固定資産売却益 Gain on Sale of Fixed Assets	-	1,387	14,662	168	3	-	-	-	-	-	-
その他特別利益 Other	12	102	147	348	99	32	42	112	34	223	166
特別損失 Extraordinary Loss	1,682	8,863	9,270	4,350	10,881	1,208	1,593	2,176	846	2,845	33
関連会社工事履行保証損失 Loss on Performance Guarantee for Affiliate Company	-	-	-	-	-	-	-	1,679	-	-	-
偶発損失引当金繰入額 Allowance for Contingency Loss	-	-	-	-	-	-	800	-	-	-	-
ゴルフ会員権評価損 Loss on Devaluation of Golf Membership	-	-	-	-	-	-	294	-	-	-	-
退職給付制度一部終了損 Loss on Termination of Certain Retirement Benefit Plans	-	-	-	-	-	-	-	-	-	1,995	-
工事和解金 Settlement of Construction Contract	-	-	-	-	-	-	-	-	-	469	-
投資損失引当金繰入額 Allowance for Investment Loss	-	531	1,436	110	-	-	263	-	-	-	-
減損損失 Loss on Impairment	-	-	-	-	-	-	-	-	233	127	-
固定資産売却損 Loss on Sale of Fixed Assets	-	-	-	-	-	-	79	-	390	20	-
貸倒引当金繰入額 Allowance for Doubtful Accounts	173	4,412	1,768	1,043	5,026	580	-	-	-	-	-
投資有価証券評価損 Loss on Devaluation of Investment Securities	-	-	-	-	-	334	-	-	-	-	14
有価証券評価損 Loss on Devaluation of Securities	-	1,671	-	-	-	-	-	-	-	-	-
固定資産除却損 Loss on Disposal of Fixed Assets	264	255	-	-	-	143	-	-	98	-	-
固定資産評価損 Loss on Devaluation of Fixed Assets	-	-	-	-	2,018	-	-	-	-	-	-
特別退職金 Additional Retirement Benefits to Employees	-	-	3,692	2,638	2,846	-	-	-	-	-	-
土地評価損 Loss on Revaluation of Land	-	-	-	209	-	-	-	-	-	-	-
子会社支援引当金繰入額 Allowance for Financial Support to Subsidiaries	-	1,481	1,515	-	-	-	-	-	-	-	-
事故和解金 Settlement Package	1,200	-	-	-	-	-	-	-	-	-	-
保険契約解約損失 Loss on Policy Cancellation	-	-	-	-	-	-	-	-	-	-	-
その他特別損失 Other	44	509	855	349	989	150	155	497	124	233	18
税金等調整前当期純利益(損失) Profit (Loss) before Income Taxes	(50,687)	(48,436)	(10,533)	1,553	(3,357)	1,860	2,508	5,370	12,049	21,906	37,935
法人税、住民税及び事業税 Income Taxes Current	-	-	1,151	756	1,220	1,786	951	667	931	4,478	16,209
法人税及び住民税 Income Taxes	348	1,897	-	-	-	-	-	-	-	-	-
過年度法人税及び住民税 Income Taxes in Previous Year	778	-	-	-	-	-	-	-	-	-	-
外国税金還付額 Foreign Tax Refunded	-	-	-	-	-	-	(317)	-	-	-	-
法人税等調整額 Income Taxes Deferred	-	-	-	87	(16)	(88)	(146)	(1,905)	(1,754)	(2,011)	(1,866)
少数株主利益(損失) Minority Interests in Net Income (Loss)	-	-	(61)	11	46	41	22	(38)	9	39	60
少数株主持分利益(損失) Minority Interests in Net Income (Loss)	48	(31)	-	-	-	-	-	-	-	-	-
持分法による投資利益(損失) Equity in Gains (Losses) of Associated Companies	(1,554)	(1,429)	-	-	-	-	-	-	-	-	-
為替換算調整勘定 Foreign Currency Translation Adjustments	-	-	-	-	-	-	-	-	-	-	-
当期純利益(損失) Net Income (Loss)	(53,319)	(51,795)	(11,622)	698	(4,607)	121	1,999	6,646	12,863	19,400	23,531
設備投資額(単体) Capital Expenditure (Non-consolidated)	3,314	1,468	842	6,514	951	1,536	1,388	1,378	1,595	1,653	1,407
有形固定資産 Property, Plant and Equipment	3,314	1,468	842	927	100	692	641	385	528	404	245
無形固定資産 Intangible Fixed Assets	-	-	-	5,587	851	844	747	993	1,067	1,248	1,161
研究開発費 R&D Expenses	1,288	1,118	1,008	1,040	398	387	473	615	693	790	1,188

連結キャッシュフロー計算書 Consolidated Statements of Cash Flows

(百万円 Millions of Yen)

会計年度 Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007
営業活動によるキャッシュフロー Cash Flows from Operating Activities:								
税金等調整前当期純利益(損失) Profit (Loss) before Income Taxes and Minority Interests	1,553	(3,357)	1,860	2,508	5,370	12,049	21,906	37,935
減価償却費 Depreciation and Amortization	2,319	1,799	1,025	1,225	1,205	1,284	1,468	1,507
連結調整勘定償却額 Amortization of Goodwill	(186)	(48)	-	-	-	-	68	-
減損損失 Loss on Impairment	-	-	-	-	-	233	127	-
貸倒引当金の増(減)額 Increase (Decrease) in Allowance for Doubtful Accounts	(4,788)	4,922	(192)	(967)	(1,128)	(993)	(1,354)	(1,056)
受取利息及び受取配当金 Interest and Dividend Income	(1,236)	(1,148)	(661)	(359)	(410)	(742)	(2,667)	(8,511)
支払利息 Interest Expense	1,555	1,561	844	528	374	304	302	310
為替差損(差益) Foreign Exchange (Net)	379	(245)	(493)	915	650	(66)	(236)	(73)
持分法による投資利益 Equity in Earnings of Associated Companies	(791)	(2,829)	(526)	(1,000)	(155)	(152)	(193)	(375)
有価証券売却益 Gain on Sales of Securities	(4,649)	-	-	-	-	-	-	-
有価証券評価損 Loss on Devaluation of Securities	1,629	-	-	-	-	-	-	-
投資有価証券売却損(益) Loss (Gain) on Sales of Investment in Securities	(311)	2,295	(436)	-	-	-	-	-
子会社株式売却益 Gain on Sales of Investment in Subsidiaries	-	-	(1,385)	(314)	-	-	-	-
投資有価証券評価損 Loss on Devaluation of Investment Securities	28	-	334	-	-	-	-	-
固定資産除売却損(益) Loss (Gain) on Sales and Disposal of Property, Plant and Equipment	(168)	585	143	90	-	488	20	-
退職給付制度一部終了損 Loss on Termination of Certain Retirement Benefit Plans	-	-	-	-	-	-	1,995	-
工事和解金 Settlement of Construction Contract	-	-	-	-	-	-	469	-
土地評価損 Loss on Devaluation of Land	209	-	-	-	-	-	-	-
固定資産評価損 Loss on Devaluation of Property, Plant and Equipment	-	2,018	-	-	-	-	-	-
ゴルフ会員権評価損 Loss on Devaluation of Golf Membership	-	-	-	294	-	-	-	-
特別退職金 Additional Retirement Benefits to Employees	2,638	2,846	-	-	-	-	-	-
特別退職金未払取崩額 Reversal of Additional Retirement Benefits to Employees	-	-	(964)	-	-	-	-	-
債務免除益 Gain on Discharge of Liabilities	-	(19,778)	(2,871)	-	-	-	-	-
技術資産譲渡益 Gain on Transfer of Intellectual Property Rights	-	-	(800)	-	-	-	-	-
売上債権の増(減)額 (Increase) Decrease in Trade Notes and Accounts Receivable	19,029	(4,478)	4,651	1,144	762	(13,064)	(9,100)	8,484
未成工事支出金の増(減)額 (Increase) Decrease in Costs of Construction Contracts in Process	(884)	(3,216)	8,958	2,804	2,187	(6,059)	7,095	(9,728)
仕入債務の増(減)額 Increase (Decrease) in Trade Notes and Accounts Payable	(23,067)	5,441	(1,694)	6,167	6,376	21,568	11,122	947
未成工事受入金の増(減)額 Increase (Decrease) in Advance Receipts on Construction Contracts	(11,564)	3,312	3,077	(8,540)	11,889	7,322	57,479	129,741
賞与引当金の増(減)額 Increase (Decrease) in Accrued Bonuses	(1,093)	(56)	(222)	158	172	1,265	1,039	1,240
退職給与引当金の減少額 Decrease in Reserve Retirement Benefits	(1,783)	(4,731)	-	-	-	-	-	(6,172)
退職給付引当金の増加額 Increase in Accrued Retirement Benefits	-	1,796	33	1,081	1,217	1,038	798	-
完成工事補償引当金の増(減)額 Indemnity Allowance for Completed Contracts	(790)	169	(47)	(140)	385	(319)	1,103	(305)
子会社支援引当金の減少額 Decrease in Allowance for Financial Support to Subsidiaries	(1,680)	(1,000)	-	-	-	-	-	-
投資損失引当金の増加額 Increase in Allowance for Investment Loss	-	-	-	263	(0)	-	-	-
偶発損失引当金の増加額 Increase in Allowance for Contingency Loss	-	-	-	800	(600)	(200)	-	-
受注工事損失引当金の増加額 Increase in Allowance for Contingent Loss	-	-	-	-	-	-	146	(136)
未収入金の増(減)額 Increase (Decrease) in Other Receivable	-	-	-	-	-	-	(7,624)	1,503
ジョイントベンチャー持分資産の増加額 Increase in Jointly Controlled Asset of Joint Venture	-	-	-	-	(19,741)	(21,540)	(81,382)	(124,724)
長期滞留債権等の増(減)額 Increase (Decrease) in Long-term Receivables	-	-	-	-	-	-	2,071	-
未払消費税の増(減)額 Increase (Decrease) in Consumption Taxes Payable	(788)	405	1,414	(1,845)	645	183	1,031	(1,707)
預り金の増(減)額 Increase (Decrease) in Deposits	-	-	-	-	4,125	(2,626)	(1,752)	3,918
未払確定拠出年金移換額の増(減)額	-	-	-	-	-	-	-	(2,444)
役員賞与の支払額 Bonuses to Directors and Statutory Auditors	(6)	-	-	-	-	-	-	-
その他 Other	10,132	(227)	(961)	1,932	2,661	469	2,230	7,232
小計 Subtotal	(14,314)	(13,961)	11,087	6,747	15,988	442	6,163	42,475

