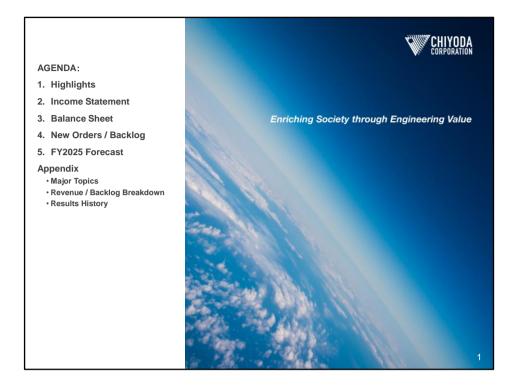


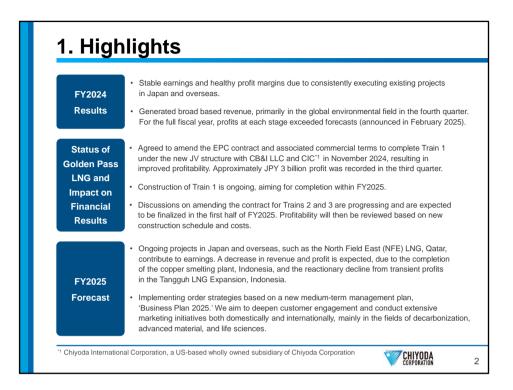
## Presenter



Mr. Atsushi Deguchi Executive Vice President & CFO



This presentation outlines Chiyoda Corporation's (Chiyoda) financial results for the fiscal year ended March 31, 2025, released on May 8, 2025.



## • FY2024 Results

Stable earnings and healthy profit margins due to consistently executing existing projects in Japan and overseas.

Generated broad based revenue, primarily in the global environmental field in the fourth quarter. For the full fiscal year, profits at each stage exceeded forecasts (announced in February 2025).

## • Status of Golden Pass LNG and Impact on Financial Results

Agreed to amend the EPC contract and associated commercial terms to complete Train 1 under the new JV structure with CB&I LLC and CIC in November 2024, resulting in improved profitability. Approximately JPY 3 billion profit was recorded in the third quarter.

Construction of Train 1 is ongoing, aiming for completion within FY2025. Discussions on amending the contract for Trains 2 and 3 are progressing and are expected to be finalized in the first half of FY2025. Profitability will then be reviewed based on new construction schedule and costs.

## • Full-year Forecasts

Ongoing projects in Japan and overseas, such as the North Field East (NFE) LNG, Qatar, contribute to earnings. A decrease in revenue and profit is expected, due to the completion of the copper smelting plant, Indonesia, and the reactionary decline from transient profits in the Tangguh LNG Expansion, Indonesia.

Implementing order strategies based on a new medium-term management plan, 'Business Plan 2025.' We aim to deepen customer engagement and conduct extensive marketing initiatives both domestically and internationally, mainly in the fields of decarbonization, advanced material, and life sciences.

|                         |   | 1      |            |        |                       | Billio        | ns of |
|-------------------------|---|--------|------------|--------|-----------------------|---------------|-------|
|                         | Revised<br>Forecast on<br>February 5,<br>2025 | FY2024 | Difference | FY2023 |                       |               |       |
| Revenue                 | 460.0   | 457.0  | (3.0)      | 506.0  |                       |               |       |
| Gross Profit            | 39.5  | 42.3   | 2.8        | (0.2)  | 1 Breakdow            | 'n            |       |
| Gross Profit Margin     | 8.6%  | 9.3%   | 0.7pt      | (0.0%) | ✓ Gross Pro           | fit<br>FY2023 | FY2   |
| SG&A Expenses           | (17.5)  | (17.9) | (0.4)      | (14.8) | Energy                | (22.3)        | F 1 2 |
| Operating Income        | 22.0  | 24.4   | 2.4        | (15.0) | Global<br>Environment | 22.2          | 1     |
| Operating Income Margin | 4.8%  | 5.3%   | 0.6pt      | (3.0%) | Total                 | (0.2)         | 4     |
| Ordinary Income         | 27.5  | 32.2   | 4.7        | (5.5)  |                       |               |       |
| Profit <sup>*1</sup>    | 22.0  | 27.0   | 5.0        | (15.8) |                       |               |       |
| Exchange Rate JPY/ USD  | 150   | 150    | -          | 151    |                       |               |       |

Revenue was JPY 457.0 billion, achieving the level almost similar to the forecast announced in February, 2025.

