

### **Financial Results for FY 2009**

The Fiscal Year Ended March 31, 2010

May 13, 2010



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### **1. Financial Data**

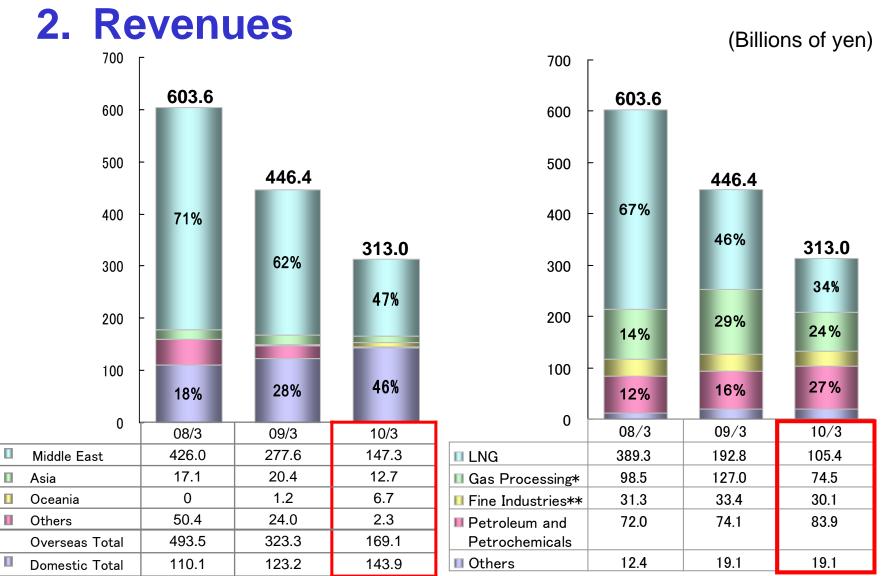
(Billions of yen)

|                       | 10/3     | 09/3     | Difference | Difference<br>(%) |   | Full Year<br>Forecast at 2Q | Difference      |
|-----------------------|----------|----------|------------|-------------------|---|-----------------------------|-----------------|
| New Orders            | 429.4    | 209.4    | 220.0      | 105.0%            |   | 440.0                       | (10.6)<br>97.6% |
| Revenues              | 313.0    | 446.4    | (133.5)    | (29.9%)           |   | 320.0                       | (7.0)           |
| Operating             | 1.7      | 7.2      | (5.5)      | (76.4%)           |   | 1.0                         | 97.8%           |
| Income<br>Ordinary    | 4.8      | 11.4     | (6.6)      | (57.7%)           |   | 4.0                         | 170.2%<br>0.8   |
|                       |          |          |            |                   |   |                             | 120.9%<br>1.0   |
| Net Income            | 3.0      | 6.5      | (3.5)      | (54.5%)           | ] | 2.0                         | 147.7%          |
| Dividend per<br>Share | JPY3.5   | JPY7.5   | (JPY4)     |                   |   | JPY3.0                      | JPY0.5          |
| Exchange<br>Rate      | JPY93/\$ | JPY98/\$ |            |                   |   | JPY90/\$                    |                 |

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Notes: \*Classified as "Gas and power utilities" in "Consolidated Financial Results"

\*\*Classified as "Industrial machinery" and "General chemicals" in "Consolidated Financial Results" .



## 3. Income-related Items

(Billions of yen)

|   | 10/3   | 09/3   | Difference |
|---|--------|--------|------------|
| Gross Profit  | 14.2   | 19.0   | (4.8)      |
|   | 4.5%   | 4.3%   | 0.2pt      |
| SG&A expenses   | (12.5) | (11.7) | (0.8)      |
| Operating Income  | 1.7    | 7.2    | (5.5)      |
| Operating Income  | 0.5%   | 1.6%   | (1.1pt)    |
| Non-operating income and expenses                               | 3.1    | 4.2    | (1.1)      |
| Ordinary Income   | 4.8    | 11.4   | (6.6)      |
| Ordinary Income   | 1.5%   | 2.6%   | (1.1pt)    |
| Extraordinary gain/loss, Tax, and Minority shareholders' income | (1.9)  | (5.0)  | 3.1        |
| Net Income  | 3.0    | 6.5    | (3.5)      |
| Net income  | 0.9%   | 1.5%   | (0.6pt)    |



