

Financial Results for FY2008

The Fiscal Year Ended March 31, 2009
May 13, 2009



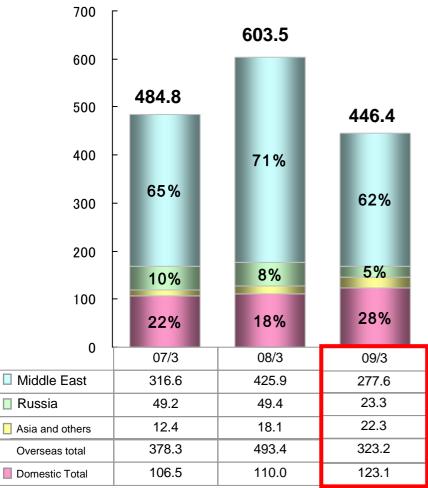
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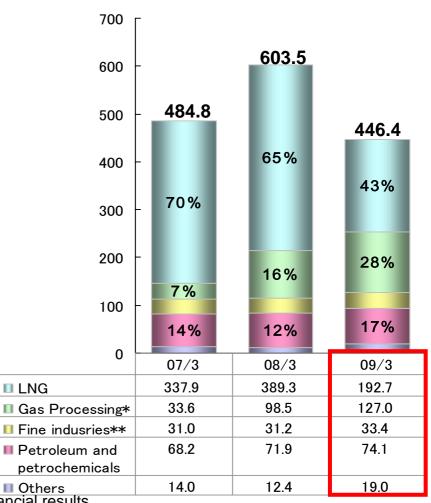
1. Financial Data

	09/3	08/3	Difference	Y on Y Difference	09/3 Previous forecast	Difference
New Contracts	209.4	258.7	(49.3)	(19%)	210.0	(0.5)
Revenues	446.4	603.5	(157.1)	(26%)	450.0	(3.5)
Operating income	7.2	8.8	(1.6)	(18%)	7.0	0.2
Ordinary income	11.4	19.1	(7.6)	(40%)	10.0	1.4
Net income	6.4	9.6	(3.1)	(33%)	5.0	1.4
Dividend per share	JPY7.5	JPY10.0	(JPY2.5)		JPY6.0	JPY1.5
Exchange rate	JPY98/\$	JPY100/\$			JPY90/\$	

2. Revenues

(Billions of yen)





Notes: *Classified as "Gas and power utilities" in report of financial results.



^{**}Classified as "Industrial machinery" and "General chemicals" in report of financial results.

3. Income-related Items

	09/3	08/3	Difference	
Grace profit	18.9	20.5	(1.5)	
Gross profit	[4.3%]	[3.4%]	[0.9pt]	
SG&A expenses	(11.7)	(11.6)	(0.0)	
Operating income	7.2	8.8	(1.6)	
Operating income	[1.6%]	[1.5%]	(0.1pt)	
Non-operating income	4.2	10.2	(6.0)	
and expenses	112	10.2	,	
Ordinary income	11.4	19.1	(7.6)	
Ordinary income	[2.6%]	[3.2%]	[(0.6pt)]	
Extraordinary gain/loss, Tax, and Minority shareholders' income	(4.9)	(9.4)	4.5	
Not income	6.4	9.6	(3.1)	
Net income	[1.5%]	[1.6%]	[(0.1pt)]	

4. Balance sheet

(Billions of yen)