(百万円 Millions of Yen)

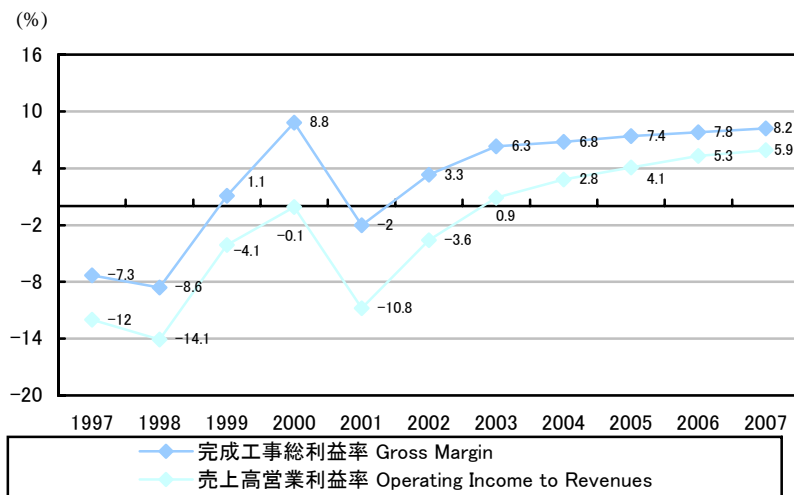
会計年度 Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007
利息及び配当金の受取額 Interest and Dividend Income	1,668	3,490	1,421	1,576	665	754	321	335
利息の支払額 Interest Paid	(1,503)	(1,450)	(594)	(594)	(367)	(304)	(303)	(317)
特別退職金の支払額 Additional Retirement Benefits Paid to Employees	(1,456)	(2,628)	(577)	-	-	-	-	-
子会社支援の実施による支払額 Financial Support to Subsidiaries Paid	(316)	-	-	-	-	-	-	-
技術資産の譲渡による収入 Gain on Sale of Intellectual Property Rights	-	-	800	-	-	-	-	-
工事和解金の支払額 Settlement of Construction Contract Paid	-	-	-	-	-	-	-	(469)
法人税等の支払額 Income Taxes Paid	(604)	(846)	(1,718)	(790)	(705)	(408)	(944)	(6,492)
営業活動によるキャッシュフロー Net Cash Provided by Operating Activities	(16,525)	(15,397)	10,418	6,939	15,580	484	5,237	35,531
投資活動によるキャッシュフロー Cash Flows from Investing Activities:								
定期預金の預入による支出 Payment for Time Deposits	(233)	(663)	(362)	(48)	(1)	(622)	-	-
定期預金の払戻による収入 Proceeds from Refunds of Time Deposits with Maturities	1,774	489	409	588	353	542	703	31
有価証券の取得による支出 Purchase of Securities	(451)	-	-	-	-	-	-	-
有価証券の売却による収入 Proceeds from Sales of Securities	17,392	-	-	-	-	-	-	-
有形固定資産の取得による支出 Purchase of Property, Plant and Equipment	(1,100)	(213)	(484)	(296)	(751)	(854)	(618)	(460)
有形固定資産の売却による収入 Proceeds from Sale of Property, Plant and Equipment	1,299	2,527	112	141	8	65	139	42
無形固定資産の取得による支出 Purchase of Intangible Fixed Assets	(782)	(894)	(697)	(852)	(992)	(1,037)	(1,236)	(1,319)
無形固定資産の売却による収入 Proceeds from Sale of Intangible Fixed Assets	2	0	4	1	-	-	-	-
投資有価証券の取得による支出 Payments for Purchase of Investment Securities	(4)	(50)	(477)	(118)	(20)	(33)	(1,272)	(2,419)
投資有価証券の売却による収入 Proceeds from Sales of Investment Securities	734	22,634	1,152	7	11	222	148	32
連結子会社株式の取得による支出 Purchase of Investment in Consolidated Subsidiaries	-	(32)	(23)	(30)	-	-	(121)	-
連結の範囲の変更を伴う子会社株式の売却による収入 Proceeds from Sales of Investment in Subsidiaries within the Scope of Consolidation	-	-	748	115	-	-	-	-
短期貸付金純(増)減額 Net (Increase) Decrease in Short-term Loans	(424)	306	52	51	10	39	1	-
長期貸付による支出 Long-term Loans	(50)	(157)	(685)	(637)	(144)	(20)	(33)	(15)
長期貸付金の回収による収入 Proceeds from Collections of Long-term Loans	126	152	0	193	249	689	3,340	609
長期未収入金の回収による収入 Proceeds from Collections of Long-term Receivables	-	7,336	-	-	-	-	-	-
その他 Other	2,436	8	47	11	0	1	0	40
投資活動によるキャッシュフロー Net Cash Used in Investing Activities	20,716	31,445	(204)	(873)	(1,277)	(1,006)	1,051	(3,458)
財務活動によるキャッシュフロー Cash Flows from Financing Activities:								
短期借入金純減少額 Net Decrease in Short-term Bank Loans	(15,198)	(34,902)	(5,266)	(8,717)	(7,904)	-	-	-
長期借入による収入 Proceeds from Long-term Debt	2,437	10,050	80	8	-	-	10,000	-
長期借入金の返済による支出 Repayments of Long-term Debt	(4,621)	(2,864)	(698)	(792)	(257)	(101)	(10,101)	(46)
株式の発行による収入 Proceeds from Issuance of Common Stock	-	11,637	-	-	-	1,382	357	54
配当金の支払額 Dividends Paid	-	-	-	-	-	-	(1,139)	(1,915)
少数株主への配当金の支払額 Dividends Paid to Minority Interests	-	(2)	-	-	-	-	(36)	(54)
その他 Other	(85)	(0)	8	(42)	(92)	(110)	(417)	(229)
財務活動によるキャッシュフロー Net Cash Used in Financing Activities	(17,468)	(16,081)	(5,875)	(9,544)	(8,254)	1,169	(1,338)	(2,191)
現金及び現金同等物に係る換算差額 Foreign Currency Translation Adjustments on Cash and Cash	(966)	660	427	(459)	(78)	100	333	357
現金及び現金同等物の増(減)額 Net Increase (Decrease) in Cash and Cash Equivalents	(14,243)	627	4,765	(3,937)	5,970	747	5,284	30,239
現金及び現金同等物の期首残高 Cash and Cash Equivalents at Beginning of Period	47,356	33,285	33,912	38,677	34,940	40,902	41,594	46,878
現金及び現金同等物の新規連結による増加額 Increase in Cash and Cash Equivalents from New	1,025	-	-	200	-	-	-	-
現金及び現金同等物の連結除外による減少額 Decrease in Cash and Cash Equivalents Elimination from	(852)	-	(1)	-	(7)	(56)	-	(66)
現金及び現金同等物の期末残高 Cash and Cash Equivalents at End of Period	33,285	33,912	38,677	34,940	40,902	41,594	46,878	77,051