### 4. Balance Sheet

(Billions of yen)

|   | 10/3  | 09/3  | Difference |   |
|---|-------|-------|------------|---|
| Current assets                                | 290.7 | 320.8 | (30.1)     | 0 |
| Cash and deposits*                            | 139.8 | 135.6 | 4.3        | 5 |
| Operating assets**                            | 58.6  | 67.6  | (9.0)      | 0 |
| Jointly controlled assets of joint venture*** | 69.9  | 100.4 | (30.5)     | F |
| Other   | 22.4  | 17.3  | 5.1        | C |
| Non-current assets                            | 37.5  | 37.0  | 0.5        | r |
| Property, plant and equipment                 | 21.5  | 22.0  | (0.6)      | L |
| Intangible assets                             | 5.1   | 4.9   | 0.2        | 0 |
| Investment and other assets                   | 10.9  | 10.0  | 0.8        | 1 |
| Total assets                                  | 328.2 | 357.8 | (29.6)     | L |

|   | 10/3  | 09/3  | Difference |
|---|-------|-------|------------|
| Current liabilities                             | 166.0 | 199.2 | (33.3)     |
| Short-term loans payable                        | 0.0   | 0.0   | (0.0)      |
| Operating liabilities****                       | 137.7 | 168.7 | (31.0)     |
| Provision for loss on<br>construction contracts | 4.4   | 4.3   | 0.1        |
| Others  | 23.8  | 26.2  | (2.4)      |
| Non-current liabilities                         | 13.0  | 12.7  | 0.3        |
| Long –term loans payable                        | 10.0  | 10.0  | (0.0)      |
| Other   | 3.0   | 2.7   | 0.3        |
| Net assets                                      | 149.3 | 145.9 | 3.3        |
| Liabilities and net<br>assets                   | 328.2 | 357.8 | (29.6)     |
| Shareholders' equity                            | 148.7 | 145.5 | 3.2        |
| Shareholders' equity ratio                      | 45.3% | 40.7% | 4.6pt      |

Notes:

\*Cash and deposits = Cash and deposits + Short-term investment securities

\*\*Operating assets = Notes receivable, accounts receivable from completed construction contracts + Costs on uncompleted construction contracts

\*\*\*Jointly controlled assets of joint venture = Cash and deposits of joint venture proportional to Chiyoda's interest

\*\*\*\*Operating liabilities = Notes payable, accounts payable for construction contracts + Advances received on uncompleted construction contracts