	09/3	08/3	Difference		09/3	08/3	Difference
Current assets	320.8	338.2	(17.3)	Current liabilities	199.2	293.9	(94.7)
Cash and deposits*	135.5	70.9	64.6	Short-term loans payable	0.0	10.0	(10.0)
Operating assets**	67.5	53.1	14.4	Operating liabilities****	168.6	259.0	(90.3)
Jointly controlled assets of joint venture***	100.4	192.6	(92.2)	Other	30.5	24.8	5.6
Other	17.2	21.3	(4.1)				
Non-current assets	36.9	40.6	(3.6)	Non-current liabilities	12.6	3.1	9.4
Property, plant, and equipment	22.0	23.0	(1.0)	Long-term loans	10.0	0.0	9.9
Intangible assets	4.9	4.7	0.2	payable Other	2.6	3.1	(0.4)
Investment and other assets	10.0	12.8	(2.7)	Net assets	145.9	81.6	64.2
Total assets	357.8	378.8	(21.0)	Liabilities and net assets	357.8	378.8	(21.0)
		-		Shareholders' equity	145.5	81.2	64.2

Notes:



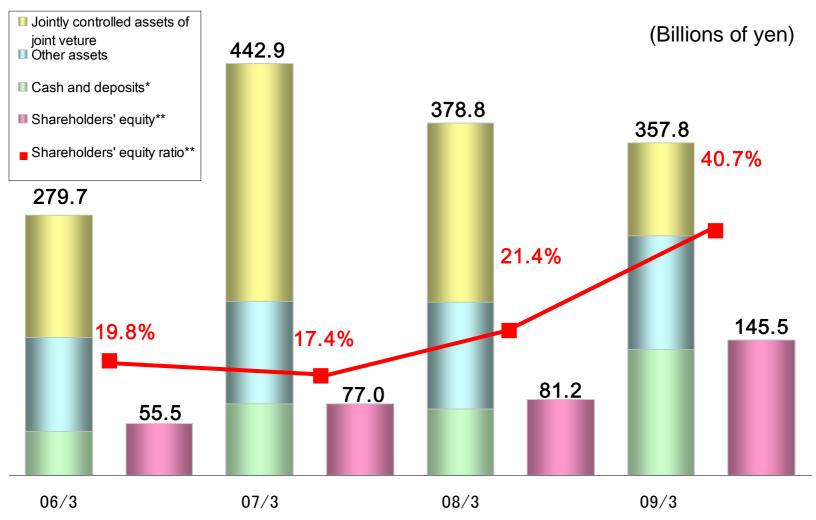
^{*}Cash and deposits = Cash and deposits + Short-term investment securities

^{**}Operating assets = Notes receivable, accounts receivable from completed construction contracts + Costs on uncompleted construction contracts

^{***}Jointly controlled assets of joint venture = Cash and deposits of joint venture proportional to Chiyoda's interest

^{****}Operating liabilities = Notes payable, accounts payable for construction contracts + Advances received on uncompleted construction contracts

5. Stability

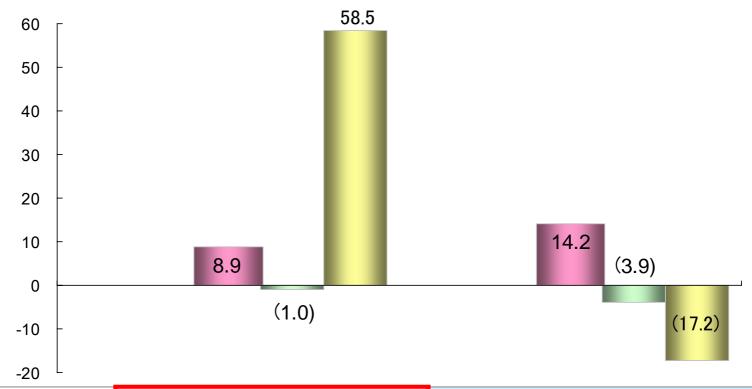


^{*}Includes short-term investment securities.

^{**}Shareholders' equity and shareholders' equity ratio of the fiscal year ended March 2006 were calculated on the basis of the former accounting standards.