連結経営指標 Consolidated Financial Indicators/Ratios

会計年度 Fiscal Year	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
完成工事総利益率 Gross Margin (%)	-7.3	-8.6	1.1	8.8	-2.0	3.3	6.3	6.8	7.4	7.8	8.2
売上高販管費率 SG&A expenses to Revenues (%)	4.7	5.5	5.2	8.9	8.8	6.9	5.4	4.0	3.3	2.5	2.3
売上高営業利益率 Operating Income to Revenues (%)	-12.0	-14.1	-4.1	-0.1	-10.8	-3.6	0.9	2.8	4.1	5.3	5.9
売上高経常利益率 Ordinary Income to Revenues (%)	-11.0	-13.5	-5.1	1.9	-10.4	-2.4	1.4	3.1	4.3	5.9	7.6
売上高当期純利益率 Net Income to Revenues (%)	-12.0	-17.0	-3.7	0.4	-3.6	0.1	1.2	3.2	4.8	5.0	4.9
総資本経常利益率 Return on Assets <ROA> (%)	-13.2	-12.7	-6.4	1.6	-8.7	-2.5	1.9	4.8	7.1	10.0	10.2
自己資本当期純利益率 Return on Equity <ROE> (%) *	-62.5	-162.6	-191.5	9.7	-39.7	0.8	12.6	33.7	43.1	42.0	35.5
一株当り当期純利益 Earnings per Share <EPS> (円 Yen)	-273.12	-265.31	-58.22	2.81	-19.60	0.65	10.79	35.91	68.62	101.27	122.41
一株当り株主資本 Book Value per Share <BPS> (円 Yen)	295.88	30.38	25.00	32.94	81.04	81.47	90.01	123.04	193.22	288.88	400.56
自己資本比率 Shareholders' Equity Ratio (%) *	15.7	2.1	2.8	4.8	11.0	11.7	13.9	15.9	20.2	19.8	17.4
流動比率 Current Ratio (%)	107.2	88.5	88.4	86.4	102.1	101.4	108.4	115.0	115.9	125.1	118.9
固定比率 Fixed Ratio (%)	93.8	873.8	811.8	550.7	179.5	178.8	140.2	98.0	56.6	41.6	32.3
負債純資産倍率 Debt Equity Ratio <DER> (倍 Times)	2.19	20.43	15.87	10.26	2.48	1.86	1.12	0.46	0.28	0.18	0.13
従業員数 Working Employees (人 Person)	-	-	-	3,956	2,916	2,535	2,508	2,400	2,462	2,733	2,947
従業員一人当り完成工事高 Net Sales per Employee (百万円 Millions of Yen)	-	-	-	-	37.4	51.9	65.9	84.3	110.1	150.5	170.7
発行済株式総数 Number of Shares Outstanding (千株 Thousand)	195,224	195,224	248,357	248,357	185,428	185,428	185,428	185,428	191,360	192,893	193,125
一株当り配当金 Dividends per Share (円 Yen)	-	-	-	-	-	-	-	-	6	10	15
配当性向 Pay-out Ratio (%)	-	-	-	-	-	-	-	-	8.9	9.9	12.3
総資産回転率 Total Asset Turnover (回 Times)	1.20	0.94	1.24	0.85	0.84	1.06	1.33	1.57	1.64	1.69	1.34
インタレストカバレッジレシオ Interest Coverage Ratio (倍 Times)	-	-	-	-11.0	-10.6	17.5	11.7	42.4	1.6	17.3	114.4

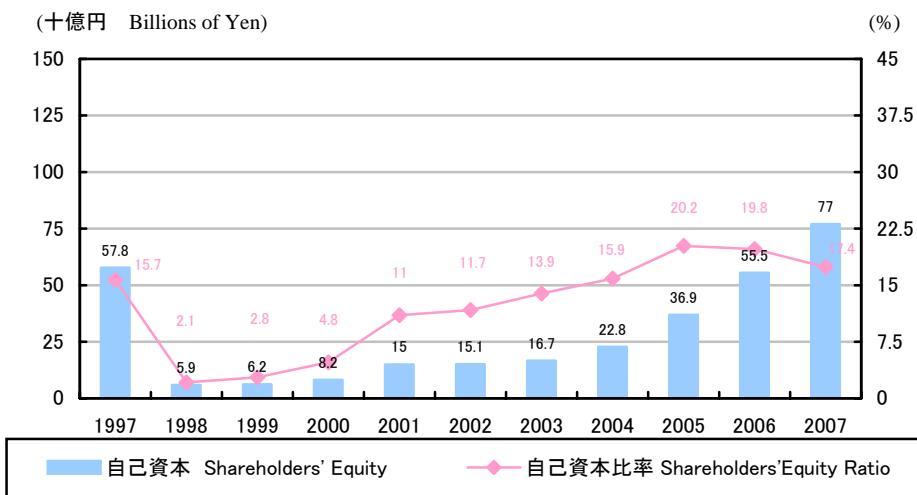
* '06/3以前の自己資本及び自己資本比率については、従来の株主資本及び株主資本比率を表示しております。Shareholders' equity and the shareholders' equity ratio of fiscal years prior to the fiscal year ended March 2006 are calculated on the basis of the former accounting standards.

完成工事総利益率・売上高営業利益率 Gross Margin and Operating Income to Revenues



自己資本・自己資本比率*

Shareholders' Equity and Shareholders' Equity Ratio



連結セグメント情報 Consolidated Segment Information

■完成工事高 Revenues

会計年度 Fiscal Year	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%
合計 Total	411,976	100.0	272,674	100.0	278,009	100.0	168,962	100.0	128,665	100.0	141,505	100.0	166,367	100.0	206,816	100.0	267,655	100.0	390,875	100.0	484,895	100.0
分野別 Industry																						
エンジニアリング事業 Engineering Business	-	-	-	-	-	-	-	-	-	-	-	-	-	-	203,252	98.3	263,536	98.5	386,153	98.8	478,110	98.6
LNGプラント関係 LNG Plant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75,641	36.6	110,844	41.4	230,227	58.9	337,927	69.7
その他ガス・動力関係 Gas and Power Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,683	10.0	51,662	19.3	54,278	13.9	33,646	6.9
ガス化学関係 Gas Chemical	-	-	-	-	-	-	-	-	-	-	-	-	-	-	38,250	18.5	14,678	5.5	7,952	2.0	1,419	0.3
石油・石油化学関係 Petroleum and Petrochemicals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	38,338	18.5	57,018	21.3	53,733	13.8	68,210	14.1
一般化学関係 General Chemicals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,657	5.2	10,570	4.0	24,298	6.2	20,918	4.3
一般産業機械関係 Industrial Machinery	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,782	2.8	11,221	4.2	7,602	1.9	10,172	2.1
環境関係・その他 Environment and Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,898	6.7	7,540	2.8	8,061	2.1	5,815	1.2
その他の事業 Other Business	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,564	1.7	4,119	1.5	4,721	1.2	6,785	1.4
エンジニアリング事業 Engineering Business	-	-	-	-	-	-	163,444	96.7	122,441	95.2	136,708	96.6	161,511	97.1	-	-	-	-	-	-	-	-
石油関係 Petroleum-related	139,504	33.9	63,968	23.5	37,998	13.7	7,145	4.2	10,628	8.3	8,693	6.1	34,496	20.7	-	-	-	-	-	-	-	-
石油化学関係 Petrochemical-related	72,513	17.5	67,581	24.8	88,507	31.8	53,268	31.5	19,865	15.4	11,189	7.9	16,236	9.9	-	-	-	-	-	-	-	-
一般化学関係 Chemical-related	23,333	5.7	14,446	5.3	28,289	10.2	17,534	10.4	16,012	12.4	23,988	17.0	19,589	11.8	-	-	-	-	-	-	-	-
ガス及び動力関係 Gas and Power Utilities-related	100,158	24.3	73,867	27.1	72,763	26.2	28,186	16.7	27,852	21.7	29,893	21.1	47,972	28.8	-	-	-	-	-	-	-	-
社会開発関係 Social Developments-related	9,720	2.3	8,038	2.9	5,326	1.9	4,761	2.8	7,731	6.0	12,230	8.6	2,011	1.2	-	-	-	-	-	-	-	-
一般産業機械関係 Industrial Machinery-related	28,516	6.9	16,858	6.2	25,061	9.0	19,431	11.5	2,187	1.7	9,187	6.5	1,719	1.0	-	-	-	-	-	-	-	-
その他 Other	38,588	9.4	27,912	10.2	20,063	7.2	33,117	19.6	38,163	29.7	41,524	29.4	39,486	23.7	-	-	-	-	-	-	-	-
その他の事業 Other Business	-	-	-	-	-	-	5,518	3.3	6,223	4.8	4,797	3.4	4,855	2.9	-	-	-	-	-	-	-	-
地域別 Geographical Segment																						
国内 Domestic	161,874	39.3	72,220	26.5	67,888	24.4	69,119	40.9	64,507	50.1	96,422	68.1	83,053	49.9	63,353	30.6	89,612	33.5	105,329	26.9	106,550	22.0
海外 Overseas	250,101	60.7	200,453	73.5	210,121	75.6	99,843	59.1	64,157	49.9	45,083	31.9	83,313	50.1	143,462	69.4	178,043	66.5	285,545	73.1	378,345	78.0

*1997年から1999年の数字は単体の数字となっております。 Figures from 1997 to 1999 are non-consolidated basis.

