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IR, PR & Sustainability Advanced Section
Corporate Services Department
Chiyoda Corporation

**Summary of a Q&A session following the Presentation
of the Financial Results for Fiscal Year Ending March 31, 2022**

This is a summary of a Q&A session following the presentation (telephone conference) of Chiyoda Corporation's (Chiyoda) financial results for fiscal year ending March 31, 2022, released on May 10, 2022.

	Question	Answer
1	Gross profit Although the full year forecast was up year on year (YoY), what factor resulted in a lower gross profit?	<p>In the global environment field, gross profit increased YoY due to steady progress in life science projects.</p> <p>Conversely, in the energy field, gross profit decreased YoY due to material price increases and transportation cost escalation from COVID-19 and the geopolitical crisis in Ukraine.</p> <p>Steady progress in the global environment field increased gross profit compared to the previous fiscal year and cost escalation impacts in the energy field impeded achieving the full year forecast.</p>
2	Countermeasures against surging material/transportation costs What countermeasures is Chiyoda implementing against surging material and transportation costs?	<p>Although the price of materials such as copper and nickel is rapidly rising, the vast majority of equipment and materials were procured prior to the current price escalation.</p> <p>Chiyoda monitors and analyzes market trends and places orders at the most appropriate time during long project periods.</p> <p>COVID-19 cost and schedule impacts have a 'Force</p>

	Question	Answer
		Majeure' contract provision.
3	Equity ratio Equity ratio is down to 4%. Will there be any change in the over 20% equity ratio goal in the Revitalization Plan?	The decrease in equity ratio is due to Chiyoda's proactive measures to settle negative legacy issues affecting solid growth. Improving financial strength is our priority and Chiyoda continues to strengthen its capital base by accumulating stable profits and aligning business strategies.
4	Currency exchange fluctuation How does a weak yen affect financial results?	Currency exchange fluctuations are neutral because risks are hedged by exchange reservations.
5	FY2022 new order forecasts Please expand upon the FY2022 new order forecast of 300 billion JPY.	Of the 300 billion JPY new order forecast, 200 billion JPY is overseas, including the NFE project in Qatar, and 100 billion JPY is domestic. NFE LNG is a massive project with considerable future possibilities and the FY2022 new order figure is considered conservative.
6	Order intake policy What is Chiyoda's order intake policy in terms of resources?	Three huge overseas LNG projects are ongoing and by focusing on our resource capacity and project schedules, Chiyoda reluctantly declined the Cameron LNG expansion project in the USA (previously constructed by Chiyoda).
7	Business environment How does Chiyoda view the current business environment and new order forecasts following the geopolitical crisis in Ukraine?	It is increasingly necessity, especially in Europe, to procure energy from outside Russia due to the geopolitical crisis in Ukraine. LNG is an essential form of energy and investment is expected to continue.

	Question	Answer
		<p>Construction of large-scale LNG plants takes many years and client investment decisions are deliberated in detail.</p> <p>New LNG projects are planned in Qatar, the USA and Australia and Chiyoda receives regular project consultation requests from clients.</p> <p>Our engineering expertise and track record is an advantage for new LNG projects in Qatar and we implement stringent and comprehensive risk evaluation and management procedures when we receive potential orders.</p>
8	Projects in the USA What is Chiyoda's new order strategy for prospective LNG projects in the USA?	<p>Minimizing construction risk in countries such as the USA and Australia is key.</p> <p>Chiyoda carefully selects local joint venture partners and implements appropriate construction strategies, such as modularization.</p> <p>We completed a project ahead of schedule in the USA in 2021.</p>
9	Sustainability Committee Please give details of the Sustainability Committee as mentioned in the 'Business Overview' on Page 4.	<p>The most important aspect for the committee is climate change action and net zero carbon emissions by 2050. For engineering companies such as Chiyoda, contributing to reducing greenhouse gas (GHG) emissions in scope 3 is key, considering GHG emissions in scopes 1 and 2 are minor.</p> <p>The committee also addresses environment, resource, social and economic issues, such as supply chains, diversity, healthy and productivity management.</p> <p>A carbon-free business promotion committee also addresses businesses in fields such as hydrogen and ammonia.</p>

	Question	Answer
10	<p>Increase of the number of shares authorized to be issued</p> <p>What is the purpose of increasing the total number of shares authorized to be issued as announced in the ‘Notice of Partial Change of Articles of Incorporation’ dated 10 May 2022?</p>	<p>The purpose is to diversify future financing methods according to Chiyoda’s growth strategies.</p> <p>However, we have no specific plans to increase capital at present.</p> <p>Chiyoda continues to reinforce its revenue base, secure capital and improve corporate value by securing profits in existing fields while expanding new businesses such as renewable energy and life sciences, and we continue to transform our business portfolio in line with our medium-term management plan: ‘Revitalization for the Future’.</p>

-End-

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Note: Some additions and corrections have been made to simplify the content for readers. Any projections included in these materials are based solely on information available at the time this presentation was prepared. It is possible that actual results may vary significantly from the projections due to a number of risk factors such as economic conditions. The results projected here should not be construed in any way as being guaranteed by the Company. Investors are recommended not to depend solely on these projections for making investment decisions.