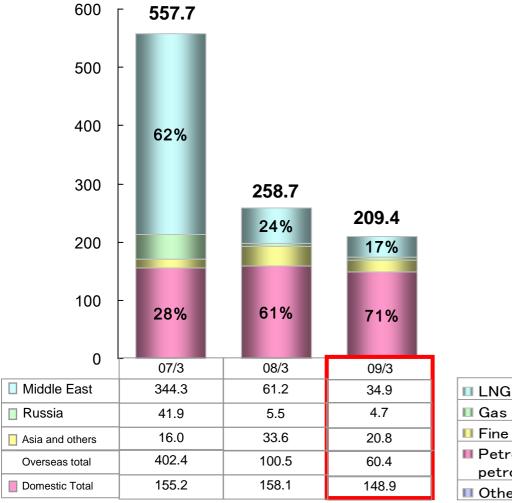
6. Cash Flow

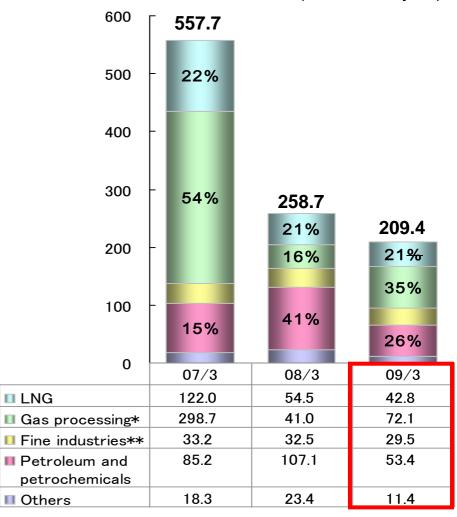


	09/3	08/3
Net cash provided by operating activities	8.9	14.2
Net cash provided by investment activities	(1.0)	(3.9)
Net cash provided by financing activities	58.5	(17.2)

7. New Contracts

(Billions of yen)





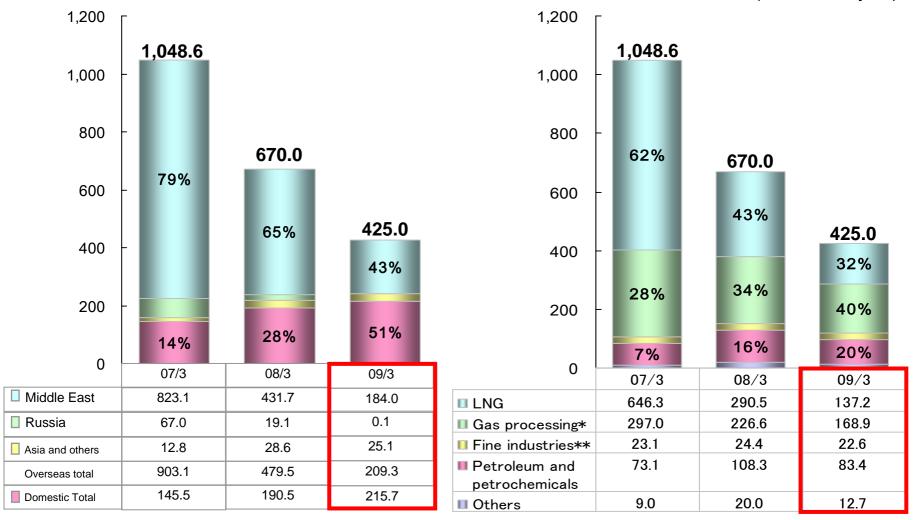
Notes *Classified as "Gas and power utilities" in report of financial results.



^{**}Classified as "Industrial machinery" and "General chemicals" in report of financial results.

8. Backlog of Contracts

(Billions of yen)



Notes *Classified as "Gas and power utilities" in report of financial results.



^{**}Classified as "Industrial machinery" and "General chemicals" in report of financial results.