■受注高 New Contracts

会計年度 Fiscal Year	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%
合計 Total	327,600	100.0	367,177	100.0	83,462	100.0	102,033	100.0	139,412	100.0	217,997	100.0	249,093	100.0	290,658	100.0	411,292	100.0	804,231	100.0	557,707	100.0
分野別 Industry																						
エンジニアリング事業 Engineering Business	-	-	-	-	-	-	-	-	-	-	-	-	-	-	287,094	98.8	407,173	99.0	799,509	99.4	550,922	98.8
LNGプラント関係 LNG Plant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	161,852	55.7	285,055	69.3	675,208	83.9	122,045	21.9
その他ガス・動力関係 Gas and Power Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,943	17.5	20,539	5.0	16,848	2.1	298,751	53.5
ガス化学関係 Gas Chemical	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,526	1.5	13,884	3.4	515	0.1	521	0.1
石油・石油化学関係 Petroleum and Petrochemicals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	45,042	15.5	52,227	12.7	73,328	9.1	85,251	15.3
一般化学関係 General Chemicals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,665	5.4	17,756	4.3	19,990	2.5	19,377	3.5
一般産業機械関係 Industrial Machinery	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,503	0.9	11,270	2.7	6,483	0.8	13,881	2.5
環境関係・その他 Environment and Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,559	2.3	6,439	1.6	7,134	0.9	11,091	2.0
その他の事業 Other Business	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,564	1.2	4,119	1.0	4,721	0.6	6,785	1.2
エンジニアリング事業 Engineering Business	-	-	-	-	-	-	101,668	99.6	133,171	95.5	213,337	97.9	244,238	98.1	-	-	-	-	-	-	-	-
石油関係 Petroleum-related	65,647	20.0	19,406	5.3	13,293	15.9	7,603	7.5	20,737	14.9	18,099	8.3	9,732	4.0	-	-	-	-	-	-	-	-
石油化学関係 Petrochemical-related	72,877	22.2	159,066	43.3	5,118	6.1	6,841	6.7	21,764	15.6	33,959	15.6	18,236	7.3	-	-	-	-	-	-	-	-
一般化学関係 Chemical-related	13,096	4.0	23,130	6.3	23,161	27.8	22,227	21.8	20,865	15.0	13,405	6.2	30,426	12.2	-	-	-	-	-	-	-	-
ガス及び動力関係 Gas and Power Utilities-related	115,804	35.3	98,915	26.9	10,566	12.7	27,370	26.8	15,391	11.0	103,935	47.7	147,049	59.0	-	-	-	-	-	-	-	-
社会開発関係 Social Developments-related	14,666	4.5	12,790	3.5	8,373	10.0	5,046	4.9	2,242	1.6	4,843	2.2	1,155	0.5	-	-	-	-	-	-	-	-
一般産業機械関係 Industrial Machinery-related	24,353	7.4	25,992	7.1	18,439	22.1	2,158	2.1	10,226	7.3	3,953	1.8	2,750	1.1	-	-	-	-	-	-	-	-
その他 Other	21,152	6.5	27,871	7.6	4,504	5.4	30,419	29.8	41,944	30.1	35,140	16.1	34,885	14.0	-	-	-	-	-	-	-	-
その他の事業 Other Business	-	-	-	-	-	-	365	0.4	6,241	4.5	4,660	2.1	4,855	1.9	-	-	-	-	-	-	-	-
地域別 Geographical Segment																						
国内 Domestic	79,749	24.3	152,379	41.5	48,114	57.6	71,379	70.0	81,112	58.2	89,928	41.3	68,605	27.6	71,979	24.8	89,496	21.8	112,720	14.0	155,297	27.8
海外 Overseas	247,850	75.7	214,797	58.4	35,347	42.4	30,654	30.0	58,300	41.8	128,069	58.7	180,488	72.4	218,678	75.2	321,796	78.2	691,510	86.0	402,409	72.2

* 1997年から1999年の数字は単体の数字となっております。 Figures from 1997 to 1999 are non-consolidated basis.

■受注残高 Backlog of Contracts

会計年度 Fiscal Year	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006		2007	
	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%	百万円 Millions of Yen	%
合計 Total	436,850	100.0	517,317	100.0	238,721	100.0	147,627	100.0	164,250	100.0	246,137	100.0	316,167	100.0	375,854	100.0	522,444	100.0	960,538	100.0	1,048,679	100.0
分野別 Industry																						
エンジニアリング事業 Engineering Business	-	-	-	-	-	-	-	-	-	-	-	-	-	-	375,854	100.0	522,444	100.0	960,538	100.0	646,332	61.6
LNGプラント関係 LNG Plant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200,604	53.4	378,270	72.4	846,922	88.2	297,016	28.3
その他ガス・動力関係 Gas and Power Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	99,143	26.4	68,433	13.1	32,070	3.3	1,714	0.2
ガス化学関係 Gas Chemical	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,589	2.8	9,961	1.9	2,606	0.3	73,104	7.0
石油・石油化学関係 Petroleum and Petrochemicals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,643	10.8	35,090	6.7	55,624	5.8	17,769	1.7
一般化学関係 General Chemicals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,367	4.6	24,295	4.7	19,477	2.0	5,413	0.5
一般産業機械関係 Industrial Machinery	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,819	0.8	2,858	0.5	1,738	0.2	7,327	0.7
環境関係・その他 Environment and Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,686	1.2	3,534	0.7	2,098	0.2	-	-
その他の事業 Other Business	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
エンジニアリング事業 Engineering Business	-	-	-	-	-	-	147,053	99.6	164,189	100.0	246,137	100.0	316,167	100.0	-	-	-	-	-	-	-	-
石油関係 Petroleum-related	89,572	20.5	40,493	7.8	14,606	6.1	14,100	9.6	24,573	15.0	42,439	17.2	14,315	4.5	-	-	-	-	-	-	-	-
石油化学関係 Petrochemical-related	67,871	15.5	159,926	30.9	68,977	28.9	19,144	13.0	21,034	12.8	44,181	18.0	43,945	13.9	-	-	-	-	-	-	-	-
一般化学関係 Chemical-related	17,441	4.0	25,959	5.0	20,628	8.6	23,137	15.6	26,518	16.1	15,870	6.4	26,503	8.4	-	-	-	-	-	-	-	-
ガス及び動力関係 Gas and Power Utilities-related	161,044	36.9	188,933	36.5	68,142	28.5	36,859	25.0	32,599	19.9	106,590	43.3	199,549	63.1	-	-	-	-	-	-	-	-
社会開発関係 Social Developments-related	18,177	4.2	22,362	4.3	14,354	6.0	14,527	9.8	8,974	5.5	3,417	1.4	2,521	0.8	-	-	-	-	-	-	-	-
一般産業機械関係 Industrial Machinery-related	26,554	6.1	34,336	6.6	22,298	9.3	1,930	1.3	9,385	5.7	4,050	1.7	5,073	1.6	-	-	-	-	-	-	-	-
その他 Other	56,183	12.9	45,300	8.8	29,710	12.4	37,351	25.3	41,102	25.0	29,587	12.0	24,259	7.7	-	-	-	-	-	-	-	-
その他の事業 Other Business	-	-	-	-	-	-	574	0.4	60	0.0	-	-	-	-	-	-	-	-	-	-	-	-
地域別 Geographical Segment																						
国内 Domestic	128,098	29.3	195,790	37.8	115,980	48.6	97,096	65.8	108,580	66.1	98,638	40.1	83,604	26.4	91,412	24.3	91,092	17.4	97,484	10.1	145,542	13.9
海外 Overseas	308,752	70.7	321,527	62.2	122,740	51.4	50,531	34.2	55,669	33.9	147,499	59.9	232,562	73.6	284,441	75.7	431,352	82.6	863,054	89.9	903,136	86.1

*1997年から1999年の数字は単体の数字となっております。 Figures from 1997 to 1999 are non-consolidated basis.