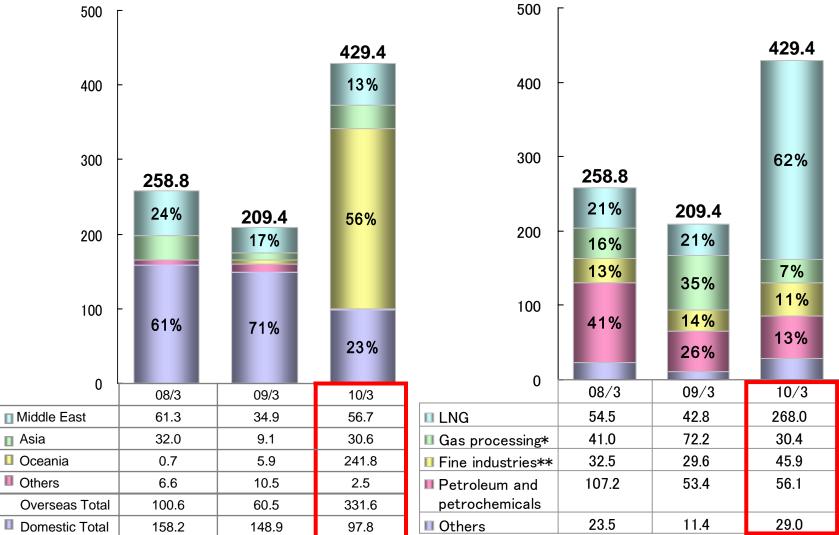
## 5. Cash Flow

|  |                          | (Billions of yer            |  |  |
|--|--------------------------|-----------------------------|--|--|
|  | 10/3                     | 09/3                        |  |  |
| Net cash provided by operating activities  | 8.6                      | 9.0                         |  |  |
| Income before income taxes   | 4.7                      | 9.7                         |  |  |
| Depreciation   | 2.1                      | 2.0                         |  |  |
| Cash flow on operating assets and operating liabilities<br>Operating assets<br>Operating liabilities | (21.4)<br>10.2<br>(31.6) | (104.1)<br>(13.7)<br>(90.4) |  |  |
| Decrease in jointly controlled assets of joint venture   | 30.5                     | 92.3                        |  |  |
| Income taxes paid  | (7.5)                    | (0.1)                       |  |  |
| Other  | 0.3                      | 9.3                         |  |  |
| Net cash provided by investment activities   | (2.7)                    | (1.1)                       |  |  |
| Net cash provided by financing activities  | (2.1)                    | 58.5                        |  |  |
| Proceeds from issuing stock  | 0.0                      | 60.6                        |  |  |
| Dividend distribution  | (1.9)                    | (1.9)                       |  |  |
| Other  | (0.1)                    | (0.1)                       |  |  |
| Foreign currency translation adjustments, etc.   | 0.4                      | (1.0)                       |  |  |
| Total  | 4.3                      | 65.4                        |  |  |



#### 6. New Orders

(Billions of yen)



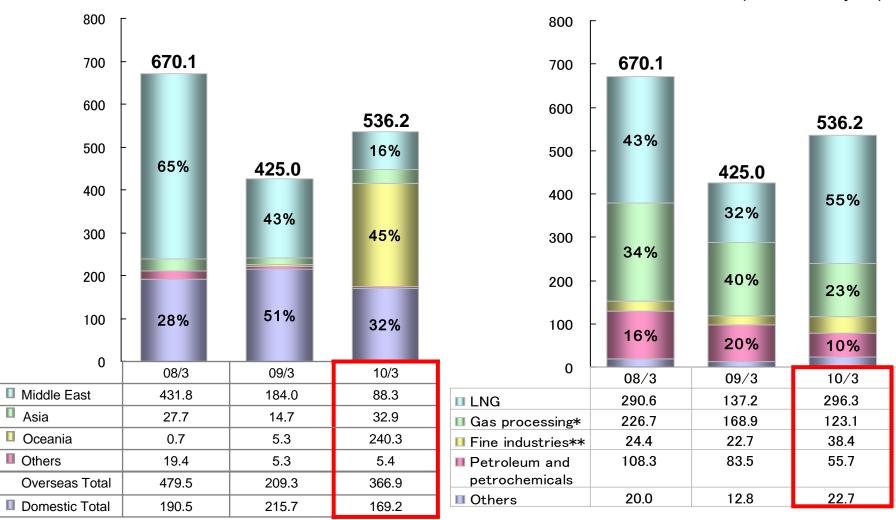
Notes: \*Classified as "Gas and power utilities" in "Consolidated Financial Results"

\*\*Classified as "Industrial machinery" and "General chemicals" in "Consolidated Financial Results"



### 7. Backlog of Contracts

(Billions of yen)



Notes: \*Classified as "Gas and power utilities" in "Consolidated Financial Results"

\*\*Classified as "Industrial machinery" and "General chemicals" in "Consolidated Financial Results"



### 8. Forecasts for FY ending March 2011

(Billions of yen)

|                    | 11/3<br>Forecast | 10/3<br>Result | Difference | Difference<br>(%) |  |
|--------------------|------------------|----------------|------------|-------------------|--|
| New Orders         | 440.0            | 429.4          | 10.6       | 2.5%              |  |
| Revenues           | 240.0            | 313.0          | (73.0)     | (23.3%)           |  |
| Operating Income   | 6.0              | 1.7            | 4.3        | 252.5%            |  |
| Ordinary Income    | 6.5              | 4.8            | 1.7        | 34.4%             |  |
| Net Income         | 4.0              | 3.0            | 1.0        | 35.4%             |  |
|                    |                  |                |            |                   |  |
| Dividend per share | JPY5.0           | JPY3.5         | JPY1.5     |                   |  |
| Exchange Rate      | JPY90/\$         | JPY93/\$       |            |                   |  |



#### 9. Breakdown of Forecasts for FY ending March 2011

|  |                  | (Billions of yen) |            |
|--|------------------|-------------------|------------|
|  | 11/3<br>Forecast | 10/3<br>Result    | Difference |
| New Orders   | 440.0            | 429.4             | 10.6       |
| Overseas   | 350.0            | 331.6             | 18.4       |
| Domestic   | 90.0             | 97.8              | (7.8)      |
| Revenues   | 240.0            | 313.0             | (73.0)     |
| Overseas   | 120.0            | 169.1             | (49.1)     |
| Domestic   | 120.0            | 143.9             | (23.9)     |
| Gross Profit   | 19.0             | 14.2              | 4.8        |
| SG&A Expenses  | (13.0)           | (12.5)            | (0.5)      |
| Operating Income   | 6.0              | 1.7               | 4.3        |
| Non-operating Income and Expenses                                  | 0.5              | 3.1               | (2.6)      |
| Ordinary Income  | 6.5              | 4.8               | 1.7        |
| Extraordinary income/loss, Tax and<br>Minority Interests in Income | (2.5)            | (1.9)             | (0.6)      |
| Net Income   | 4.0              | 3.0               | 1.0        |