9. Forecast of Results for FY Ending March 31, 2010

	10/3 Forecast	09/3	Difference	Y on Y Difference
New Contracts	440.0	209.4	230.5	110%
Revenues	320.0	446.4	(126.4)	(28%)
Operating income	7.5	7.2	0.2	4%
Ordinary income	9.0	11.4	(2.4)	(21%)
Net income	5.0	6.4	(1.4)	(23%)
Dividend per share	JPY6.0	JPY7.5	(JPY1.5)	
Exchange rate	JPY95/\$	JPY98/\$		

10. Breakdown of Forecast of Results

	(Dillions of)			
	10/3 Forecast	09/3	Difference	
New Contracts	440.0	209.4	230.5	
Overseas	340.0	60.4	279.5	
Domestic	100.0	148.9	(48.9)	
Revenues	320.0	446.4	(126.4)	
Overseas	180.0	323.2	(143.2)	
Domestic	140.0	123.1	16.8	
Gross profit	19.5	18.9	0.5	
SG&A expenses	(12.0)	(11.7)	(0.2)	
Operating income	7.5	7.2	0.2	
Other income and expenses (net)	1.5	4.2	(2.7)	
Ordinary income	9.0	11.4	(2.4)	
Extraordinary gain/loss, tax and minority interests in net income	(4.0)	(4.9)	0.9	
Net income	5.0	6.4	(1.4)	

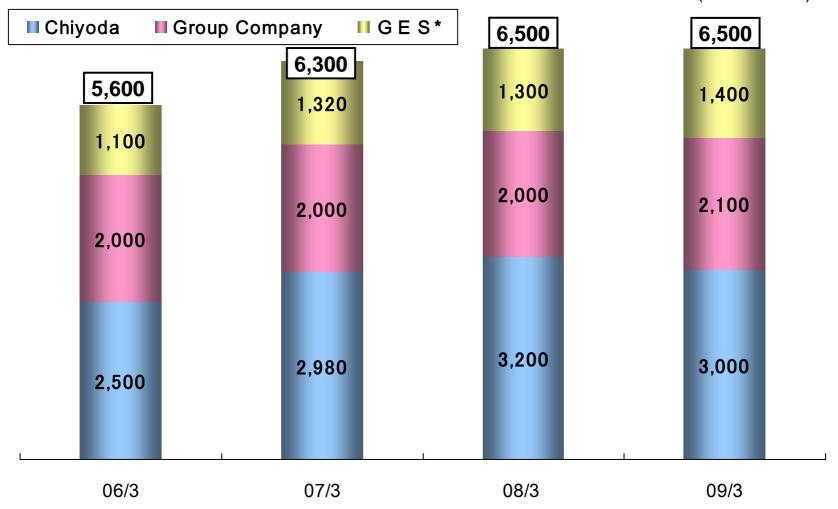


Reference Materials

	07/3	08/3	09/3	10/3 Forecast
Gross profit margin(%)	8.2	3.4	4.3	6.1
SG&A expenses to revenues(%)	2.3	1.9	2.7	3.8
Operating income to revenues(%)	5.9	1.5	1.6	2.3
Ordinary income to revenues(%)	7.6	3.2	2.6	2.8
Net income to revenues(%)	4.9	1.6	1.5	1.6
Return on assets (ROA)(%)	10.2	4.7	3.1	
Return on equity (ROE)(%)	35.5	12.2	5.7	
Net income per share (EPS)(Yen)	122.41	50.15	25.58	
Book value per share (BPS)(Yen)	400.56	422.44	561.12	
Shareholders' equity ratio(%)	17.4	21.4	40.7	
Current ratio(%)	118.9	115.0	161.1	
Fixed ratio(%)	32.3	50.0	25.4	
Debt-to-equity ratio (DER) (Times)	0.13	0.12	0.07	

Structure of Global Operations

(Unit: Person)



*GES=Global Engineering Satellites in the Philippines and India



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Forward-looking Statements

The forecasts and plans in this presentation are based on information available to management on May 13, 2009, the date these materials were prepared. Actual results may differ significantly from these forecasts for a number of factors, including but not limited to changes in economic conditions and operation environment in Japan and overseas.