主要プロジェクト Major Projects

Fiscal Year	Client	Project	Location
1997	Oman LNG L.L.C.	LNG Plant	Oman
	Ministry of Oil and Gas Industry and Mineral Resources of Turkmenistan	Naphtha Hydrotreater and Reformer with CCR and Utilities and Off-Site Facilities	Turkmenistan
	Slovnaft a.s.	VGO Hydrotreater and Hydrogen Plant	Slovak Republic
	China Petrochemical Inter. Co./SINOPEC Luoyang Petrochemical Complex	PTA Plant	China
	Thai Oil Company Limited	Gas Oil Hydrodesulfurization Facilities with Loading and Unloading Pipelines	Thailand
	Saudi Chevron Petrochemical	Benzene Plant and Cyclohexane Plant	Saudi Arabia
	Shoseki Engineering & Construction Co., Ltd./Showa Yokkaichi Sekiyu Co., Ltd.	Benzene Reduction Plant	Japan
	Chevron Chemical (Far East) Pte. Ltd.	EPC of Lubricant Additives Manufacturing Plant	Singapore
	Mitsubishi Chemical Company	Bisphenol-A Manufacturing Plant	Japan
	NOLTEX L.L.C.	EVOH Plant Second Phase Construction Project	U.S.A.
	Perusahaan Pertambangan Minyak Dan Gas Bumi Negara (PERTAMINA)	LNG Loading and Storage Facilities	Indonesia
	AMOCO Corporation	Front-end Loading Work for 250,000 t/y PTA Plant	China
	P.T. Smelting Co.	EPC of Copper Smelter and Refinery	Indonesia
	Esso (Tianjin) Co., Ltd.	EPC of LOBP	China
	Esso (Zhejiang) Co., Ltd.	EPC of LOBP	China
	Korean Electric Power Company	Flue Gas Desulfurization Project	South Korea
	Rekisei Koyu K.K./Plastic Waste Management Institute	Plastic Waste Oil Recovery Plant	Japan
	Fuji Coca-Cola Bottling Co., Ltd.	High-Rise Automated Warehouse Project	Japan
	Maruyo Suisan Co., Ltd.	Construction of Refrigerator for Frozen Food	Japan
	Tokyo Metropolitan City	Cogeneration System for Toshima Hospital	Japan
	Chiba Prefecture Water Authority	Carbon Reactivation Facilities at Kashiwa Water Treatment Plant, Maintenance and Repair	Japan
	Isuzu Autoparts Manufacturing Company	Automobile Transmission Plant	Philippines
	Mercedes-Benz do Brazil S.A.	Engineering and Project Management for General Assembly Plant in Brazil	Brazil
	General Motors (Thailand) Ltd.	Press Body Assembly Plant	Thailand
	National Space Development Agency of Japan (NASDA)	Development of Image Processing Unit	Japan
1998	Eastern Petrochemical Company (SHARQ)	Ethylene glycol production plant	Saudi Arabia
	Exxon Chemical Singapore Private Ltd.	Ethylene plant	Singapore
	Seibu Oil Co., Ltd.	Sulfolane extraction unit	Japan
	Kashima-Kita Electric Power Corporation	Boiler flue gas desulfurization plant	Japan
	Nippon Petroleum Refining Co., Ltd.	Diesel gas oil blending facility	Japan
	State Concern Azerchimia	Unility modernization of ethylene plant	Azerbaijan
	China Petrochemical Development Corp. (CPDC)	Caprolactam plant	Taiwan
	Opel Polska Sp. Zo.o	EPC of new general assembly shop	Poland
	Isuzu Motors Polska Sp. Zo.o	Procurement and installation for new diesel engine plant	Poland
	SK POWER COMPANY, DENMARK	Flue gas desulfurization for Stignæs P/S unit II	Denmark
	Kirin Kunpeng (China) Bio-Pharmaceutical Co., Ltd.	Construction of pharmaceutical plant	China
	Gujarat Pipavav Port Limited	Construction of ship-breaking yard	India
	Myanmar Ivanhoe Copper Company Ltd. (MICCL)	SX-EW plant (for copper)	Myanmar
	Yokohama City	Building (assembly hall & protective institution)	Japan
	Shima Spain Village Co., Ltd.	Theater attraction (theme park)	Japan
	National Space Development Agency of Japan (NASDA)	Preliminary design and prototypes of cell culture unit	Japan
1999	Shell Eastern Petroleum Pte. Ltd.	Condensate Splitter Unit	Singapore
	Kureha Chemical Industry Co., Ltd.	Petrochemical plant	Japan
	Tokyo Electric Power Company	LNG receiving terminal	Japan
	Mitsubishi Heavy Industry Ltd./Toho Gas Co., Ltd.	LNG process piping work	Japan
	BG plc	Front-end engineering design for LNG receiving terminal	India
	Sumika Fine Chemicals Co., Ltd.	Bulk pharmaceutical plant	Japan

Fiscal Year	Client	Project	Location
1999	Central Glass Co., Ltd.	Bulk pharmaceutical plant	Japan
	Konica Corporation	Electronic device products plant	Japan
	Oriental Land Co., Ltd.	Ride attractions (theme park)	Japan
	Opel Polska Sp. Zo.o	G/A shop	Poland
	General Motors (Thailand) Ltd.	Die/Body & G/A shop	Thailand
	General Motors India Ltd.	Body shop	India
	Department of Foreign Affairs and International Trade	Canadian embassy staff quarters	Japan
2000	P.T. Badak NGL	LNG Plant (DCS Retrofit)	Indonesia
	PERTAMINA/BP Amoco Arco	LNG Plant (FEED)	Indonesia
	Abu Dhabi Gas Liquefaction Company, Ltd.	LP & BOG Capture Maximization (FEED)	U.A.E.
	Ras Laffan Liquefied Natural Gas Co., Ltd.	LNG Plant Expansion (FEED)	Qatar
	BF Goodrich Company	Specialty Chemicals Plant (FEED)	Singapore
	SAL Petrochemical (Zhanjiagang) Co., Ltd.	Polystyrene Plant	China
	Mitsubishi Gas Chemical Company, Inc.	Expansion of Chemical Plant	Japan
	Teijin Polycarbonate Singapore Pte. Ltd.	Polycarbonate Plant No. 2	Singapore
	Tokyo Electric Power Company	LNG Facility	Japan
	Tokyo Electric Power Company	LPG Facility	Japan
	BP Ningbo Huadong LPG Co., Ltd.	LPG Underground Storage Terminal	China
	Nippon Shinyaku Co., Ltd.	Finishing Plant	Japan
	Bayer Yakuhin, Ltd.	Chemistry Building	Japan
	Banyu Pharmaceutical Co., Ltd.	Bulk Pharmaceutical Plant & Research Building	Japan
	Konica Corporation	Enhancing the TAC Film Products Plant	Japan
	Jyogashima Suisan Co., Ltd.	Seafood Processing Factory	Japan
	Fuji Coca-Cola Bottling Co., Ltd.	Office & Storehouse	Japan
	Kobe Steel, Ltd.	Flue Gas Desulfurization Plant	Japan
	AM General Corporation	Program Management (Body, Paint, G/A Shops)	U.S.A.
	2001	Pertamina/bp	LNG Plant (FEED)
Shell Global Solutions International B.V. (Shell-GSI)		LNG Plant (Project Specification)	Russia
Shell Global Solutions International B.V. (Shell-GSI)		LNG Plant (Project Specification)	Oman
Union Fenosa Gas S.A.		LNG Plant (FEED)	Egypt
Thai Olefins Co., Ltd.		Ethylene Plant	Thailand
Petróleos de Venezuela S.A. (PDVSA)		Refinery Modernization	Venezuela
China National Blue Star Chemical Cleaning Corp.		Bisphenol A Plant	China
—		Petrochemical Plant	China
—		Petrochemical Plant	China
Saudi Fertilizer Company		Debottlenecking of Urea Plant (Basic Engineering)	Saudi Arabia
New Energy & Industrial Technology Development Organization/ Myanmar Petrochemical Enterprise		Fertilizer Plant (Revamp)	Myanmar
Taiyo Oil Co., Ltd.		Deep Hydrodesulfurization Plant	Japan
Koa Oil Co., Ltd.		Sulphur Recovery Unit (SRU), Hydrogen Production Unit (HPU), Catalyst Flue Gas Desulfurization Unit (Cat, FGO)	Japan
Japan LPG Storage Co., Ltd.		LPG Storage Terminal	Japan
Mitsubishi Chemical Corp.		Bisphenol A Plant	Japan
Fuji Oil Co., Ltd.		Chocolate Factory	Japan
Shin-Higashi Nihon Sugar Manufacturing Corp.		Sugar Factory Revamping	Japan
Central Glass Co., Ltd.		Bulk Pharmaceutical Plant	Japan
Meiji Seika Kaisha, Ltd.		Laboratory	Japan
Konica Corp.		TAC Film Products Plant	Japan
Konica Corp.		Medical Film Plant	Japan
Kosei Kigyo		Co-generation Plant with Heavy Duty Oil	Japan
Nippon Mitsubishi Oil Corp.		Installation of Discharger for Coal Storage Terminal	Japan
Asahi Glass Company		Laboratory	Japan
Teijin Limited		Health Care Products Factory (Expansion)	Japan