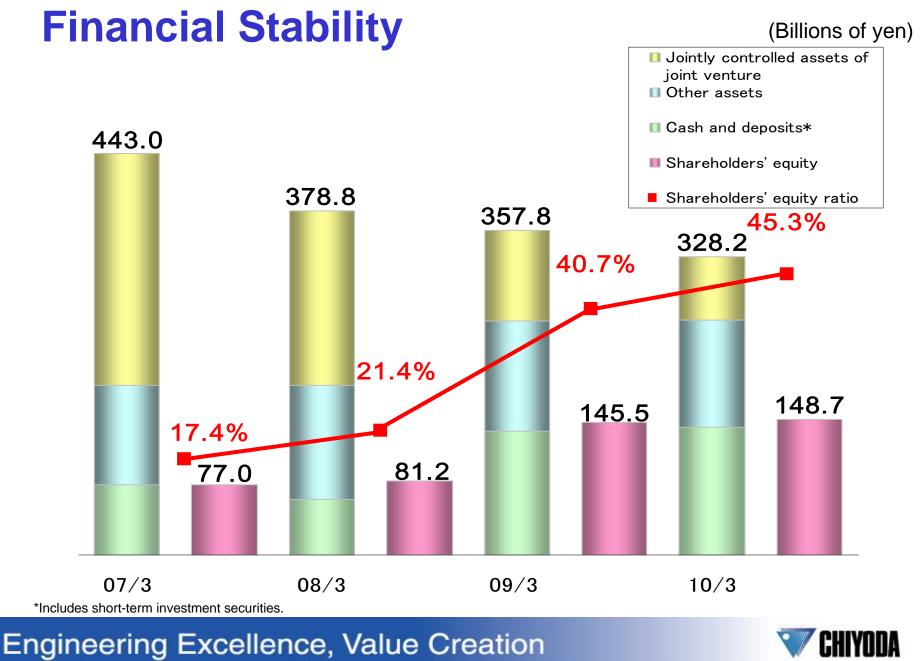
# **Reference Materials**

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Appendix 1



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### **Performance Indicators**

|                                    | 07/3   | 08/3   | 09/3   | 10/3   | 11/3<br>Forecast |
|------------------------------------|--------|--------|--------|--------|------------------|
| Gross profit margin (%)            | 8.2    | 3.4    | 4.3    | 4.5    | 7.9              |
| SG&A expenses to revenues (%)      | 2.3    | 1.9    | 2.7    | 4.0    | 5.4              |
| Operating income to revenues (%)   | 5.9    | 1.5    | 1.6    | 0.5    | 2.5              |
| Ordinary income to revenues (%)    | 7.6    | 3.2    | 2.6    | 1.5    | 2.7              |
| Net income to revenues (%)         | 4.9    | 1.6    | 1.5    | 0.9    | 1.7              |
| Return on assets (ROA) (%)         | 10.2   | 4.7    | 3.1    | 1.4    |                  |
| Return on equity (ROE) (%)         | 35.5   | 12.2   | 5.7    | 2.0    |                  |
| Net income per share (EPS) (JPY)   | 122.41 | 50.15  | 25.58  | 11.39  |                  |
| Book value per share (BPS) (JPY)   | 400.56 | 422.44 | 561.12 | 573.61 |                  |
| Shareholders' equity ratio (%)     | 17.4   | 21.4   | 40.7   | 45.3   |                  |
| Current ratio (%)                  | 118.9  | 115.0  | 161.1  | 175.2  |                  |
| Fixed ratio (%)                    | 32.3   | 50.0   | 25.4   | 25.2   |                  |
| Debt-to-equity ratio (DER) (Times) | 0.13   | 0.12   | 0.07   | 0.07   |                  |





#### Forward-looking Statements

The forecasts and plans in this presentation are based on information available to management on May 13, 2010, the date these materials were prepared. Actual results may differ significantly from these forecasts for a number of factors, including but not limited to changes in economic conditions and operation environment in Japan and overseas.