Concerning profits, Gross Profit was JPY 42.3 billion, Operating Income was JPY 24.4 billion, Ordinary Income was JPY 32.2 billion, Profit attributable to owners of parent was JPY 27.0 billion. Each figure exceeded the forecasts announced in February, 2025.

As shown in the annotations, the breakdown of Gross Profit by business field was JPY 25.5 billion for the energy field and JPY 16.8 billion for the environmental field.

|  |                                |                      |            |   | Billions of J |        |         |
|--|--------------------------------|----------------------|------------|---|---------------|--------|---------|
|  | FY2023                         | FY2024               | Difference |   | FY2023        | FY2024 | Differe |
| Current Assets   | 404.4                          | 437.3                | 32.9       | Current Liabilities                             | 412.2         | 409.5  | (2      |
| Cash and Deposits  | 102.1                          | 153.3                | 51.3       | Operating Liabilities*3                         | 322.5         | 338.4  | 1;      |
| Operating Assets*1   | 46.5                           | 32.2                 | (14.3)     | Provision for Loss on<br>Construction Contracts | 36.5          | 28.4   | (8      |
| Jointly Controlled<br>Assets of JV *2  | 147.0                          | 153.9                | 6.9        | Non-Current<br>Liabilities                      | 8.7           | 26.0   | 1       |
| Non-Current<br>Assets  | 22.6                           | 23.8                 | 1.2        | Net Assets                                      | 6.1           | 25.5   | 19      |
| Total Assets   | 427.0                          | 461.0                | 34.1       | Total Liabilities and<br>Net Assets             | 427.0         | 461.0  | 34      |
| <sup>1</sup> Operating Assets: Notes receivable, accounts receivable<br>from completed construction contracts and contract assets +<br>Costs on construction contracts in progress |                                | Shareholders' Equity | 4.9        | 23.7  | 18            |        |         |
| *2 Jointly Controlled Asset<br>venture proportional to C<br>*3 Operating Liabilities: N<br>construction contracts +  | Chiyoda's inte<br>otes payable | erest<br>e, accounts | -          | Shareholders' Equity<br>Ratio                   | 1.1%          | 5.1%   | +4.(    |

Total Assets at the end of the fiscal year ended March 31, 2025 increased by JPY 34.1 billion from the end of the last fiscal year to JPY 461.0 billion.

Fluctuations in Assets and Liabilities are due to the progress of ongoing projects, otherwise there are no significant changes.

Shareholders' Equity increased by JPY 18.8 billion from the end of the last fiscal year to JPY 23.7 billion. Shareholders' Equity Ratio is 5.1%.

|                         |   |                               | Billions of                  |  |
|-------------------------|---|-------------------------------|------------------------------|--|
|                         | FY2024 New Orders                             |                               | FY2024 Backlog               |  |
| Energy                  |   | 107.6                         | 557.                         |  |
| Global<br>Environment   |   | 103.7                         | 181.                         |  |
| Total                   |   | 211.3                         | 739.                         |  |
| Major Backlo            | g Projects]                                   |                               |                              |  |
| (Major Backlo           | g Projects】<br>More than<br>JPY 100.0 billion | More than<br>JPY 50.0 billion | More than<br>JPY 5.0 billion |  |
| (Major Backlo<br>Energy | More than                                     |                               |                              |  |

New Orders received were JPY 211.3 billion, achieving over 80% of the full-year forecast of JPY 250.0 billion.