Fiscal Year	Client	Project	Location	
2002	Ras Laffan Liquefied Natural Gas Co., Ltd. (II)	LNG Plant (Train-3)	Qatar	
	Qatar Liquefied Gas Co., Ltd.	LNG Plant (Debottlenecking)	Qatar	
	Tung Ting Gas Corporation	LNG Receiving Terminal (Preliminary work)	Taiwan	
	Ras Laffan Liquefied Natural Gas Co., Ltd.	NGL Plant (FEED)	Qatar	
	Pertamina	LNG Plant (Train-1, FEED)	Indonesia	
	Abu Dhabi Gas Liquefaction Co., Ltd. (ADGAS)	LPG Plant (FEED)	U.A.E.	
	Jubail United Petrochemical Company	Ethylene Plant	Saudi Arabia	
	Petrochemical Industries Development Management Company (PIDMCO)	Fertilizer Plant	Iran	
	The Dow Chemical (Zhangjiagang) Co., Ltd.	Converted Epoxy Resin Plant	China	
	Qatar Petroleum	Common Cooling Water System	Qatar	
	2003	Taiyo Oil Co., Ltd.	Crude Distillation Unit (Revamp)	Japan
		Nippon Petroleum Refining Co., Ltd. (Former Tohoku Oil Co., Ltd.)	Advanced Energy Savings Program	Japan
		Nippon Petroleum Refining Co., Ltd. (Former Koa Oil Co., Ltd.)	Revamp for Ultra Deep Desulfurization	Japan
New Tokyo International Airport Authority (NAA)		Jet Fuel Supply Center (No. 2)	Japan	
Electric Power Development Co., Ltd.		Fly Ash Recovery Facility	Japan	
Ajinomoto Pharma Co., Ltd.		Pharmaceutical Factory	Japan	
Pharmacia K.K.		Drug Wrapping Factory (Revamp)	Japan	
Toyo Roki Mfg Co., LTD.		Manufacturing Factory	Japan	
Eisai Co., Ltd.		Research Laboratory	Japan	
Ras Laffan Liquefied Natural Gas Co., Ltd. (II)		LNG Plant (Train-4)	Qatar	
Qalhat LNG S.A.O.G.		LNG Plant (Qalhat Train)	Oman	
Exxon Mobil Middle East Gas Marketing Ltd.		Gas Pre-Treating Plant, NGL Recovery Plant, Fractionation Plant	Qatar	
International Methanol Company		Methanol Plant & Utility/Offsite	Saudi Arabia	
CNOOC and Shell Petrochemicals Co., Ltd.		SM/PO and MPG/Polyols Plant	China	
Guizhou Crystal Organic Chemical Group Co., Ltd.		Acetic Acid Plant (Licensing & Process Design Package)	China	
Nippon Petroleum Refining Co., Ltd.		Crude Distillation Unit (Revamp)	Japan	
Mitsubishi Gas Chemical Co., Inc.		Specialty Chemical Plant (Rehabilitation)	Japan	
Japan LPG Storage Co., Ltd.		LPG Storage Terminal	Japan	
Japan LPG Storage Co., Ltd.		LPG Storage Terminal	Japan	
Eisai Co., Ltd.		Bulk Pharmaceutical Plant	Japan	
2004		Sakhalin Energy Investment Company Ltd.	LNG Plant/Crude Oil Export Facilities	Russia
		Ras Laffan Liquefied Natural Gas Co., Ltd (II)	LNG Plant (Additional Work)	Qatar
		Exxon Mobil Middle East Gas Marketing Ltd.	Gas Processing Plant (Additional Work)	Qatar
	Japan LPG Storage Co., Ltd.	LPG Storage Terminal	Japan	
	Mitsubishi Pharma Corporation	Pharmaceutical Laboratory	Japan	
	Nantong SKT New Material Co., Ltd.	Polyvinylidene Chloride Plant	China	
	Mitsubishi Rayon Polymer Nantong Co., Ltd.	PMMA Sheets Plant	China	
	Nippon Petroleum Refining Co., Ltd.	Hydrodesulfurization Plant	Japan	
	Seibu Oil Co., Ltd.	Ultra Low Sulfur Gasoline Project	Japan	
	Showa Yokkaichi Sekiyu Co., Ltd.	Ultra Low Sulfur Gasoline Project	Japan	
	2005	Ras Laffan Liquefied Natural Gas Co., Ltd. (II)	LNG Plant (Train-5)	Qatar
Qatar Liquefied Gas Co., Ltd. (II)		LNG Plant (Train-4/5)	Qatar	
Petrochemical Industries Development Management Company (PIDMCO)		Fertilizer Plant	Iran	
Jubail United Petrochemical Company		Ethylene Plant (Expansion)	Saudi Arabia	
Mitsubishi Chemical Corporation		Ethylene Cracker	Japan	
Seibu Oil Co., Ltd.		Mixed Xylene Plant	Japan	
Eisai Co., Ltd.		Synthesizing Plant for Clinical Trial	Japan	
Nippon Steel Chemical Co., Ltd.		Circuit Board Materials Plant	Japan	
2006	Ras Laffan Liquefied Natural Gas Co., Ltd. (3)	LNG Plant (Train-6/7)	Qatar	
	Qatar Liquefied Gas Co., Ltd. (II)	LNG Plant (Train-4/5)	Qatar	
	QatarGas (3)&(4)	LNG Plant (Train-6/7)	Qatar	
	Southern Company Services, Inc	Licensing of Flue Gas Desulfurization Technology	U.S.A.	

Fiscal Year	Client	Project	Location
2006	Black & Veatch Corporation	Licensing of Flue Gas Desulfurization Technology	U.S.A.
	Kashima Aromatics Co.,Ltd.	Aromatics Complex	Japan
	Taiyo Oil Co., Ltd.	BTX Facility	Japan
	Kashima Oil Co., Ltd	Topper Energy-Saving Operation	Japan
	Idemitsu Kosan Co., Ltd.	Re-Operation of LNR Plant	Japan
	Toa Oil Co., Ltd.	Regulatory Maintenance	Japan
	Asahi Kasei Pharma Corporation	Integration of Drug Formulation Plant	Japan
	2007	Exxon Mobil Middle East Gas Marketing Ltd.	Gas Processing Plant
Qatar Shell GTL Ltd.		Feed gas preparation works of GTL project	Qatar
Vopak Terminals Singapore Ltd.		Integrated tank terminal (Phase 2)	Singapore
Seibu Oil Co., Ltd.,		CCR Unit	Japan
Fuji Oil Co., Ltd.,		Naphtha hydrodesulphurization plant	Japan
Eisai Co., Ltd.,		Pharmaceutical Plant	Japan
Hisamitsu Pharmaceutical Co., Inc.,		Pharmaceutical Plant	Japan
Maruho Co., Ltd.		Pharmaceutical Plant (Chiyoda TechnoAce Co., Ltd.)	Japan

沿革 History

会計 年度末 Fiscal Year Ended	資本金 Capital (百万円 Millions of Yen)	受注高 (海外向) New Orders (Overseas) (百万円 Millions of Yen)	完工高 Construction Revenue (百万円 Millions of Yen)	税引き前利益 Profit before Tax (百万円 Millions of Yen)	従業員 Working Employees (人 Person)	記事 Brief History
1948.9	1	38	11	0.3	41	会社設立、本店を新橋におく。 Establishment of the company/ Headquarters were located in Shimbashi
1949.9	3	48	12	0.6	53	初めて石油精製装置（興亜石油熱分解装置）受注。〔G.H.Q.太平洋岸製油所再開許可〕 Won the first order for a cracking plant
1950.9	10	320	173	5	151	川崎市扇町に旧川崎工場設置。 Establishment of fabrication shop in Ohgi-machi, Kawasaki
1951.9	10	301	583	5	194	神田鎌倉河岸に本店移転。 Headquarters moved to Kandakamakura from Shimbashi
1952.9	10	681	340	15	252	製鉄所・化成品工場受注。 Won a series of orders for ironworks and chemical plants
1953.9	30	1,255	941	31	297	大阪事務所設置。 Establishment of Osaka office
1954.9	60	1,337	1,507	60	337	鶴見工場新設。 Foundation of the Tsurumi Factory
1955.9	60	1,168	1,341	50	371	丸の内東京ビルに本店移転。塩ビプラント受注。 Headquarters moved to Marunouchi from Shimbashi/ Received orders for vinyl chloride monomer plants
1956.9	60	3,124	1,444	17	487	プロジェクト・チーム制採用。〔石油化学第1期計画始まる。〕 Adoption of a project team system (First-Stage of Petrochemical Complex Construction Plan began)
1957.9	150	3,659	3,049	195	688	玉置明善常務、社長に就任。株式を第2部市場に公開。 Mr. Akiyoshi Tamaki (Actual Founder) became President/ Listed on the Second Section of the Tokyo Stock Exchange
1958.9	150	2,601(11)	3,271	202	899	千代田式フローティング・ルーフ・タンク施工開始。 Started construction of Chiyoda-proprietary Floating Roof Tanks
1959.9	300	4,416(40)	4,583	147	1,095	グラス・ルーツ・リファイナリー(水島)建設。〔石油化学第2期計画始まる。〕 Got an order of Grass-roots refinery in Mizushima (Second-Stage of Petrochemical Complex Construction Plan started)
1960.9	600	10,996(702)	6,852	247	1,370	川崎工場稼働開始。技術総合研究所設置。高分子原料開発研究組合設立。 Kawasaki Factory started its operations/ Established Kawasaki R&D Center and Research Association of Polymer Development
1961.9	1,200	16,925(54)	12,369	651	1,598	株式を第1部市場に上場。 Moved up to the First Section of the Tokyo Stock Exchange
1962.9	1,800	13,903(617)	14,002	814	1,940	電子計算機 IBM 1620 導入。〔石油業法制定。〕 Introduction of mainframe computer, IBM 1620
1963.9	2,700	16,535(144)	15,254	847	2,067	赤坂千代田ビルに本店移転。 Headquarters moved to Akasaka from Marunouchi
1964.9	2,700	21,770(0)	18,806	910	2,133	ESSO社直轄工事受注。 Got the first order from ESSO
1965.9	2,700	24,267(1,440)	23,001	812	2,279	ソ連向塩ビプラント受注。 Received an order for a vinyl chloride plant in the Soviet Union
1966.9	2,700	31,760(15,912)	19,300	561	2,308	サウジアラビア向ジェッタ製油所受注。電子計算機 IBM 360導入。 Got an order of Jeddah Refinery in Saudi Arabia/ Introduction of new mainframe computers, IBM 360
1967.9	2,700	55,885(12,858)	27,587	236	2,348	年1回に決算変更。 Began annual accounts
1968.9	2,700	84,200(6,984)	54,813	1,770	2,371	鶴見へ本店移転。大型プロジェクト開発に参加。 Headquarters moved to Tsurumi/ Joined in lots of big project developments
1969.9	2,700	75,195(15,077)	69,160	2,686	2,499	プロッタ（自動製図機）導入。 Introduction of plotters (automatic drafting machine)
1970.9	2,700	101,488(32,695)	70,378	2,927	2,707	受注高 1,000億円の大台突破。 Orders exceeded 10 billion yen
1971.9	2,700	107,348(16,085)	88,605	1,735	2,874	環境対策強化。シンガポールに關係会社設立。週休2日制採用。 Encouragement of environment preservation/ Established Chiyoda Singapore (Pte) Ltd.
1972.9	2,700	103,028(54,461)	90,881	2,608	2,938	千代田サラブレッド101排煙脱硫装置連続受注。環境宣言書「21世紀への遺産」発行。 Got a series of orders for Chiyoda THOROUGHNBRED 101 flue gas desulfurization plants/ Issued "Heritage towards the 21st century" (Environmental Declaration)
1973.9	3,200	129,995(39,824)	92,080	2,064	3,056	ロンドン事務所設置。米国に關係会社法人設立。一割無償増資。ベクテルとアブダビLNGプラント初受注。 Established London Representative Office and Chiyoda International Corp in U.S./ First awards LNG plant in Abu Dhabi/ 10% Stock Dividend
1974.9	3,520	251,269(32,490)	121,989	557	3,112	マレーシアに關係会社設立。 Established Chiyoda Malaysia Sdn. Bhd.
1975.9	3,520	202,108(142,501)	146,612	1,209	3,089	サウジアラビアに關係会社設立。 Established Chiyoda Petrostar Ltd. in Saudi Arabia
1976.9	3,520	192,871(185,147)	181,517	1,959	3,085	サウジアラビア向製油所拡張プロジェクト受注。 Got orders for refineries expansion projects in Saudi Arabia
1977.9	3,520	205,487(177,927)	120,634	1,340	3,110	ナイジェリア向グラスルーツ製油所プロジェクト受注。 Won an order for a grass-roots refinery project in Nigeria

会計 年度末 Fiscal Year Ended	資本金 Capital (百万円 Millions of Yen)	受注高 (海外向) New Orders (Overseas) (百万円 Millions of Yen)	完工高 Construction Revenue (百万円 Millions of Yen)	税引き前利益 Profit before Tax (百万円 Millions of Yen)	従業員 Working Employees (人 Person)	記事 Brief History
1978.9	3,520	120,854(9,537)	171,785	3,564	3,148	第三者割当増資。二割無償増資。 Allocation of new shares to a third party/ 20% Stock Dividend
1979.9	4,884	105,334(29,117)	199,138	4,821	3,229	エネルギー備蓄関係プロジェクトの受注相次ぐ。 Won a series of orders for crude oil stockpiling projects
1980.9	4,884	347,681(285,510)	179,401	8,462	3,294	イギリスに関係会社設立。二割無償増資。 Established a Chiyoda International Limited in U.K./ 20% Stock Dividend
1981.9	6,400	345,223(165,427)	269,810	8,298	3,384	二割無償増資。 20% Stock Dividend
1982.9	7,680	374,864(301,389)	368,077	16,076	3,463	インドネシアアルン向 LNGプロジェクト工事受注。 Won an order for Arun LNG project in Indonesia
1983.9	7,680	288,578(234,770)	492,427	52,841	3,526	スイス・フラン建転換社債発行(84/10)。ナイジェリアに関係会社設立。 Issued SFr Convertible Bond/ Established Chiyoda Nigeria Limited
1984.9	8,243	151,448(86,131)	305,293	46,177	3,572	アクト運動開始(84/9)。CT-121排煙脱硫装置の技術輸出。 Technology export of CT-121 Fuel Gas Desulfurization Process
1985.9	10,013	251,797(173,729)	160,946	19,987	3,578	二割無償増資(85/11)。20% Stock Dividend
1986.9	10,013	175,583(90,271)	123,876	1,429	3,545	情報センタービル(現子安本館ビル)完成。千代田テクノエース(株)、千代田情報サービス(株)設立。 Established the Information Center and Chiyoda Techno Ace Co., Ltd. and Chiyoda Information Service Co., Ltd.(Present: IT Engineering) Q38
1987.9	10,013	166,943(88,195)	142,493	956	3,218	CI推進運動の実施。 Practiced CI fostering campaign
1988.9	11,196	212,875(114,186)	169,004	-9,320	2,798	現英文社名に変更。 Changed its English name from Chiyoda Chemical Engineering and Construction to Chiyoda Corporation
1989.9	14,753	256,423(82,493)	171,296	-6,081	2,689	事業の多角化を積極的に推進。 Positively pushed its business to diversify widely
1990.9	14,753	545,219(378,722)	212,149	3,853	2,710	タイに関係会社設立。インドネシアに関係会社設立。台湾に設計会社設立。 Established Chiyoda Thailand limited, PT. Chiyoda International Indonesia, and an engineering company in Taiwan
1991.3	14,753	244,899(144,183)	167,792	2,828	2,660	授權資本枠を6億株に変更。自社技術による軽油深度脱硫装置初号機納入。 The number of authorized capital was changed to 600 million/ The first installation of Chiyoda proprietary gas-oil deep desulfurization plant
1992.3	14,753	346,341(169,718)	360,935	6,168	2,763	アブダビ向 LNGプラント増設プロジェクト受注。 Got an order for LNG plant in Abu Dhabi
1993.3	14,753	281,586(95,433)	411,639	10,878	2,817	台湾向BPAプラント(自社開発プロセス)受注。 Won an order for a Chiyoda proprietary BPA plant in Taiwan
1994.3	14,753	443,802(313,245)	356,400	11,726	2,909	カタール向グラスルーツLNGプロジェクト受注。 Won an order for a grass-roots LNG project in Qatar
1995.3	14,753	358,345(197,840)	319,064	8,691	2,952	インド、フィリピンに設計関係会社設立。 Established Low Cost Engineering Centers (LCEs) in India and the Philippines
1996.3	14,753	274,698(123,345)	364,280	4,025	2,960	Engineer's Spirit 100 運動の実施。 Practiced an Engineer's Spirit 100 campaign
1997.3	14,753	327,600(247,850)	411,976	-47,433	2,954	オマーン向グラスルーツLNGプロジェクトを受注。 Got an order for a grass-roots LNG project in Oman
1998.3	14,753	367,177(214,797)	272,674	-53,320	2,825	Exxon向エチレンプラント受注。サウジアラビア向EGプラント受注。ミャンマー向銅精錬プラント受注。 Achieved orders for an ethylene plant for Exxon Singapore, an EG plant in Saudi Arabia, and a copper smelter in Myanmar
1999.3	20,385	83,462(35,347)	278,009	-11,126	2,334	第三者割当増資の実施。KBRが出資会社を通じて資本参加(99/3)。 Allocation of new shares to a third party
2000.3	20,385	79,297(26,322)	136,592	699	2,003	「地球環境大賞」米国PMI「International Project of the Year」受賞。 Received two Awards, "the Grand Prize for the Global Environment Award" from the Japan Industrial Journal and "International Project of the Year" from PMI
2001.3	12,027	100,112(44,405)	92,077	-5,616	1,254	新再建計画発表。減資・増資を実施し、債務免除を受ける。ISO14001認証取得。 Issued New Restructuring Plan/ Capital reduction and increase, and was admitted debt exemption/ Gained ISO14001
2002.3	12,027	183,416(121,445)	105,609	1,123	1,026	関社長就任。カタール向RasGasLNG増設受注。 Mr. Seki became President and CEO/ Won an order of RasGas onshore LNG expansion in Qatar
2003.3	12,027	212,220(169,417)	130,470	2,407	1,016	千代田アドバンスド・ソリューションズ社設立。オマーン向カルハットLNGプロジェクト受注。ガス・ヴァリューチェーン本格展開。 Established Chiyoda Advanced Solutions Corporation/ Got an order for Qalhat LNG project in Oman/ Started pushing Gas Value Chain business
2004.3	12,027	244,888(200,595)	169,787	2,455	996	サハリンII LNGプロジェクト受注。国内プロジェクトで年間無事故・無災害を達成。 Got an order for Sakhalin II LNG Project/ Achieved zero accident and disaster for this fiscal year by domestic projects
2005.3	12,721	368,290(310,688)	223,809	10,152	1,052	新再建計画を1年半前倒して達成。世界最大規模カタールガスII LNGプロジェクト受注。 Achieved New Restructuring Plan in earlier than one and a half-year/ Got an order for QatarGas II LNG Project of the world's largest scale
2006.3	12,901	747,971(681,310)	341,599	19,268	1,187	カタールで世界最大規模のLNGプラント4基受注。史上最高の受注高・受注残高を記録。 Order received for 4 more LNG plants in Qatar, all with the highest output in the world. New contract and Backlog of contracts reach all-time highs.
2007.3	12,928	489,968	420,182	33,063	1,222	カタールで世界最大級のガス処理プラント及び世界最大級GTLプロジェクトを受注。受注残高は通期1兆円超の高水準。 Orders received for the world's largest level Gas processing plant and GTL plant. Backlog continues to exceed ¥1trillion throughout the year.