Please refer to the table below for major projects in the Order Backlog.

| 5. FY2025                                   | 5 Forecast             |                 |                 |
|---|------------------------|-----------------|-----------------|
|   |                        |                 | Billions of JPY |
|   |                        | FY2025 Forecast |                 |
|   | Revenue                | 370.0           |                 |
|   | Gross Profit           | 34.0            |                 |
|   | Gross Profit Margin    | 9.2%            |                 |
|   | SG&A Expenses          | (18.0)          |                 |
|   | Operating Income       | 16.0            |                 |
|   | Ordinary Income        | 19.0            |                 |
|   | Profit <sup>*1</sup>   | 15.0            |                 |
|   | New Orders             | 250.0           |                 |
|   | Exchange Rate JPY/ USD | 145             |                 |
| <sup>*1</sup> Profit attributable to owners | of parent              |                 | CHIYODA 6       |

Concerning the full-year forecasts for the fiscal year ending March 31, 2026,

Revenue is JPY 370.0 billion.

Gross Profit is JPY 34.0 billion.

Gross Profit Margin is 9.2%.

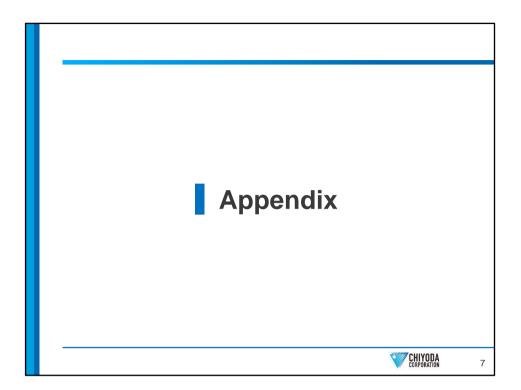
SG&A Expenses are JPY 18.0 billion.

Operating Income is JPY 16.0 billion.

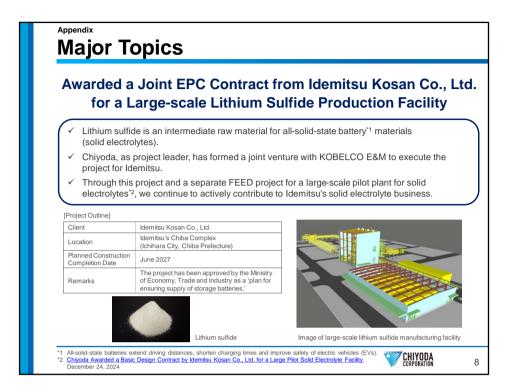
Ordinary Income is JPY 19.0 billion.

Profit attributable to owners of parent is JPY 15.0 billion.

New Orders are JPY 250.0 billion.



The pages following page 7 are Appendix.



|  |       |      |  | Billi | ons ( |
|--|-------|------|--|-------|-------|
| FY2024 Revenue   |       |      | FY2024 Backlog                                     |       |       |
| [Business]   |       |      | [Business]   |       |       |
| ENERGY   | 288.2 | 63%  | ENERGY   | 557.9 | 7     |
| LNG Plant, Gas Related Work                                    | 255.0 | 56%  | LNG Plant, Gas Related Work                        | 520.9 | 7     |
| Refinery, Petrochemical  | 33.3  | 7%   | Refinery, Petrochemical                            | 37.0  |       |
| ENVIRONMENT  | 168.7 | 37%  | ENVIRONMENT  | 181.9 | 2     |
| <ul> <li>Pharmaceutical, Biochemistry,<br/>Chemical</li> </ul> | 35.7  | 8%   | Pharmaceutical, Biochemistry,<br>Chemical          | 87.6  | 1     |
| Environment, New Energy,<br>Infrastructure, Others             | 133.0 | 29%  | Environment, New Energy,<br>Infrastructure, Others | 94.4  | 1     |
| TOTAL  | 457.0 | 100% | TOTAL  | 739.9 | 10    |
| [Region]   |       |      | [Region]   |       |       |
| OVERSEAS   | 355.2 | 78%  | OVERSEAS   | 547.5 | 7     |
| Middle East & Africa   | 212.8 | 47%  | Middle East & Africa                               | 403.7 | 5     |
| Americas   | 21.7  | 5%   | Americas   | 74.3  | 1     |
| Asia & Oceania   | 118.1 | 26%  | Asia & Oceania                                     | 68.3  |       |
| Others   | 2.5   | 1%   | Others   | 1.2   |       |
| DOMESTIC   | 101.8 | 22%  | DOMESTIC   | 192.4 | 2     |
| TOTAL  | 457.0 | 100% | TOTAL  | 739.9 | 10    |