*上記の数字・記事は単体ベース Above figures and brief histories are non-consolidated basis.

他社比較 Comparison with Other Companies

■完成工事高 Revenues

(千ドル Thousands of U.S. Dollars)

国内 Japan											
千代田化工建設 Chiyoda Corporation	-	2,299,061	2,601,950	1,593,991	1,037,621	1,063,955	1,386,392	1,951,104	2,501,449	3,340,812	4,106,148
日揮 JGC Corporation	-	3,006,503	3,237,520	2,643,618	2,047,813	2,515,917	3,145,291	3,878,910	4,052,500	4,684,609	
東洋エンジニアリング Toyo Engineering Corporation	-	-	-	1,467,847	960,993	1,192,968	1,490,578	1,613,484	1,844,440	1,664,824	
海外 Overseas											
Foster Wheeler Ltd. (Corporation)	4,059,965	4,536,765	3,867,030	3,891,361	3,315,314	3,519,177	3,723,815	2,661,324	2,199,955	3,495,048	
Technip	-	-	-	-	3,156,300	5,238,600	5,755,600	6,348,600	6,371,590		
Halliburton Company	8,818,600	17,353,100	14,898,000	11,944,000	13,046,000	12,572,000	16,271,000	19,878,000	20,240,000	22,576,000	

■営業利益(損失) Operating Income (Loss)

(千ドル Thousands of U.S. Dollars)

国内 Japan											
千代田化工建設 Chiyoda Corporation	-	(322,416)	(107,908)	(1,443)	(111,565)	(38,699)	12,900	55,481	103,533	177,171	93,454
日揮 JGC Corporation	-	(29,425)	46,678	103,843	67,369	149,854	142,097	146,523	123,112	173,568	
東洋エンジニアリング Toyo Engineering Corporation	-	-	-	2,628	1,187	22,221	45,120	(30,820)	42,301	35,710	
海外 Overseas											
Foster Wheeler Ltd. (Corporation)	(59)	117,107	59,623	104,104	(74,103)	(134,257)	82,524	46,743	129,651	282,457	
Technip	-	-	-	-	154,400	102,100	278,100	319,200	273,774		
Halliburton Company	798,100	396,500	650,000	462,000	1,084,000	(112,000)	720,000	820,000	2,617,000	3,484,000	

■営業利益(損失)率 Operating Income (Loss) to Revenues

(%)

国内 Japan											
千代田化工建設 Chiyoda Corporation	-	-14.0	-4.1	-0.1	-10.8	-3.6	0.9	2.8	4.1	5.3	2.3
日揮 JGC Corporation	-	-1.0	1.4	3.9	3.3	6.0	4.5	3.8	3.0	3.7	
東洋エンジニアリング Toyo Engineering Corporation	-	-	-	0.2	0.1	1.9	3.0	-1.9	2.3	2.1	
海外 Overseas											
Foster Wheeler Ltd. (Corporation)	-0.0	2.6	1.5	2.7	-2.2	-3.8	2.2	1.8	5.9	8.1	
Technip	-	-	-	-	4.9	1.9	4.8	5.0	4.3		
Halliburton Company	9.1	2.3	4.4	3.9	8.3	-0.9	4.4	4.1	12.9	15.4	

株式情報 Stock Information

■所有者別所有株式数推移 Number of Shares of Shareholder Category

(%)

FY	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
政府及び地方公共団体 Government and Municipalities	0.00	0.00	0.01	-	-	-	0.00	0.00	0.00	0.00	0.00
金融機関 Financial Institutions	47.41	43.01	33.18	30.89	35.65	26.62	33.54	31.57	28.97	30.06	29.24
証券会社 Securities Companies	1.09	0.96	1.73	0.95	1.37	1.26	0.72	1.03	1.67	2.38	3.35
その他の法人 Other Corporations	27.94	27.39	39.26	38.79	36.21	35.94	30.52	26.81	22.52	20.81	17.47
外国法人等 Foreign Investors and Others	12.95	10.10	5.74	6.01	8.34	7.54	9.82	25.84	32.78	34.95	38.69
外国法人等のうち個人 Individuals of Foreign Investors and Others	0.00	0.01	0.01	0.02	0.01	0.06	0.02	0.00	0.02	0.02	0.01
個人その他 Individual and Others	10.61	18.54	20.08	23.36	18.43	28.94	25.40	14.75	14.12	11.80	11.25
計 Total	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00

■株価および出来高推移 Price Range and Volume

FY	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
株価 Stock Price 高値 High (円 Yen)	1,330	585	306	286	270	423	348	769	1,207	3,220	2,855
安値 Low (円 Yen)	405	120	130	137	41	84	145	316	555	1,031	2,770
出来高 (千株 Thousand)	78,927	114,896	257,210	124,196	180,736	299,317	529,981	519,671	328,791	483,446	302,600
株価収益率<PER> (倍 Times)	-1.5	-1.0	-4.4	56.9	-13.3	320.0	30.0	20.9	16.3	27.1	27.9
株価純資産倍率<PBR> (倍 Times)	1.4	8.4	10.2	4.9	3.2	2.6	3.6	6.1	5.8	9.5	8.5

所有者別所有株式数推移 Number of Shares of Shareholder Category

